

Austria	Bosnia	Indonesia	Portugal	Portugal	Portugal
Bahrain	Brunei	Iraq	Malta	Portugal	Portugal
Bulgaria	Chile	Egypt	Malta	Portugal	Portugal
Cambodia	China	Israel	Malta	Portugal	Portugal
Cyprus	CDR	Jordan	Malta	Portugal	Portugal
Denmark	DRY	Kuwait	Malta	Portugal	Portugal
Egypt	DRY	Kuwait	Malta	Portugal	Portugal
Finland	DRY	Kuwait	Malta	Portugal	Portugal
France	FYI	Lux	Malta	Portugal	Portugal
Germany	FYI	Malaysia	Malta	Portugal	Portugal
Greece	FYI	Morocco	Malta	Portugal	Portugal
Hong Kong	FYI	Niger	Malta	Portugal	Portugal
Hungary	FYI	Nigeria	Malta	Portugal	Portugal
Iceland	FYI	Norway	Malta	Portugal	Portugal
India	FYI	Oman	Malta	Portugal	Portugal

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

AUDITING

Figures that do not add up

Page 17

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World News

India extends grounding order on Airbus A320

Indian Airlines, India's domestic carrier, is to lease out its fleet of 14 Airbus A320s after the unexpected decision by Prime Minister VP Singh against an immediate resumption of operations, halted since Page 18

Mr Singh said operations would not be resumed until an inquiry had established the cause of the crash.

"Irangate" arrests Senior executives of UK companies at the centre of the Irangate project continue to be questioned after customs officials said that 14 UK nationals were being held. Page 18

UN Third World plan All members of the United Nations agreed on a development plan aimed at revitalising Third World economic growth. The plan draws special attention to the environment, human rights and women.

Cambodia ceasefire Thai officials met Phnom Penh Prime Minister Hun Sen hoping to arrange a ceasefire in the 11-year Cambodian conflict and to coax more concessions from him to Khomeini Rouge-led guerrillas.

Hunger strike Thirty Romanians have started a hunger strike as part of a marathon protest against the leadership of interim President Ion Iliescu, whom they brand a neo-communist. Poll postponed urged. Page 2

Burma refugees Repression by the military regime in Burma has set off an international effort to persuade Thailand to ease the plight of 40,000 Burmese refugees in the country. Page 4

Roh to visit Japan South Korea and Japan resolved several disputes over the rights of Koreans living in Japan, clearing the way for a visit to Tokyo by President Roh Tae Woo of South Korea. Page 4

ANC nationalisation African National Congress said it might re-nationalise state-owned companies now being privatised in South Africa if it was elected. Background to S Africa talks, Page 4

Sandinistas blamed Nicaragua's new government "has inherited a country in bankruptcy," said Dr Francisco Mayorga, central bank president. Nicaragua rides the roller coaster. Page 3

China executes 14 Three mucksmakers who made and sold poisonous liquor that killed 20 people and 11 other criminals have been executed in Guangdong, southern China, said an official from the provincial radio station there.

Cuba celebrates Three million workers celebrated May Day across Cuba with mass marches filled with a show of support for President Fidel Castro and the island's socialist system.

Salvador delay Salvadoran rebels said peace talks with the Salvadorean Government due on May 3 have been delayed so both sides can receive proposals to United Nations mediator Alvaro de Souza.

Lhasa troops out Chinese troops began withdrawing from the sacred centre of the Tibetan capital Lhasa as martial law was lifted 14 months after pre-independence protests in the city.

Kashmir deaths Indian troops killed two people for breaking a curfew in Srinagar and widened a dragnet for Muslim militants fighting Indian rule in Kashmir, police sources said.

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Business Summary

Purchasing index confirms US industrial recovery

THE US manufacturing recovery was strongly confirmed as the purchasing managers' index returned to a positive value after 11 months of decline. Page 18

MARKETS: A downturn in the Treasury bond market after a stronger than expected report from US purchasing managers pulled equities off their morning highs but they clawed back by mid-session.

In London, a sound performance from the futures market yesterday helped UK equities. Tokyo ended firmer after moving in a narrow range in very thin trading. Back Page, Section 11.

GERMAN Wings independent Munich-based airline has filed for bankruptcy after suffering difficulties with other airlines broke down last week. All flights have been halted. Page 19

US Supreme Court: Scope for legal challenges to takeovers within the US has been further increased by a unanimous ruling that individual states, consumers and competitors can sue in federal court for a merger to be unravelled on competitive grounds. Page 18

PRUDENTIAL-Bache, a subsidiary of the giant Prudential Insurance of the US, all but withdrew from the UK equity market as the difficult stock market conditions of recent months began to take their toll. Page 9.

BOEING, aircraft maker that was last year hit by a 48-day machinists' strike, unveiled sparkling first quarter net profits of \$200m or \$1.31 a share, almost double the \$161m or 70 cents not recorded in the first three months of 1989.

Prudential is the largest private industrial group, is to join Tuner Group of Taiwan and Sanlin Group of Indonesia in a petrochemicals project in Xiamen, on China's southern coast. Page 5

CHRYSLER, US motor manufacturer battered by a major restructuring and the depressed automobile market, announced that it made modest net income of \$71m in the first quarter of the year. Page 20

Oil and gas joint ventures between western companies and the Soviet Union's Ministry of Geology are likely to increase following a conference in Moscow last week which clarified two critical issues. Page 22

BANK OF Israel estimated that a wave of immigration by Soviet Jews will require additional Government spending of nearly Shk7bn (\$3.25bn) over the next three years, more than half of which would have to be covered by borrowing. Page 21

NICARAGUA: new government has inherited a country in bankruptcy," according to Dr Francisco Mayorga, president of the central bank.

RANK of Cyprus Group, largest financial organisation on the divided Mediterranean island, boosted pre-tax profits by 33.8 per cent last year and announced the largest share issue ever made in Cyprus. Page 23

SOCIETE Générale de Surveillance, Swiss company which is the world leader in inspection services, removed all barriers to foreign ownership of its shares and offered to swap its existing non-voting stock for new bearer shares with voting rights. Page 29

DEMONSTRATORS HIJACK SOVIET MAY DAY CELEBRATIONS

Soviet leaders jeered in Red Square parade

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev and most of the Soviet leadership made a hasty exit yesterday as thousands of demonstrators used the traditional May Day celebrations to denounce Communist Party rule.

Whistles, cries of "Shame" and resounding cheers for the rebellious Baltic republic of Lithuania greeted the Soviet leaders at the end of a free-for-all parade, as protesters crowded round the Lenin mausoleum on the hallowed cobbles of Moscow's Red Square.

The confrontation between President Gorbachev and the consequence of his political reform came only minutes after he had watched a traditional trade union demonstration bearing slogans almost equally hostile from the opposite end of the political spectrum.

The trade unionists demanded a national referendum on any move to a market economy, union control over prices and a state guarantee against the threat of unemployment.

The Soviet leader, who began the holiday celebrations looking relaxed and cheerful, ended by drumming his fingers on the mausoleum parapet in obvious irritation before sharply marching away with his colleagues in mid-demonstration. Page 18

Threat from new Russian far-right party, Page 2; Radical economic reform challenge, Page 17

than 100 of the red-yellow-and-green tricolor of Lithuania, which were matched only by a huge cardboard crucifix carried by a bearded Russian Orthodox priest.

Gone were the serried ranks of the disciplined proletariat, cheering for the eternal revolution and the huge displays of colour co-ordinated gymnasts. They were replaced by such slogans as "Down with the KGB" and "Socialism without Democracy equals Sausage without Meat," a cry from the hungry Muscovites' heart.

Mr Gorbachev had invited Mr Gavril Popov, the radical economist who has just been elected mayor of Moscow, on to the mausoleum, as well as trade union leaders and a couple of token workers, to join the more sober-minded party leaders.

He ended by being savaged by both sides. The labour leaders warned that any radical move to a market economy would hurt the working class, causing rampant inflation and unemployment.

But down in the crowd, the slogans called for "real wages" and "an end to experiments - let's get down to work." Then came about 50,000 assorted radical Muscovites and far-flung nationalists, summoned by the Moscow Workers' Association whose supporters have won a clear majority on the new city Council. Continued on Page 18

Threat from new Russian far-right party, Page 2; Radical economic reform challenge, Page 17



Soviet President Mikhail Gorbachev (right) and Conservative Politburo member Vojislav Ligachev watch the official May Day parade in Red Square

US and Iran in fresh attempt to settle claims

By Laura Roun in Amsterdam, Lionel Barber in Washington and Scheherazade Daneshzadeh in London

US AND IRANIAN officials, apparently encouraged by the release of American hostages in Lebanon, met yesterday in the Netherlands in a fresh attempt to settle mutual financial claims that have been pending for nearly a decade.

Mr Abraham Sofran, legal adviser to the US State Department, and Mr Ali Heyrani Noohari, Iran's agent to the Iran-US Claims Tribunal, met at a secret location in The Hague. The talks, which follow the release of Mr Robert Polhill and Mr Frank Reed by pro-Iranian kidnappers in Beirut over the past 10 days, are expected to continue today.

The tribunal, founded in 1981 under an accord which ended the imprisonment of 52 US embassy staff members in Tehran, is the only official link between the US and Iran. Its representatives have always maintained that it is above politics but President Hashemi Rafsanjani of Iran has repeatedly hinted that American hostages might be freed if Iranian assets were released. Of the remaining 15 western hostages in Lebanon, six are Americans.

The US Administration continues to insist that there is no question of a deal with Iran to settle the claims. Continued on Page 18

Scope widened for takeover challenges

By Peter Riddell, US Editor, in Washington

THE SCOPE for legal challenges to takeovers within the US has been further increased by a unanimous Supreme Court ruling that individual states, consumers and competitors can sue in federal court for a merger to be unravelled on competitive grounds.

The decision comes when states are becoming more active in seeking to block acquisitions. Several, most recently Pennsylvania, Massachusetts and Delaware, have passed laws making hostile takeovers more difficult.

State anti-trust activity grew during the 1980s, partly as a result of the relatively few challenges to mergers by the Reagan Administration, though a more active approach is now followed by the Bush team.

The ruling increases the uncertainty in takeovers since it means that individual states and other parties can take legal action seeking divestiture even where a deal has been approved by the federal authorities. Until now states and other parties hurt by anti-trust violations have only been able to sue for damages or to try to block a deal before it has been completed, but not to seek subsequent divestiture.

The federal government already has powers under the Clayton Act to seek divestiture as a remedy for a merger which violates the anti-trust laws, but there has been a dispute over whether this authority extends to states and businesses.

A federal appeals court last year decided that divestiture could only be ordered in cases initiated by the federal government. Continued on Page 18

Thatcher softens on political union

By Ralph Atkins in London

Mrs Margaret Thatcher, the UK Prime Minister, yesterday signalled that she was willing to be more conciliatory on European political union provided it was within clearly defined limits.

The Prime Minister, in a statement to British Members of Parliament following the Dublin summit of European Community leaders at the weekend, said Britain would "do" "constructive" ideas on political union. If its limits could be agreed, she said, then "we could show that many of the fears were groundless".

Her comments appeared intended to balance her own cautious instincts on European union and those of many back-bench Conservatives, while at the same time offering hope of

finding a way forward with EC leaders.

The Prime Minister seemed anxious to avoid accusations of being isolated from Chancellor Helmut Kohl of West Germany and President François Mitterrand of France, who before the Dublin summit, floated ideas for swifter progress towards political union.

She said it was clear from discussions in Dublin that there were "widely differing views" on what political union covered. She offered, instead, limits to how the concept

should be interpreted.

"I suggested that we should all make clear that political union does not mean, for example, giving up our separate heads of state, or our national parliaments, or our legal or electoral system, or our defence through Nato."

She proposed that there should be no change to the role of the European Council of Ministers as the community's main decision making body, with ministers each accountable to their national parliaments.

Full tax debate, Page 9

DAF plans cut in output as it forecasts deficit for first half

By Kevin Done, Motor Industry Correspondent, in London

DAF, the Dutch commercial vehicles maker, yesterday warned of a loss for the first half of the year because of the severe recession in the UK truck market.

It is planning a further reduction in output and workforce at its Leyland truck plant in the north-west of England as well as a cut of up to 10 production days at its Eindhoven, Holland, and Westerlo, Belgium, plants in the second half of the year.

DAF, which took over the heavily loss-making Leyland truck operations in the UK in 1987, is highly dependent on Britain, which was the single European truck market last year. It delivered 49 per cent of its turnover from the UK in 1989 compared with 22 per cent from the Benelux countries, 20 per cent from the rest of Europe and 8 per cent from the rest of the world.

Demand for trucks in the UK began to fall precipitately in the final quarter of last year. Sales for the whole of 1989 were the highest of the decade at 65,234, but in the final quarter

depth of the recent decline in certain European truck markets. The markets were still running at a record level overall in 1988.

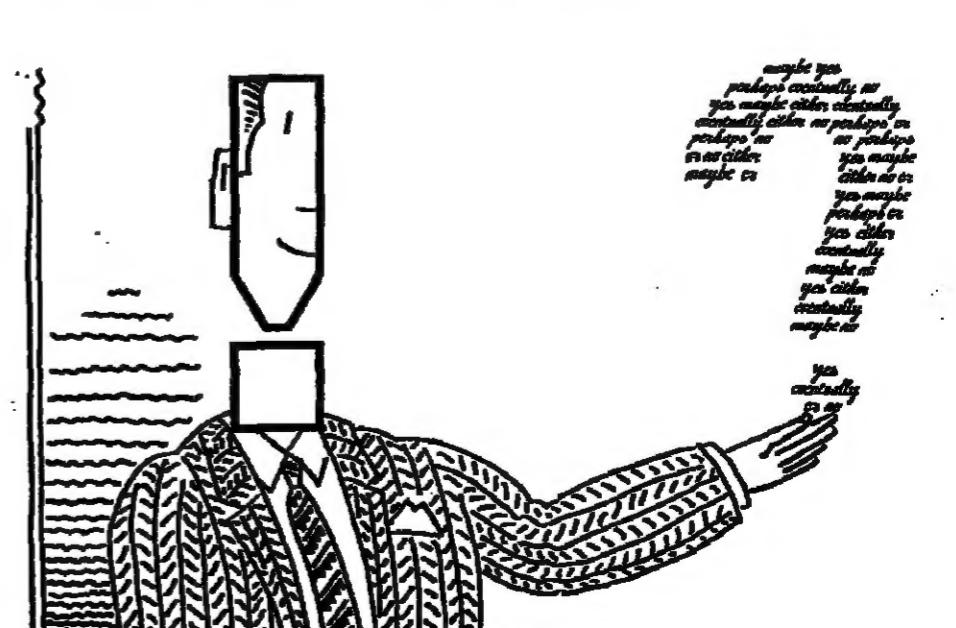
The DAF share price has already been seriously depressed and the shares were suspended yesterday afternoon in London and Amsterdam at Ft 33.30, compared with an issue price of Ft 47.00 last year and a peak last year of Ft 61.00. Trading will resume today.

DAF said yesterday it had been hit in particular by the downturn in the UK and a fall in the light commercial vehicles market in France. It said it appeared that the lowest point in the UK market had been reached. However, an improvement in results could not be expected before the second half of 1990. Meanwhile, it was launching a "stringent profit improvement programme."

London, Page 18

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EUROPEAN NEWS

E Europe business without (too many) tears

Judy Dempsey plots a path through the minefields for the intrepid traveller

POPLE doing business for the first time in eastern Europe may be daunted by the visa checks, passport controls, voracious taxi drivers, the quality of hotels, waiting for a telephone line and the subtlety of the bribe and the tip.

But do not despair! There are easy ways around some of these obstacles, but they vary from country to country.

First, Bulgaria which is anxious to attract western investors even though it has to reform its joint venture legislation. In particular over restricting practices. Visa can be obtained at the airport. But getting one at a Bulgarian embassy abroad cuts out queuing.

Once in the arrivals lounge, taxi drivers, who more often than not resemble hawkers, lurch forward - not to carry your bags but to buy your hard currency. Since it is illegal to take out or bring in, any Bulgarian leva, one has little choice if the exchange offices are closed on arrival but to strike a rate for a lift to the hotel.

Of these, there are two. The Sheraton, an oasis if ever one existed in eastern Europe, and the Japanese-built Vitosha. The advantage of the former is that it is in the heart of the city, close to the National Bank, the Foreign Trade Bank and all other useful institutions.

The staff, who can offer remarkable accounts and insights about the economic and political reforms, have quickly responded to the needs of businessmen and journalists. The telex machines are modern. The Austrian-made phones have direct dialling. The restaurants are good and efficient in Sofia cannot be faulted.

The same, however, cannot be said for the provinces. Overnight stays should be strictly limited.

If moving north to Romania, the train ride is long and flights to Bucharest are infrequent. However, a Bulgarian taxi driver, whom the hotel will arrange (make sure to tip), can take you across the border to Bucharest in about six hours. For hard currency.

THE POLISH authorities have made "phenomenal progress" in preparing the country for foreign investment over the past six months, said Mr Fred Zeder, head of the Overseas Private Investment Corporation (Opic), a US government agency, writes Christopher Bobinski in Warsaw.

Mr Zeder, in Poland for a week at the head of a mission composed of 28 US companies including American Express, Coca Cola and Levi Strauss, said yesterday that Opic had \$500m worth of investment proposals as well as providing loans to private sector projects.

For those who fly on Tarom (an airline to be avoided) Bucharest's Otopeni airport is not the nightmare it used to be before the December revolution when it could take at least two hours to negotiate the passport, visa and security checks and blacklist controls. Now the process takes no more than half an hour. Again, if possible, pick up a visa at an embassy. Otherwise, join the queue at the airport's visa desk.

Bucharest taxi drivers are as their fellow Bulgarians in the quest for hard currency. But if staying at the Intercontinental Hotel, ask them to send out a driver to the airport. It costs about \$15 and it cuts our bargaining. But the driver will still demand a tip.

Once in the hotel, things work relatively smoothly, apart from the money-changers and the prostitutes. The taxi machines, though antiquated, are operated by pleasant, efficient women. There is also a fax machine. However, direct dialling to European capitals is practically impossible. Arrange for your

To get about the city or out to the provinces, drivers can be hired, either through the hotel or directly. Pay them in cash. Remember, dollars and D-Marks go a long way, as in all east European countries. So do Kent cigarettes, whisky and coffee, which are

going into Poland.

"The US can't afford to be out of this market," said Mr Zeder. He added, however, that western investors were still waiting for the economic stabilisation programme to take hold. "They see the traffic lights at yellow at the moment."

He was at pains to point out that Opic screens potential investors "to weed out those going in for a quick buck; the carpet-baggers." Opic insures investment projects as well as providing loans to private sector projects.

still the fastest routes used by foreigners, and tacitly expected by Romanians to by-pass the bureaucracy, even in the post-Ceausescu era.

One warning. Ubiquitous money-changers will often furiously exchange a wad of black market notes only to disappear before the unsuspecting visitor has had time to peel back notes which conceal useless bits of paper.

The atmosphere of business and energy in Budapest compared to the drab and corrupt climate of Bucharest is almost irresistible. This energy extends even to the taxis. Sit in the rear seats because these drivers think they are in the Grand Prix. They will also hassle you for hard currency, and somehow many of them "forget" to switch on the meter as they speed to the hotel.

Hotel rooms are at a premium as the influx of bankers and company directors continues. The Forum, on the Pest side of the Danube is a businessman's dream. The staff, from telex, fax, phone, to front desk, restaurant and newspaper shop, are always in good humour.

But if the atmosphere is just a bit too hectic for the Gellert on the Buda side, the staff are the first to admit that it is in need of refurbishment. But given the spas upon which the Gellert is built - the family-like atmosphere and the emigre Hungarians who stay here, it is worth the experience.

The pace of life is slower in Prague, but at least the quantity and quality of hotels have improved thanks to Austrian joint ventures and construction companies. From the Forum, to the old-fashioned Alcron (just off Wenceslas Square), to the newly refurbished direct-dialling Palace, a stone's throw from the square, the tips are growing as doing business becomes easier.

It is, at last, becoming less of a strain working in Warsaw. As recently as two years ago, there was very little choice in hotels. The Victoria, once the home of a clutch of businessmen, and the shabby but eccentric Europeiski, once the den of the press corps, have ceded supremacy through sheer neglect to the Marrott, another Austrian-financed and constructed hotel which is just a walk from the central railway station. It has everything: telex, fax, direct dialling, Tribune on the same day and excellent restaurants.

A few extra tips:

• Take plenty of passport photos for renewal/extension of visa. Instant photo machines have yet to be discovered in certain parts of east Europe.

• Do not travel without a reservation. • Try to have a map of the city. They are not always available.

• If sending messages back to the office via computer, bring crocodile clips, an adapter compatible with east European two-pronged plugs, and a set of screwdrivers. Most phones can be easily dismantled and connected to a computer.

• Take extra supplies of batteries, soap, shaving cream, razors, tampons, shampoo and toothpaste.

• Take a short-wave radio, a supply of ballpoint pens (they tend to disappear), film of taking a camera.

• Learning a spoken language is important. In Bulgaria Russian and some English; in Romania French and English; in the south German and Hungarian in the north; in Hungary, Czechoslovakia and Poland German and English.



Lithuanian demonstrators from the pro-Moscow organisation Edinstvo called for the direct vote at a gathering in Lenin Square, Vilnius, yesterday. The organisation met to hear a speech by Lithuanian Communist Party leader Mikolas Burkovskis.

New Russian hardline party 'threat to Gorbachev reforms'

By Quentin Peel in Moscow

A NEW neo-Stalinist Russian Communist Party, strongly backed by Russian nationalists, is the greatest threat to the survival of Mr Mikhail Gorbachev's reforms in the Soviet Union, according to a leading member of the Communist Party's reform wing.

Yet another President Gorbachev, nor the party's central committee, has taken any action to denounce the open defiance from the founders of the fledgling Russian party.

Mr Vyacheslav Shostakovsky, rector of the Moscow Higher Party School and a key member of the co-ordinating committee of the Democratic Platform which groups radical reformers in the party, said the creation of a Russian Communist Party in Leningrad last month meant the ruling party had already effectively split.

"There is a real split, not just the idea of a split, which the Democratic Platform proposed," he said. "In Russia, we have a party of neo-Stalinists."

He said the new party,

whose foundations were laid by 800 delegates from factories,

the Red Army, and the official trade unions - was backed by the conservative Workers' Front and Pamyat,

the anti-Semitic, Russian

nationalist organisation.

Mr Shostakovsky said the ruling Communist Party of the Soviet Union was now effectively split into four factions -

the Russian Communists,

"loyal Marxist-Leninists," the

Democratic Platform, and a

group of liberal democrats

who try to oppose forces

which it is difficult to find

common with.

The Democratic Platform

members have already been

denounced in an open letter

from the central committee for

"placing themselves outside

the party by rejecting the

Soviet nation's Socialist

choice."

However, a majority

has decided to stay in

the party until its crucial 26th

Congress in July, while recognising that a split is inevitable.

The group is organising a

national registration of all

party members who support it,

although Mr Shostakovsky

said they would be outnumbered

at the congress.

A minority in the Democratic Platform, led by Mr Yuri Afanasyev and Mr Nikolai Trafkin, leading members of the Inter-Regional Group in the Congress of People's Deputies, has already broken away to form a new party called Democratic Russia.

Mr Shostakovsky believed Mr Gorbachev might be tempted to seek the support of the conservatives and nationalists in the Russian Communist Party group. "That is very dangerous," he said. "I think that if heart he is still reformist. If he wants to see his reforms working, he should understand that the most dangerous threat comes from that side."

"They are trying to speculate on several of the most acute problems of our illness. This conversion of our economy into a market economy, which is supposed to be decisive and fast, will be a target of their ideological work. These ideas are not popular in the depths of Russia."

"They will also try to exploit the imperial mentality which still exists in Russia. The Lithuanian situation gives them good food for such speculation. They know their seeds are planted in good Russian black earth, and that has always proved fertile ground."

Mr Shostakovsky, who is not just regarded as a radical but respected as a thoughtful analyst of the party, said he had been urged to resign by the Moscow city party control committee. But he believed it was essential to stay.

Romanian opposition urges postponement of elections

By Judy Dempsey

ROMANIA'S fragile road to democracy has suffered another setback with the call by opposition parties for postponement of the first free elections in four decades.

Amid sustained anti-government demonstrations, the opposition has demanded that elections due on May 30 be delayed because the ruling National Salvation Front (NSF) continues to monopolise the media and to have unfair access to public funds.

The government of President Ion Iliescu reacted last night by offering to meet opposition parties to discuss any grievances about the elections.

The anti-government demonstrations have fuelled by a combination of frustration and criticism of the NSF, and particularly of Mr Iliescu, its leader and a candidate for the presidency. But they also reflect deeper suspicions and rising nationalism which have gained momentum since the

Front declared itself a political party in January, a month after taking power after the revolution.

The suspicion among liberal intellectuals in Bucharest, in Timisoara, cradle of the revolution, and in some towns in Transylvania is that former communists are hiding behind the cloak of the NSF.

They point out that the Front has done little to dismantle the old security and appointments system; that

attempts to put senior Securitate men on trial have floundered because of over-hasty preparation of prosecution cases; that the Front is reluctant to draw up comprehensive economic reforms which would open the country to much-needed foreign investment; and that it has repeatedly reversed policies, particularly on restoring cultural rights to ethnic minorities, largely for fear of losing electoral support.

The Front, which at least

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Serbia's grip on Kosovo begins to weaken

Ethnic Albanians are now united in demands for democracy, writes Laura Silber

THE RELEASE from prison and the subsequent dropping of all charges against Mr Azem Vilasi, former head of the Communist party in Kosovo, marks the end of an era in Serbia's turbulent southern province, where 90 per cent of the population are ethnic Albanians.

Since Mr Vilasi's arrest 14 months ago, the political landscape has altered radically: the authority of Kosovo's Communist party has crumbled, and the party membership, now made up mostly of Kosovo Serbs, has dwindled to around 20,000.

This is not surprising, since the Kosovo party had become a mouthpiece for Serbian policies after constitutional changes spearheaded by Mr Slobodan Milošević, the President of Serbia, effectively ended the province's autonomy from Serbia.

To replace Mr Vilasi, Serbia imposed as party leader Mr Rahim Morina, an unpopular former police chief.

During Mr Morina's tenure, the Kosovo Communist party loyalty echoed Serbian policies in suppressing Albanian attempts to increase their autonomy and in implementing a policy of reconquering Kosovo by guaranteeing Serbe employment and housing. The two factors led to anti-government riots last year in which



The freeing of former Kosovo Communist chief Azem Vilasi (left) marks the failure of attempts by Serbian strongman Slobodan Milošević to subjugate the rebellious southern province where the majority ethnic Albanians resent Serbian hegemony



longer Serbia postpones elections, the more organised the Albanian opposition will become.

This shift in the political climate almost certainly led Serbia into recommending that the Yugoslav state presidency drop emergency measures in Kosovo and release Mr Vilasi and 13 other ethnic Albanians.

Yet despite Serbia's apparent concession and the growing Albanian political activity, the Kosovo conundrum remains as insoluble as ever.

Mr Milošević, Serbia's unchallenged leader since 1987, built his career on pledges to re-inegrate Kosovo into Serbia. And Serbia's takeover of Kosovo's police and judiciary in the last two years show that Albanian hopes of a restoration of autonomy are remote.

But Serbia's inability to control Kosovo and Mr Vilasi's claim that his arrest was a Serbian political plot ordered by Mr Milošević indicate that Mr Milošević's political calculations failed. Indeed, Mr Vilasi's sudden release also seems aimed at diverting the growing chorus of protest from international human rights groups and improving Serbia's stock abroad when its ailing economy is desperate for foreign investment.

This political flux further increased last week following the release from prison of Mr Adem Demajiq, Kosovo's best known political prisoner who has spent more than 27 years behind bars.

An unrepentant admirer of the ruling Albanian Communist party, Mr Demajiq is liked by Kosovo's radical students to an Albanian Nelson Mandela.

The combination of these circumstances, fuelled by resentment of Serbian policy, has united the ethnic Albanian population who are now rallying to opposition demands for democratic multi-party elections in Kosovo.

Indeed, the need for unity against the perceived Serbism aggressor has even healed the family feuds which have long bedevilled Albanian village life. "Besa" - blood feuds which involved 1,200 families last year and led to 100 deaths - are giving way to reconciliation as crowds gather in Kosovo villages to make peace and drop the "Besa".

Outside the province, the elections last month in the western Yugoslav republics of Slovenia and Croatia have raised the pressure on Serbia's communist rulers to relax their hand in Kosovo by scheduling free elections throughout Serbia and its provinces. The growing consensus is that

Norwegian strike averted

THE Norwegian Government yesterday reached a compromise with public sector unions and averted a strike called for today which would have crippled public transport, telecommunications, health services and electricity supplies, writes Karen Fossli in Oslo.

The Government agreed to appoint a commission to study how to achieve parity on the number of working hours for all public sector workers and to drop the issue until next year's wage negotiations.

May Day marchers shot in Istanbul

At least two people were shot and injured in Istanbul yesterday as security forces cracked down on a banned May Day demonstration. About 1,000 people were arrested as university students demonstrated across the country, writes Jim Bodenham in Istanbul.

Most of the clashes were in the streets around Istanbul's central Taksim Square, traditional focus of May Day protests.

Last year a youth was shot dead during an illegal May Day rally near Taksim Square, and 37 people died in a clash in 1977 when security forces fired on demonstrators.

Law of the bullet in Italian local ballot

By John Wyles in Rome

THE DEATH toll in the mafia onslaught against candidates in Italy's local elections in Campania and Calabria has climbed to nine with the public assassination on Monday evening of a building contractor seeking election at Pomigliano d'Arco, outside Naples.

The motive for singling out Mr Vincenzo Agnello, a candidate for the Social Democratic Party, is just as mysterious as it was for the other eight victims who have fallen to assassins' bullets since early March. Some have been prominent in their localities, others less so; some, such as Mr Vincenzo Reitano, murdered in his hospital bed where he was recovering from a previous attack, had been taking prominent anti-mafia positions, while others like Mr Agnello have been virtual political novices.

Investigators yesterday were wondering how much significance to attach to the words screamed at Mr Agnello by the young killer at the moment of his execution: "Now do you understand?" Builders are frequent targets for mafia pressure and subordination in the south because of organised crime's determination to grasp public building contracts.

The political outcome of this series of murders has been to put the Government's handling of the mafia problem at the centre of the campaign for the local elections next Sunday and Monday. As a result, most attention is now focusing on Mr Antonio Gava, the Interior Minister, a powerful Neapolitan politician whose determination to tackle organised crime has been questioned by the Communist Party.

The Socialists and the Christians have rallied behind Mr Gava with varying degrees of enthusiasm, but the Republican Party, a junior member of the five-party coalition, is openly critical of his alleged failure to respond adequately to the mafia challenge.

Mr Giorgio La Malfa, the Republican leader, called on the Government in an interview yesterday to "restore serenity in the country."

An important beneficiary of the recent killings could be the Lega Lombarda, a regional party of growing strength in Lombardy which is violently anti-southern and critical of southern representation in national Government.

The party's leaflets inveigh against the nine native-born sons of Campania in the cabinet, only one less than the total of ministers from the centre and north of Italy. In addition, nine junior ministers are from Naples alone.

Market way sought to a greener world

PROPOSALS for the west to provide aid and technology to clean up eastern Europe are on the agenda of a meeting of environment ministers from 35 industrialised countries starting in Norway next week.

The conference, in Bergen, will seek to agree economic measures to reduce pollution and avert global warming - the greenhouse effect.

It is a follow-up to the report in 1987 of the UN World Commission on Environment and Development chaired by Mrs Gro Harlem Brundtland, who was then Prime Minister of Norway.

The report produced the much quoted, but hazy concept of sustainable development, conceived as a way of permitting economic growth without destroying the environment and exhausting natural resources.

John Hunt previews a 35-nation conference that will discuss economic measures to reduce pollution.

The conference is being held under the aegis of the UN Economic Commission for Europe (ECE), which could provide a forum for future east-west environmental co-operation.

Representatives of industry, trade unions, "green" organisations, scientists and youth groups will have a direct say at Bergen. For the first time this has happened at a conference of environmental ministers. The groups meet next week to draw up their own action programmes and ministers from the US, Canada and east and west Europe will take these into account in their final declaration the following week.

The Brundtland report provoked discussion of a range of mechanisms to promote sustainable development. These include carbon taxes on fossil fuels to reduce emissions of carbon dioxide - the main greenhouse gas - and incentives for energy saving.

The economic debate at Bergen is intended to strike a balance between free market solutions and the use of regulation to control pollution. But the International Chamber of Commerce (ICC), representing business and industry at the conference, says that solutions should be "within the framework of the market economy" and this theme will be the centre of discussions.

Proposals in the draft ministerial declaration include a tax on environmentally damaging activities and products and elimination of subsidies to resource-intensive or environmentally-damaging activities.

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Governments will be urged to improve the efficiency of public transport and reduce motor vehicle exhaust emissions.

Tradeable pollution permits, already used in the US, may be adopted by other countries at the conference. The permits allow industrial emissions up to a certain level. "Clean" companies sell their permits to "dirty" companies, thus providing a financial incentive to reduce pollution.

"More has to be done," says Mrs Brundtland who will open the conference. "There is no country that could not make further improvements. I am nervous that time is running out."

Recent US environmental policy presents a problem for the conference. President George Bush has said that economic measures to deal with global warming must await firm scientific confirmation that such a threat exists. Environmentalists and some governments see this as foot-dragging to protect the US economy from the possibility of energy taxes and other costly environmental measures.

The US will have difficult agreeing the "precautionary principle" in the Bergen draft ministerial declaration. This states: "Environmental measures must anticipate, prevent and attempt to reverse cases of environmental degradation, even if initial scientific proof is lacking. Doubt should not be used as a reason for postponing measures to prevent environmental degradation."

There will also be disagreement over how tough the conference should be in adopting targets to reduce carbon dioxide emissions. There are three options on the agenda - stabilisation of emissions as soon as possible, stabilisation by the year 2,000, looking at the possibility of reducing emissions by 20 per cent by 2,005.

Britain would prefer the first and weakest option. But it is expected that a compromise will be worked out by the end of the conference.

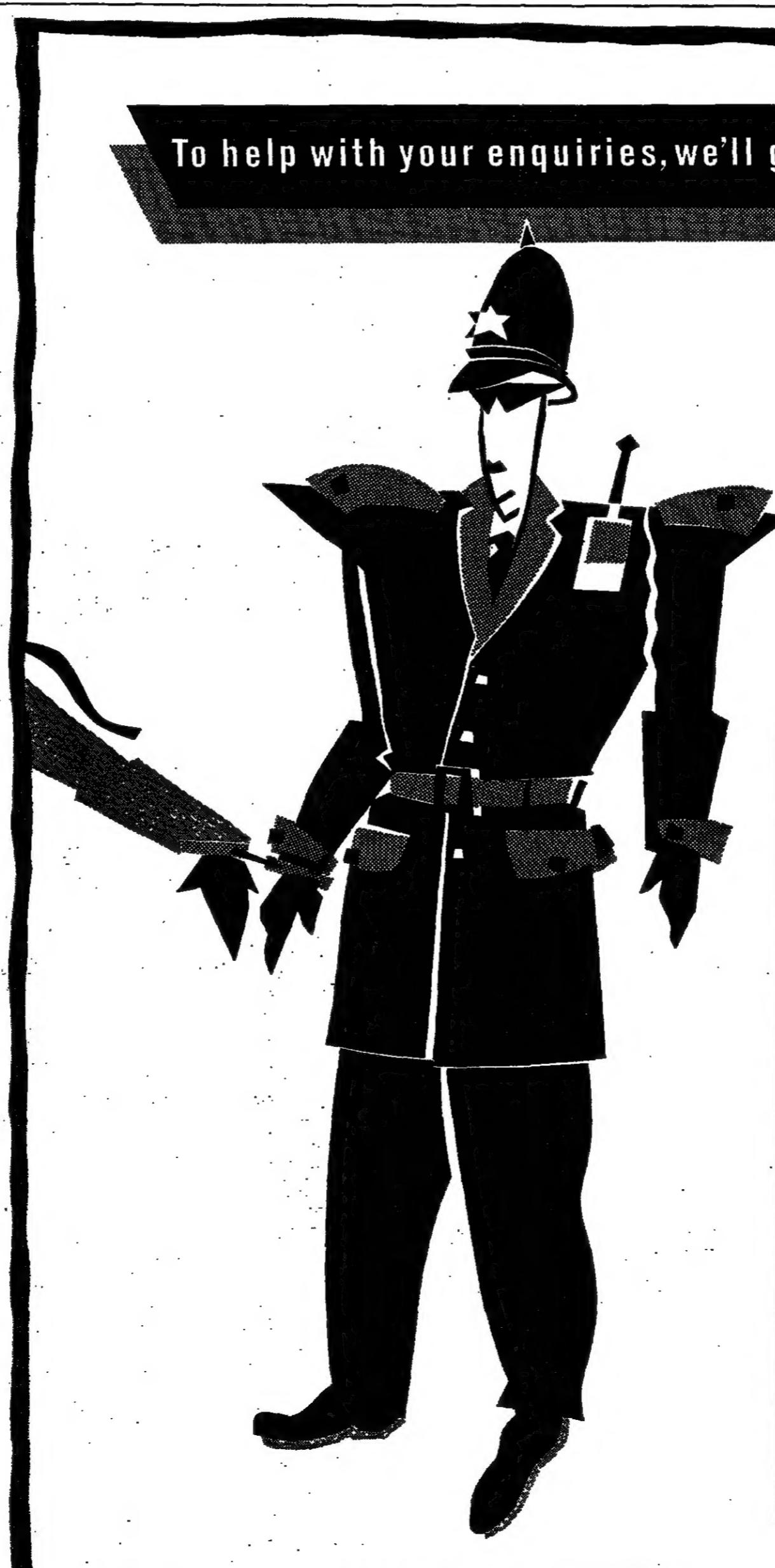
There could also be contention over the development of nuclear energy as a non-polluting fuel. The ICC is proposing more investment in nuclear energy, as well as other alternative energy sources, to reduce carbon dioxide. This means a clash with the environmental organisations which are opposed to the nuclear option.

There will also be controversy over a Norwegian proposal that governments publish detailed annual reports on their environmental performance and submit them to the ECE. There are suggestions for national "round tables" where industry, the unions and environmentalists meet government ministers to discuss environmental policy.

The British Government is likely to find such exercises in openness too extreme for its taste.

Mr Tom Burke, general secretary for the "green" groups at Bergen, says: "We have been warning governments that there is a great deal at stake at the conference. If they do not agree on serious proposals how can they expect the rest of the world to take the environment seriously?"

Agreement at Bergen is needed to maintain the impetus of international negotiations to combat global warming. The negotiations will continue at the second world climate conference in November and culminate at the World Environment Conference in Brazil in 1992.



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OVERSEAS NEWS

Thousands protest against Korean strike crackdown

By John Riddick in Seoul

TENS of thousands of South Korean workers and students protested yesterday at the Government's crackdown on labour disputes, paralysing most factories in Ulsan, the base of South Korea's biggest exporter, Hyundai.

Workers at Munilwe Broadcast centre, the second largest television and radio network, went out on strike following a police raid late on Monday night to end an industrial dispute at the Korea Broadcasting system.

Clashes between workers and riot police continued for a fourth day in Ulsan in the south east, where police stormed strikers' positions at Korea's largest shipbuilder on Saturday.

However, a general strike called for May Day by Chonhopyo, a radical union organisation, failed to gather widespread support and analysts said that the scale of unrest yesterday was much less than had been expected.

South Korea's stock market, which has fallen sharply over the past two weeks also launched a strong recovery on the announcement of stimulatory measures

by the Government.

An emergency meeting of cabinet ministers decided that conglomerates - and insurance and securities companies in particular - would be forced to sell surplus land in an attempt to curb real estate speculation. The aim is to stop the flow of funds from the market to speculative purchases of land.

The market index rose by about 4 per cent, breaching the psychologically important 700-point level which it fell through on Monday. However, analysts said that the new measures would be difficult to enforce and that underlying investor sentiment remained poor.

M. Choe Byung Il, South Korea's Finance Minister, said that "the Government's use of force was inevitable. We cannot tolerate the situation which has been causing a serious impact on our economy and industry."

Opposition parties denounced the raid at the broadcasting station. A spokesman for the Party for Peace and Democracy said it was the worst choice by the Government and cannot be tolerated.

Bank of Japan shakes up its organisation

THE Bank of Japan will make radical changes in its organisation from May 25 in the face of big changes in the financial and economic environment in Japan and abroad, it said in a statement, Reuter reports from Tokyo.

The changes will reduce the number of the bank's offices and departments at the headquarters to 16 from 18, and an office will be set up in Washington. The bank already has five overseas offices - in New York, London, Paris, Frankfurt and Hong Kong.

Money and capital markets will be monitored by a Market Operations Division, to be set up within a new Credit and Market Management Department, a bank spokesman said. A Bank Relations Division and Capital Markets Division will monitor activities of financial institutions at home and abroad.

The overseas research function of the present Research and Statistics Department will be transferred to a reorganised International Department which will also be in charge of currency market operations, international finance and international affairs.

"The change is intended to strengthen our function as a central bank and dramatic changes in the financial and economic environment at home and abroad," the bank said.

It said the moves were also aimed at better price stability, a safe and sound financial system, and more efficient ways of doing business.

Western diplomats have accused the Burmese regime of ignoring any humanitarian considerations in their forced resettlement of hundreds of thousands of people from Rangoon and Mandalay. Large areas of simple housing had been bulldozed and residents loaded onto army trucks and simply dumped on open ground, sometimes 10 miles from their former homes.

In addition, they agreed that Koreans would be deported only if they commit a crime against the state rather than for receiving a seven-year jail sentence, as at present.

The status of the 600,000 Koreans living in Japan is a sensitive issue in South Korea. Many are children or grandchildren of Koreans who were conscripted as labourers during the Second World War.

Small success for Colombo

By Mervyn De Silva in Colombo

ECONOMIC stabilisation measures introduced by Sri Lanka on the advice of the International Monetary Fund and the World Bank, in complex with a reduction in the country's balance of payments.

In a central bank report released this week the improvement is described as "the most encouraging feature" in an otherwise mixed picture.

Gross domestic product in 1988 increased by 2.3 per cent down from 2.7 per cent in 1988. But reserves were up and the trade deficit down.

Gross reserves, SDR385m

(\$304m) in June rose to SDR547m in December while the trade deficit has dropped from SDR564m in 1988 to SDR521m last year.

Export income increased by 11 per cent, the bank said, while imports cost only 5 per cent more than in the previous year. The terms of trade however remained unfavourable.

The export price index showed an 11 per cent rise whereas average import prices went up by 18 per cent.

Considering the widespread violence in South Africa separatists and Sinhalese extremists this performance was "credible" said a top central bank official.

ON THE eve of historic talks in Cape Town today between the South African Government and the African National Congress, spokesmen for both sides have professed a willingness to do business with one other - and an eagerness to reach agreement rapidly.

Mr P. W. Botha, the South African Foreign Minister, said in an interview yesterday: "If we allow this momentum that has been created to lose its impetus, that will be bad. We've got to move quickly... to avoid extremists both of the left and right getting out of hand."

Mr Thabo Mbeki, a member of the 11-person ANC delegation that will sit across the table from President F. W. de Klerk, Mr Botha and other members of the Government this afternoon, said he was optimistic that the first round of talks, due to end on Friday, would succeed. "We are deal-

ing with people who are open to reason."

This is the first time South Africa's two main adversaries have met formally - they will do so at Groote Schuur, a historic Dutch-style mansion in

Jardine's enters the lists against HK share watchdog

John Elliott explains why one of the colony's most august hongs has entered the debate on regulation

THE most angust and proud of the colony's "hongs" or trading companies - Jardine Matheson - has been busy politicking by fax from London against Hong Kong's less than popular Securities and Futures Commission, which celebrated its first anniversary very quietly yesterday.

This is a change of tack for Mr Henry Keewick, chairman of the Jardine group, who is more well known in British political circles for his relentless (but so far unsuccessful) campaign to have a political appointment as the colony's governor to replace the present incumbent, Mr David Wilson, a Foreign Office diplomat.

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Thailand urged to aid Burmese refugees

By Roger Matthews in Bangkok

WORSENING repression by the military regime in Burma has set off an international effort to persuade Thailand to ease the plight of an estimated 40,000 Burmese refugees, mainly ethnic minorities and students, who have over the past two years been forced to flee the country.

Fears that the refugee problem will grow are also increasing with reports from Bangkok of sickness spreading among the hundreds of thousands who have in the past few months been driven out of the capital and other large cities. They are now struggling to exist in satellite shanty towns, often without proper shelter, water or sanitation.

The US Committee for Refugees is seeking talks with the government in Bangkok this week to press a number of demands. As a first step it is urging Thailand to stop forcing refugees back across the border. More than 3,000 people are said to have been repatriated against their will. Most are Karen who have fled an intensified campaign by the Burmese army.

The agreement removes one of the principal difficulties in bilateral relations and means that President Roh's visit is expected to go ahead, probably at the end of the month.

The foreign ministers also narrowed differences on other issues. They agreed that Koreans would be exempted from fingerprint registration and that validity of re-entry visas for Koreans would be extended from two years to four.

In addition, they agreed that Koreans would be deported only if they commit a crime against the state rather than for receiving a seven-year jail sentence, as at present.

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which will be announced soon.

The SFC is only to be allowed to increase its staff from an existing level of 229 (which many of the legislators consider more than adequate) to 241 instead of the 250 it wants. It is also to pay back half a HK\$145m government loan and is to start paying interest on the balance.

He says he is a "committed deregulator". "The tide in world markets is changing. The emphasis now is not on regulation based on some academic theory, but on what investors, issuers and stock exchange members want. This will be our future direction - to have more consultation and listen more to the market".

Mr Owen challenges people to be specific about their allegations and will only acknowledge genuine complaints on market surveillance of things like irregular share price movements. "We cannot jettison the framework of a modern regulatory system if Hong Kong is to remain a major financial centre," he says.

But Hong Kong basically does not like the idea of any real regulation. With most companies under family control, it will also be very difficult to operate proposed new disclosure and insider trading regulations without driving away the local Chinese companies who provide the market with its expertise.

Jardine, however, is on another tack. Along with at least 70 other listed companies, it has moved its domicile offshore to Bermuda to escape the risk of interference from Communist leaders and bureaucrats after Hong Kong reverts to Chinese sovereignty in 1997.

Israel plans massive borrowing to finance wave of immigration

By Hugh Carnegy in Jerusalem

THE Bank of Israel said yesterday it estimated that a wave of immigration by Soviet Jews will require additional Government spending of nearly Shk70m (\$2.15bn) over the next three years, more than half of which would have to be covered by foreign and domestic borrowing.

In a special report, the central bank urged the Government to trim civilian spending and reduce defence spending "to a substantial extent" to help accommodate the costs of immigrant absorption and allow for a significant investment in infrastructure demanded by the influx.

At present, defence expenditure accounts for about 20 per cent of the annual budget, set at Shk1bn in fiscal 1990-91. Debt servicing takes up a further third.

There is concern among economists about the short-term costs of absorbing the flow of Soviet Jews, which the Bank of Israel estimates will total more than 250,000 by the end of 1992. Officials say immigration so far this year has already reached some 100,000, the vast majority from the Soviet Union.

The bank's extra borrowing projection, based on 1989 rates, would equal 1 per cent of gross national product in 1990, 2 per cent next year and 1.5 per cent in 1992. Israel's outstanding debt already totals about 150 per cent of GNP.

The bank said the extra borrowing could be absorbed if other spending was kept under control. It said government involvement in immigrant absorption should be kept to a minimum and recommended a series of measures to encourage private sector expansion instead. These included reducing corporate taxes, employers' contributions to income tax and duties on productive imports and improving terms for investment in residential building.

The bank also advises importing inputs - including labour - for the extra housing construction required in the short term to avoid creating excess capacity in the long term.

Mubarak presides over effort to close Arab ranks

By Tony Walker, recently in Damascus

WHEN President Hosni Mubarak of Egypt arrives in Damascus today for a brief visit it will be an occasion of more than usual significance.

Not only will this be the first visit by an Egyptian leader to the Syrian capital since 1977, it also heralds renewed efforts to close Arab ranks in preparation for the first full-scale Arab summit in nearly 10 years.

Heading Mr Mubarak's priorities will almost certainly be an attempt to persuade Mr Hafez al-Assad, Syria's President, to co-operate in moves to bring about a reconciliation with his bitter rival, President Saddam Hussein of Iraq. For an Egypt anxious to reassess its role in the Arab World after its readmission to the Arab League last year, a modicum of civility between Damascus and Baghdad being dissipated.

The Egyptian leader's mission to Damascus is well timed. Syria has at a time when the Bush administration is showing clear signs of frustration over Israeli obstructionism on the peace issue. Relations between Israel and its guardian superpower have not been quite so difficult for some years.

Syrian confidence will have been buoyed by the positive reaction in the US to its conspicuous role in securing the release of two American hostages. Mr Assad's visit to Moscow at the weekend and for what were, by all accounts, friendly discussions with Mr Gorbachev will also be added to a new sense of well-being in Damascus.

But whether the Syrian President will agree to engage in meaningful fence-mending with his Iraqi counterpart will depend on his Iraqi counterpart's attitude towards the Jewish intifada.

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part, and with Mr Arafat, is quite another matter.

While Mr Assad has issued several spirited calls recently for a closing of Arab ranks, most notably in a long speech on March 9, there is no real sign of the bitter enmity between Damascus and Baghdad being dissipated.

On the contrary: this week, Mr Latif Nassif al-Jassem, Iraq's Information Minister, gave voice to some of the harshest ever public criticism of Syria. Asked at a news conference in Baghdad about the possible revival of the Arab eastern front to Israel, Mr Jassem said: "If the revival of the eastern front means Syria, we say we don't trust Hafez al-Assad and any co-operation with him is a loss because he is a liar."

The Iraqi official's remarks follow the release in March of the text of a letter by President Saddam Hussein to the speaker of the Jordanian parliament in which he set out impossible conditions for re-education with Syria.

In response to Jordanian parliamentary resolution calling for a rapprochement, Mr Hussein said: "Assad has to apologize for his positions (namely

support for Iran in the Gulf war) which damaged the Arab nation, to show us that he is sincere in changing and ready to go in harmony with the nation's march."

As Mr Assad is not in the habit of apologising for anything, reconciliation on these terms seems highly unlikely. Syrian officials are scarcely less scathing in their remarks about their Bechtel rival in Baghdad.

An official close to Mr Assad told the Financial Times that Mr Hussein was "like the son of the devil". "You (the West) create something," he added. "You try to control it, but then it is too late."

It is clear, then, that Mr Mubarak, in his role as a conciliator, has many layers of suspicion and dislike to clear away in his efforts to facilitate an Arab summit. Chances at this stage of such a gathering being held in Baghdad in line with calls, by Mr Arafat and King Hussein, seem slim.

That is, unless Egypt's leader can perform something of a miracle and persuade Presidents Assad and Hussein to put aside their differences.

Ethiopian leader admits setbacks

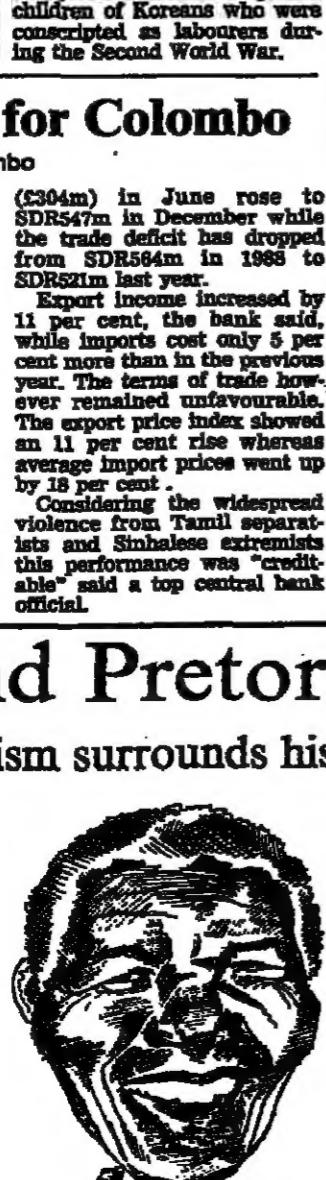
THE Ethiopian President yesterday admitted that his regime had suffered severe setbacks in the civil war and lamented that popular support for his government's cause was sagging, Reuter reports from Addis Ababa.

"The mood of the people is no longer as militant as it once was and the enemies of the country are casting in... in their bid to break up the country," Mr Mengistu Haile Mariam said in a May Day speech to a rally in Addis Ababa.

The president appealed for a renewed commitment to the war against rebels in northern Ethiopia, who have gained ground steadily for the last two years.

"It is no longer a question of national unity, but rather of national survival," said Mr Mengistu, dressed in military uniform.

Red flags of the ruling Workers' Party of Ethiopia which always used to adorn official ceremonies were conspicuous by their absence.



"at considerable risk to ourselves and with the loss of political backing from our supporters," Mr Botha explained. "And their reaction is that the armed struggle must continue. Armed

struggle against what?"

He suggested that the Government was willing to do a deal with the ANC on political prisoners; of 540 identified by the ANC, 70 have been released; in 200 or so more cases, Pretoria disputes the political motivation of the crime. It ought to be possible to link the release of these prisoners with an amnesty for security force members who carried out politically-motivated murders and torture on behalf of Pretoria.

But progress on this and other outstanding issues - especially repealing emergency powers which allow large-scale arrests and detentions and other restrictive measures - seems likely to depend on whether the ANC will amend its rhetoric of armed struggle.

The armed struggle - as waged by Umkhonto we Sizwe (Spear of the Nation),



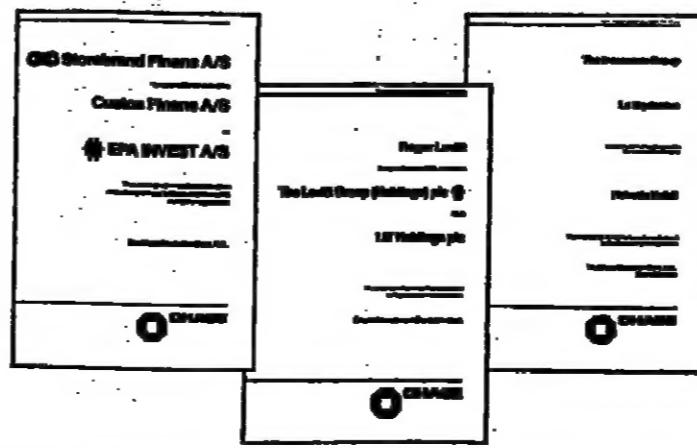
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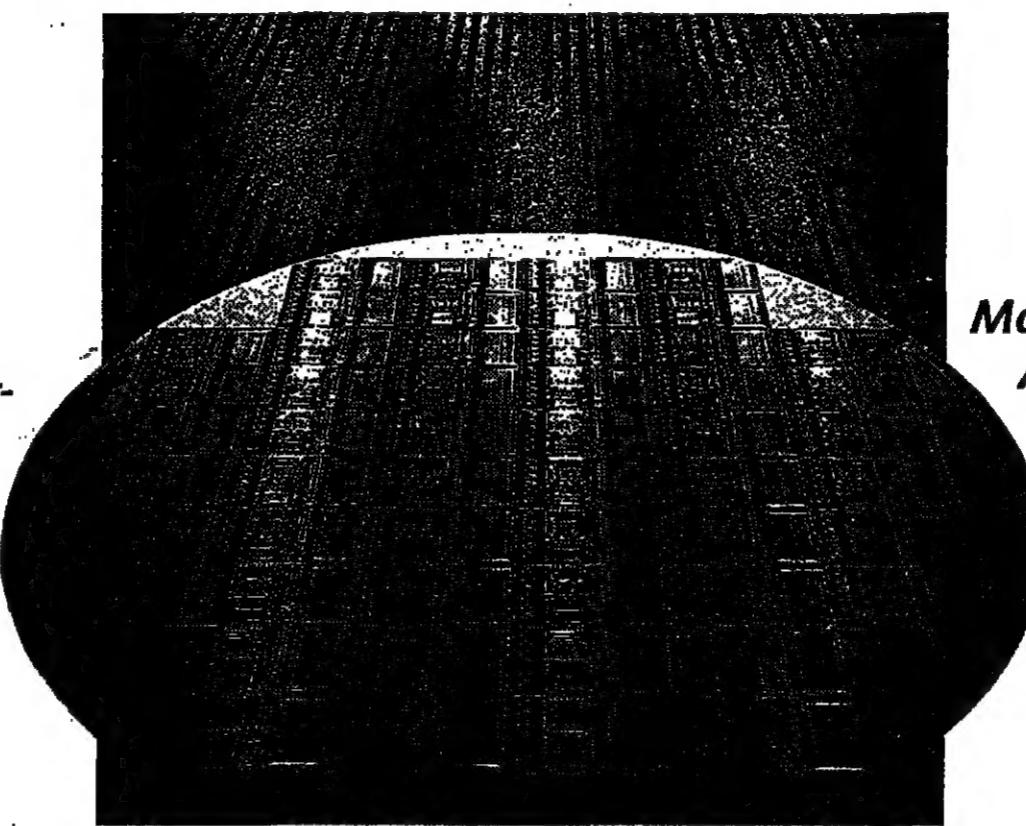


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AMERICAN NEWS

Nicaragua rides the roller-coaster as President Chamorro holds vital talks with the Contra rebels

By Tim Coone in Managua

"Central America's biggest roller-coaster" is about to arrive in Nicaragua according to an advert this week at Managua's amusement park.

It may still be small however in comparison to the bumpy ride facing the new government of President Violeta Barrios de Chamorro.

Mrs Chamorro is today scheduled to hold a crucial meeting with the head of the US-backed Contra rebels, Israel Galeano otherwise known as Commander "Franklin".

In the past week since Mrs Chamorro took office, he has been saying from his base in the mountains that he will not order his estimated 12,000 troops to disarm until the Sandinistas controlling the armed forces are dismissed, starting with General Humberto Ortega the former Defence Minister who has been temporarily designated as head of the armed forces by President Chamorro.

On Monday she said "I understand that in the case of the army, the people and the political sectors that support me want a drastic and immediate change."

She reaffirmed General Ortega as the army chief though to ensure unity and discipline within the armed forces while the demobilisation of the Resistance is carried out, while arms held by civilians are collected, and the military apparatus is substantially reduced. General Ortega will command the army until I decide to dispense with his services, when these tasks have given him are compiled with."

Mrs Chamorro confronts resistance on this point not only from the Contras, her erstwhile allies, but also from within the ranks of the UNO alliance whose slate she headed in the March elections. She will have to hold tight to her beliefs.

Her own Vice-president Dr Virgilio Godoy leads the UNO dissidents. The division has



President Violeta Barrios de Chamorro talking yesterday about the poor state of the Nicaraguan economy left by the Sandinistas

become so deep that Dr Godoy is not even being given office space in the "Casa Presidencial", the presidential administrative offices, and is still waiting to be assigned duties by Mrs Chamorro.

Dr Godoy said last week before departing for a visit to Palau (which raised some eyebrows locally), that the issue is not just General Ortega but concerns the entire armed forces high command.

His hard-line position coincides with that of the Contras, and according to diplomatic sources is also being adopted in private by US diplomats. US economic aid will be vital for the survival of Mrs Chamorro's government.

Mr Jaime Bonilla, a close ally of Dr Godoy said on Monday "The Government should negotiate with the Contras to reach an understanding." He accused President Chamorro's key advisors Mr Alfredo Cesar and Mr Antonio Lacayo, of being "traitors" and of having formed a pact with the Sandinistas.

He said this had produced "a crisis within UNO which is not yet over" although he admitted that at least two of the 14 parties in the UNO alliance had separated as a result of the conflict.

Negotiations with the Contras are meanwhile being ruled out by Mrs Chamorro's upcoming meeting with them. Dr Roberto Ferrey, her personal envoy in government dealings with the Contras, insisted this week that no negotiations were being considered.

"The agenda as I understand it is to discuss security guarantees to enable the demobilisation plan to be complied with entirely," he said. Under an unconditional agreement signed by the rebel leaders shortly before Mrs Chamorro's investiture, they agreed to disarm their troops entirely by June 10th this year.

When asked if the Contras might not eventually be considering a military showdown, despite the agreement, Dr Ferrey replied "For the moment I believe, and we have discussed this with the Resistance leaders, there is no possibility of them using military pressure to achieve their objectives."

As the June 10th deadline

approaches this may well change. UN officials charged with overseeing the demobilisation process say that no rebels have yet handed in their arms inside Nicaragua. Many still remain outside the so-called "security zones."

Dr Ferrey's own position is somewhat ambiguous. During a meeting with the Contras last week, he told them publicly that he sympathised with their position regarding the armed forces, thereby directly contradicting Mrs Chamorro whom he represents, and sending a signal to the rebels that they have support within Mrs Chamorro's government.

If she is forced to succumb to the pressure to dispense with General Ortega, and by extension with the high command of the armed forces before the Contra demobilisation plan is completed, she will most likely face a rebellion from the Sandinistas who control the trade union and student movements as well as the military.

As one Sandinista acquiesces in this, Dr Francisco Mayorga, the Contra's Basque president who is coming under fire from critics for his brazen 30 percent devaluation of the currency on the parallel market this week signalling 100 percent price rises and an explosion of wage demands from the largely Sandinista-dominated trade unions. No archives, no computers, no fax machines.

Talks over a general increase in the IMF's resources will start in Washington on Sunday when finance ministers of the Group of Seven industrialised countries meet. There is expected to be a general agreement on an increase of \$60 per cent but that agreement could be held up by the issue between Britain and France is not resolved.

The British position remains officially that it has made significant concessions in refining its shareholding in the Fund to 6 per cent from 6.9 per cent and a further reduction would be inappropriate.

But European monetary officials say that the only practical resolution of the differences would involve Britain accommodating France, thereby reducing its shareholding to 5.5 per cent. The French would then be forced to give ground on other issues.

Paris faces pressure in dispute over IMF

By Stephen Fidler,
Euromarkets
Correspondent

FRANCE seems likely to come under pressure to make concessions to Britain over the European Bank for Reconstruction and Development to resolve their differences about relative positions in the International Monetary Fund.

The differences arise because, in making allowances to promote Japan's position in the Fund from fifth place in the second place occupied by Britain, the French would be demoted to fifth from fourth.

The French Government wants Britain to give up a further shareholding in the Fund so that it can be shared among

the two countries can share fourth place.

Separate decisions are sched-

uled to be made by the end of May on whether the EBRD, con-

ceived by Paris as a new insti-

tution to channel development

funds into east Europe, will

itself be disbanded and on

who will head the organisation

as well as the military.

The UK has suggested Lon-

don - where no large interna-

tional organisation is based -

as the headquarters. Mr Jacques Attali, an adviser to Presi-

dent François Mitterrand, has

been a leading contender as

head of the organisation. His

main opponent is Mr Onno

Budig, the former Dutch Finan-

ce Minister.

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Chile adapts uneasily to life without the General

Leslie Crawford monitors the coming of democracy

I LOVED my President Pinochet," announced a guard outside La Moneda, the presidential palace in Santiago. Since March 11, the tiled corridors of the colonial palace no longer echo to the footsteps of the General, and some of his old hands are finding it hard to adjust to the new democratic times in Chile.

The new incumbent at La Moneda, President Patricio Aylwin, as a gesture of good will, did not sack any of the staff he inherited from his predecessor. Nevertheless, some 50 secretaries resigned on the day he took office out of loyalty to their old boss.

They are not all that has had to be replaced. Only one fax machine was left behind at the Ministry of Finance, where the President's economic team are having to earn their own computers to work. At the Ministry of Labour, they found telephone sockets, but few phones, and bare floors where furniture once stood.

General Pinochet's departure has also been marked by an avalanche of literature documenting the human rights abuses committed under his rule

by the human rights abuses committed under his rule. One book, *Los Zarpazos del Puma* (*The Blows of the Puma*) by journalist Patricia Verdugo, has run into five editions in as many months with 60,000 copies sold - an all-time record in Chile. The story of a military commando which left a trail of death as it swept through northern Chile in the aftermath of the September 1973 coup may be familiar to human rights activists, but it came as a shock to former supporters of the military regime.

Stories of disappearances and the discovery of anonymous graves near military buildings are beginning to surface in the press. But the publication in a communist weekly of the names of 500 agents of the dissolved CIA secret police rattled the new government. The last thing President Aylwin wants is a destabilising trial by media of the military, and the press has been ordered to temper its investigative zeal.

But like the presidents of Argentina and Uruguay before him, Mr Aylwin knows the legacy of human rights violations will not melt away. Last week he launched his own initiative, a National Commission of Truth and Reconciliation, which will have six to nine members to identify the victims of torture, disappearances and political executions. However, the commission will not be allowed to name those who ordered or took part in the repression.

In steering a middle course, Mr Aylwin is gambling that the desire for truth is stronger than the desire for retribution. Justice may come later, but it will be a matter for the courts, which have not distinguished themselves for investigating rights abuses in the past.

The thirst for information about the military repression, however, is tempered by a desire for political stability, and above all, peace. The country's new-found prosperity, and the economic havoc of its neighbours, have made Chile more conservative, even though much of the population has yet to receive a fair share of the fruits of the economic boom. For Mr Aylwin, delivering social justice will be as much of a challenge as putting the human rights issue to rest.

WORLD TRADE NEWS

Toyota to make vehicles in Pakistan

By Kevin Done, Motor Industry Correspondent

TOYOTA, the leading Japanese car maker, is planning to begin vehicle production in Pakistan by late 1992 or early 1993.

It has reached agreement on forming a joint venture with House of Habib, a Pakistani conglomerate, with the aim of producing up to 10,000 Toyota Corolla cars and Hilux pick-ups a year in the first stage of the project.

The plant, to be located at Port Qasim, 40km east of Karachi, will have a capacity to produce up to 20,000 vehicles a year when a second shift begins operations in about 1995.

The company, jointly owned by Toyota Land Cruiser four-wheel drive/leisure/utility vehicles and Hilux vans at a later stage.

The joint venture, Indus Motor, will be owned 41.5 per cent by House of Habib, 35 per cent by Pakistan Automobile Corporation, 12.5 per cent by Toyota Motor and 12.5 per cent by Toyota Tsusho.

Some 25 per cent of the equity will be sold to private investors.

The joint venture will invest around \$65m (\$28.6m) in plant and equipment, and will have a workforce of around 400 in the initial phase.

House of Habib, which has a

workforce of some 10,000, is currently involved in banking, leasing and manufacturing.

This aspect of its operations includes automotive paper sacks, jute bags and ceramic tiles as well as furniture, plastic laminates and sugar.

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UK NEWS

Pru-Bache pulls out of UK stocks

By Richard Waters

PRUDENTIAL-BACHE, a subsidiary of the giant Prudential Insurance of the US, all but withdrew yesterday from the UK equity market as the difficult stock market conditions of recent months began to take their toll.

In a further sign of the pressure on stockbrokers, Paribas, a quoted private client broker, announced a recapitalisation plan to raise up to \$4.35m.

The moves come in the wake of sharply reduced stock market activity, which has prompted fears of another wave of redundancies and layoffs.

Pru-Bache began to make markets in UK stocks as recently as last August. Yesterday, however, it laid off 20 equities staff, leaving it with a skeleton team of eight. The firm has cut stock market conditions for its decision.

Around 12 lay-offs earlier this year and other departures in recent months have already eaten into the firm's presence in the equity market. It will continue to make markets in the nine UK stocks in which it has made price-ups to now.

Pru-Bache's move is thought to mark the next phase of the protracted scaling back of stockbrokers, which has shrunk in capacity in the stock market since the 1987 crash.

Thatcher rules out major changes to new local tax

By Michael Cassell, Political Correspondent



Thatcher: "The enemy is not the community charge"

Mrs Margaret Thatcher yesterday appeared to rule out any major legislative changes to relate the poll tax — the controversial new charges for local services and amenities — more closely to people's ability to pay.

During the last House of Commons question time before tomorrow's local elections, at which the Conservatives are preparing for heavy losses in municipal and rural councils around Britain, the prime minister emphasised the "very generous" rebates available to the less well-off and rejected demands by the opposition Labour Party for abolition of the tax.

She said 16m of the 38m people liable to the tax were to some extent protected by rebates and transitional relief arrangements and turned the attack on Labour, claiming:

"The enemy is not the community charge, the enemy is high-spending Labour council."

The new tax, known officially as the community charge, is designed to replace the old "rates" — the tax levied by local councils on each property sited in their area. The rates took no account of the number of people living in each property. The poll tax is levied on individuals.

Anger at the poll tax has led to well-organised campaigns protesting at the level of charges, which culminated last month with the worst riot in central London in recent years.

In the House of Commons, Mrs Thatcher insisted — despite Labour fears — that the poll tax was a much fairer system of raising local authority finance than either domestic rates or Labour plans for a "real tax".

Mr Kinnoch claimed that the poll tax could never be fair and was incapable of being amended.

He told Mrs Thatcher it had to be scrapped.

An announcement of any intended changes is expected by July at the latest, before the government has to set the level

Manufacturers to cut 'thousands' of jobs

By Andrew Marshall, Economics Staff

THOUSANDS of jobs will be lost as UK manufacturers struggle to remain competitive in the face of rising costs, the Confederation of British Industry (CBI) predicted yesterday.

Business confidence continued to deteriorate in the four months to April, the employers' organisation said in its quarterly survey of industrial trends. Demand has grown slightly, as rising export orders offset the decline in domestic sales.

But rising wage costs are handicapping British exporters, and forcing cutbacks in employment.

More than a third of the 1,232 firms surveyed during April expected to lay off workers during the next four

months, compared to 11 per cent which said they intended to take on staff.

The balance of 23 per cent intending to reduce the workforce was the highest such figure since October 1983. Almost 40 per cent said they had cut their workforce in the past four months.

Profits were being squeezed by rising labour costs and high interest rates, the CBI said. "In addition, the fall in home demand makes it very difficult for manufacturers to match the productivity growth achieved by major overseas rivals," said David Wiggleworth, Chairman of the CBI Economic Situation Committee.

As a result, it seems likely that many thousands of jobs

will be lost as companies seek to reduce their unit costs to remain competitive in world markets."

Andrew Sentance, CBI economist, said a cut in factory jobs of about 54,000 was expected over the next three months.

Manufacturing represents only a quarter of the economy, and the impact on the rate of unemployment will be dependent on employment in the service sector.

UK unemployment in March was a seasonally adjusted 1.6m or 5.6 per cent of the workforce, compared with the highest jobless total on record of 3.1m or 11.3 per cent in July 1986.

The CBI's forecast follows hard on the heels of several

recent warnings from the government and the private sector about the pace of UK wage inflation and the decline in productivity.

The survey gives mixed evidence on the extent of the UK's economic slowdown. Demand has risen slightly over the last four months, after two successive surveys showing a decline in new orders, and firms expect a slight increase over the next four month period.

Output growth is currently flat, but is expected to rise. Mr Wiggleworth said that if anything, recession seemed further away. But he also pointed to the threat to UK industry posed by high interest rates, and the continuing weakness of investment intentions.

BRITAIN IN BRIEF**Defence budget cut by £350m**

The UK defence budget will have to be cut by £350m after the Treasury under-estimated the rate of inflation, according to defence secretary Mr Tom King.

Speaking at the all-party parliamentary Commons Select Committee on Defence, Mr King said that a rate of inflation of 5.75 per cent had been allowed for in the budget.

But the current inflation figure meant that savings requesting 1.75 per cent would have to be found.

Mr King would not say where the savings might be found. However, he added that the failure of the recent policy paper on defence to make an explicit commitment to a surface fleet of at least 50 ships was significant. He said that orders for at least three Type-23 frigates would be made later this year.

Some of the savings will come in a reduction in the number of service personnel on the wage-roll.

ECGD moves to Docklands

The Export Credits Guarantee Department (ECGD) is to become the first government department to move to London's Docklands.

development area down river from the capital's historic core.

It is to relocate 500 staff from its present Ludgate Hill

headquarters close to St Paul's Cathedral, in the summer of next year. The move, subject to contract negotiation, is expected to bring substantial savings. Officials said this will help mitigate the higher premiums introduced for the insurance cover provided on medium term export credits.

Credit Agricole to Fleet Street

The former home of The Daily Telegraph, on London's Fleet Street, is to become the new British headquarters of Crédit Agricole, the largest French bank.

The building, of 43,375

square feet on the west side of the City of London, is being extensively refurbished behind a listed facade. It will be ready for occupation by the end of this year and Crédit Agricole will move in during May 1991.

It is owned by Goldman Sachs, the US investment bank.

Crédit Agricole will rent the building from Goldman Sachs for £21.2m a year. This implies a rent averaging £46.50 a

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Offshore Supplies Office admits to changing role UK oil services unit to bow to EC market demands

By Steven Butler in London and Lucy Kellaway in Brussels

THE OFFSHORE SUPPLIES OFFICE, a branch of the Department of Energy dedicated to promoting the UK oil service and supply industry, is to have its wings severely clipped as the single European market comes into force in 1993.

Mr John D'Ancona, OSO director, said in an interview that the OSO was prepared to sacrifice a crucial part of its information gathering activities to satisfy European Commission concerns that these interfered with the free play of the market.

"The Commission has expressed concern about the way we collect information. We're quite relaxed about that," he said.

The news will be greeted with relief by offshore oil companies, which have been obliged to supply detailed information to the OSO on tenders for equipment and services, and to report on which companies win bids.

Some companies saw this merely as a bureaucratic burden, but others resented what



John D'Ancona: "quite relaxed" on EC concerns

purposes of the OSO.

He said the OSO had always intended merely to give the UK industry a "proper and fair chance," and that US oil companies in particular had had to be pressed in the early days of the North Sea to look beyond their traditional suppliers from the US Gulf Coast.

"We have never operated a buy British policy. The oil companies know they will never be asked to take on a supplier they are not comfortable with," he said.

However, there have been cases of serious disagreements between the OSO and companies which have placed large orders overseas. Companies are reluctant to make these incidents public for fear of retaliation, but some claim they have been blacklisted in licence rounds, though such stories are impossible to confirm.

Last year British-based companies—including UK subsidiaries of foreign companies—won \$1 per cent of the record £3.5bn orders placed for offshore supplies and services.

BP sells Ulster coal deposits overseas

By Maurice Samuelson

BRITISH PETROLEUM has sold its interest in one of Northern Ireland's biggest deposits of lignite or brown coal, to MM Holdings, the Australian-based minerals group, and Agip, the Italian energy company controlled by the State-owned ENI.

In a \$6.1m deal, which is subject to Government approval, MM and Agip have acquired the rights to prospect for lignite at Crumlin in County Antrim—long seen as promising cheap electricity for Ulster.

Two other Australian companies, Meekatharra Minerals and BHP-Utah, hold the licences to develop Ulster's other main lignite deposit at Ballymoney. The sale of rights at Crumlin, part of BP's continuing disposal of coal properties, is likely to sharpen competition over which deposit

should fuel Ulster's first lignite power station.

Such a plant currently takes third place after two other options for updating Ulster's outdated and inefficient generating plant.

Meanwhile, uncertainty

remains over the format for privatising electricity in Ulster, where the market is currently supplied by a monopoly, Northern Ireland Electricity.



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Drax power station signs deal to sell gypsum

By Andrew Taylor,
Construction Correspondent

BPH INDUSTRIES, Europe's biggest plasterboard producer, has acquired sole rights to up to 1m tonnes a year of gypsum, a by-product of cleaning fine gas emissions from Drax power station in North Yorkshire, England.

The 15-year deal signed by BPH, which is facing its first serious competition in the British plasterboard market for more than two decades, is thought to be worth between £40m to £50m. Drax is Europe's largest coal-fired power station.

Redland, the British building materials group and Knauf of West Germany, which have only recently started plasterboard production in the UK, also bid for the Drax gypsum.

The new Metro range will be equipped with Rover's K-Series engine and modified Peugeot 5-speed gearbox, first introduced

Rover targets new markets with Metro

By Kevin Done, Motor Industry Correspondent

ROVER, the UK vehicles group, today launches a modernised version of its 10-year-old Metro small car, the group's third significant product launch in less than a year, as it seeks to halt the erosion of its market share in the UK and Europe.

The introduction of the revised Metro follows the recent successful launches of the Rover 200/400 medium car range, developed jointly with Honda of Japan, and the Land Rover Discovery four-wheel drive vehicle.

Rover, 20 per cent owned by Honda, has invested about £200m in a comprehensive engineering programme to update the Metro, which accounted for more than 30 per cent of its car output last year.

The small car segment of the UK car market has nearly doubled in the last decade to 24.2 per cent last year. The Metro, which has only modest sales in Europe, was in second place in the segment in the UK with sales of 99,373 compared with UK sales of 149,365 by the Ford Fiesta.

The new Metro range will be

equipped with Rover's K-Series engine and modified Peugeot 5-speed gearbox, first introduced

in the Rover 200 late last year. The new range will be spearheaded by a high performance 114 mph Metro GSi, but Rover is also launching for the first time simpler 8-valve 1.1 and 1.4 litre versions of the K-Series in the Metro. Prices will range from £5,995 to £9,725.

The high level of demand for the Rover 200/400, which also utilises the K-Series engine as well as a 1.6 litre Honda engine made in Swindon, is forcing Rover to move to continuous working at its Longbridge powertrain plant with round-the-clock, seven days a week production of engines and gearboxes.

Rover also appears to be establishing itself to a long-term presence in the small car sector of European car industry, despite its general attempt to move the Rover product ranges up-market.

It has lacked the financial resources in the late 1980s to design and develop an entirely new small car to replace the Metro, but it has decided to use the Rover badge on the new Metro range, and in continental European markets it has decided to rename the car as the Rover 100, dropping the Metro name with its old British

nameplate.

Rover hopes its "new" metro (above) will restore fortunes

Leyland associations.

Rover 200 series, which was launched in 1985. Cowley will also produce a top-of-the-range coupe, derived from the R17/18, aimed at the US market for launch in 1992.

Rover has planned an annual two-shift production capacity of 2,500 a week for the Metro, although this could be increased further, if justified by demand, possibly by moving to three-shift round-the-clock output, as is happening with the Rover 200/400.

It has already announced plans to launch a new generation of executive cars at Cowley in the early 1990s, codenamed R17/18, to replace its

British Aerospace to introduce share plan

By Terry Dodsworth

BRITISH AEROSPACE, one of the UK's largest manufacturing groups, is to introduce a personal equity plan (PEP) and a savings and investment scheme to encourage small investors to buy its shares.

Professor Roland Smith, the BAE chairman, said the company wanted to create a more balanced shareholding base but realised that the cost of acquiring shares was a disincentive for many small investors.

"We are trying to make it has easy and as economic as possible for investors to buy shares in British Aerospace," Prof Smith said.

The PEP, which follows a similar scheme launched last month by Smith &

Nephew, the healthcare company, will allow investors to buy £2,000 worth of BAE shares a year with no initial charge and brokerage costs of just 0.25 per cent.

The annual management fee will be 0.5 per cent.

The Savings and Investment Scheme, designed and run by the Hoechst Govett stockbroking group, will have a contribution of 1 per cent and no minimum charge.

Investors will be able to save £50 a month or more, in the fashion of the increasingly popular savings schemes being developed by the investment trust industry.

BAE, which owns the Rover group and is

one of the country's biggest defence contractors, has 110,000 small shareholders, many inherited from the privatisation programmes in which it has been involved.

About 42 per cent of these investors own 100 shares or fewer and 35 per cent have less than 1,000 shares.

Only 7 per cent of the company's equity is in the hands of small investors as opposed to the large institutions.

Mr Dudley Eustace, BAE's finance director, denied that the launch of the savings scheme, which also has a cheap share facility, was a way of persuading some small investors to sell.

Games attract major sponsor

By Ian Hamilton Fazey, Northern Correspondent

THE WORLD STUDENT GAMES in Sheffield next year has attracted its first big international sponsor.

British Telecom will provide a mixture of cash and kind worth £500,000, setting up the largest temporary international communications network assembled in Britain.

British Telecom will install a telephone and data network to link the various sites and stations and carry results. It will also set up a media services centre to enable reports of the games to be transmitted easily worldwide.

The games, one of the main

venues of which is pictured above, last year still have a long way to go to raise the £20m needed to break even. The £12m target for commercial sponsorship to

fundraising is largely dependent on television coverage. A One Million Club—an attempt to persuade individuals to pledge £27 each towards the costs—has also been set up. The club's first members were Mr Colin Moynihan, the sports minister, and Mr Sebastian Coe, the athlete and prospective Conservative MP.

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Architects using computer-aided design systems no longer need to draw toilet bowls or remember brick dimensions. Their Cad workstations invariably come with a library of such drawings, supplied by the Royal Institute of British Architects.

Some 40 building product firms – including Twyfords, Marley, Ideal Standard – pay Riba Services Limited up to £20,000 to be included in its Ribacad database, and to get their merchandise displayed in front of buyers.

This arrangement illustrates the increasing role information technology plays in commercial relationships, controlling suppliers and influencing customers. Sixty per cent of architects surveyed by Riba confessed recently that their product choice was influenced if they were given a drawing. Alan Ray-Jones, Riba Services technical director, says there is an overwhelming demand for this.

Such services are carried out by electronic data interchange (EDI), where information from one computer is sent to another over the telephone line. Transfers can be arranged between buildings companies or countries, and between computers from different vendors.

Unichem, the UK's biggest independent pharmaceutical distributor, receives 90 per cent of its orders electronically from pharmacists using Prosper, its stock control and ordering system. The system hardware – either a portable data capture unit or an IBM personal com-

puter, is not free but Unichem provides software and support.

David Walker, Unichem's management services director, says the system has revolutionised the firm's order placement and distribution cycle – it now delivers twice per day. Ultimately, says Walker, "we'll be able to anticipate what pharmacists want. Once committed, a customer is more likely to put most of his business with us." Prosper has also transformed the nature of Unichem's business, and the way chemists do theirs. In effect, Unichem manages its customers' stock levels.

Kirkland Mead, European vice president of IT consultancy Group Index, points to a similar evolution in Germany. Zeppelin, the heavy machinery manufacturer, built a database to plot the maintenance status of all its machines. Zeppelin manages an installed base of equipment and the main thrust of its business is to help customers to control their costs.

The concept of electronic delivery is well established in the financial community. It is fundamental to Citibank's Cibanking service, for example. The system allows corporate treasurers to monitor their positions internationally – either from a personal computer supplied by Citibank installed on their desks or via their own in-house computer systems – and to initiate transactions.

New Zealand Insurance, a fast-growing arm of General Accident, has taken the con-

cept to its logical conclusion.

Brokers installing its on-line underwriting system, Bonus, get not only applications software, an IBM PC, policy document printer and access to the NZI database system – but an underwriter sitting in the broker's office to operate it. Bonus is free, though NZI only installs it where it expects a reasonable volume of business.

NZI's IT manager Bob Butler says Bonus has emerged as an important marketing tool. "It is straightforward technology – and very successful. Where it is installed we are still in competition with the market – but we do get the opportunity to quote – and because it is so easy to use we do get the business."

David Flint, head of research at the Butler Cox Foundation, argues that there is a law of diminishing returns operating here. "If one supplier increases the service level significantly then the competition will have to follow suit." And in the longer term this implies a progression from tying customers into proprietary systems to the evalua-

tion of electronic marketplaces.

While EDI is not an electronic marketplace, there is no doubt the power and influence it can bestow. Peter Kenny, EDI product manager at systems house Scicon, argues that most EDI communities have been driven by one large and dominant company, Bridgit Coal, says Kenny, is encouraging its myriad and mostly smaller suppliers to trade electronically to help it cut its internal administration costs. "There is no doubt that EDI has been driven by the big boys," says Kenny. Where EDI is most advanced – in the retail, automotive, and distribution businesses – systems have mirrored the competitive status quo.

The process is not necessarily adversarial, partly because competitive advantage is hard to sustain. EDI is just one element in supply chain management but there are pressures to compete.

Mike Pickett, EDI product manager at Phillips Components, which has 50 per cent of its lines ordered electronically by more than 80 distributors,

says: "There is not a hope in hell of tying distributor in EDI is about quality, about improving the whole logistics chain."

While EDI is not mandatory, Pickett concedes that distributors are almost obliged to participate. Marks & Spencer, which gave EDI its commercial push in the UK and was instrumental in technical design of the Tradenet EDI network which carries most of the UK's live EDI traffic, has similar experience.

Simon Oreh Gamm, IT executive at M&S, says the company's introduction of EDI was a highly co-operative effort. Currently, more than 90 per cent of UK merchandise in its clothing and homeware businesses is ordered electronically. "It has enabled us to take critical hours out of a very tight schedule," says Oreh Gamm. Not surprisingly, the company is preparing to extend the system to its food supply chain within the next two years. It is M&S's policy to get all its suppliers on to EDI, and it is unusual for it to trade with a supplier who cannot or

will not communicate with it electronically.

Another EDI pioneer, Lucas Industries, is at the point of shifting its early emphasis on links with customers to links with suppliers. EDI co-ordinator Keith Blacker says that so far EDI has been part of Lucas's customer relations effort. "We wanted to influence those who buy from us by being a better supplier and responding to their requests," he says. "If we take a more supportive role we'll get more out of it."

However, this community spirit is not so evident on the other side of the EDI equation – exchanging design data. The stakes are much higher on the technical exchange side, says Blacker, simply because of the high design content. This is exacerbated by the fact that despite progress in producing neutral file formats for data transfer, pictures are still more difficult to transfer than text.

As a result some manufacturers have decided that they cannot wait for better standards. Last autumn Ford published a supplier CadCam data exchange policy. Ford suppliers, it states, will be required to work towards a total Cad-Cam operating environment. Data translation is acceptable for some products, but Ford's "preferred" method for sharing design data is for suppliers to use one of its primary Cad systems.

Ford's statement concludes:

"We expect our suppliers ... to use the same sys-

tem where appropriate. In the long term we will consider that a supplier with the same system will have an advantage over one that does not, in sourcing decisions where CadCam is applicable."

Nick Bell, Ford Europe Systems' CadCam supervisor, argues that Ford has only said publicly what other manufacturers say in smoke-filled rooms, but the fact remains that some of its suppliers will have to invest in compatible Cad systems if they want to do business with Ford.

Lucas's Blacker says that Ford's attitude is understandable. "It has a business to run and designs to get on to the production line." But, he warns, "if other customers demanded the same we'd be talking big money. The cost to suppliers would be great and industry must come to terms with this issue. Loading costs back to suppliers will not do any good in the end."

Paperwork exported

ANYONE involved in the import and export business is well aware of the mountains of paperwork involved: Customs documentation, bills of lading, confirmation slips, invoices – the list seems interminable. On average, between 25 and 30 documents are needed to accompany every export order.

And with the mountain of paperwork comes plenty of room for error. More than 80 per cent of documentary credit for one of the pieces of paper used in the export business – have to be sent back because the information is inaccurate.

So says Roy Aspinwall, chief executive of Trade Network International (TNI), of London, which from next month will target the freight forwarding business with electronic data interchange (EDI) services.

Subscribers to the TNI service – five large exporters are already taking part in trials – will get the opportunity to send at least part of their documentation electronically rather than trusting it to the post or the courier.

Eleven standard document formats will be used, for such things as freight invoices, bill of lading and shipping instructions. By the end of the year a further eight documents, using

the Tradenet format, will be introduced. Tradenet has now been adopted by the US, Europe and much of the rest of the world as the international messaging standard.

Exporters using the service sit at their terminal or personal computer and enter the information about the shipment from their computer records into the standard document produced by the TNI system.

This is then sent at the press of a button using a combination of national and international packet switched data networks or leased lines to the freight forwarders, shippers or airline principals. They, in turn, can send the documentation on to the importers or recipients of the goods. The international communications network run by Sis in the UK will also carry some of the messages.

Aspinwall believes the main customers for the service – the first EDI service in the world designed for international freight forwarders – will be the large or medium-sized companies, eager to take advantage of the speed and accuracy of sending "paperwork" electronically.

Della Bradshaw

The aftermath of great expectations

Della Bradshaw and Louise Kehoe on the results of a joint software effort by Apple and Digital

TWO years ago when Apple and Digital Equipment Corporation announced that they were developing software so their products could work together, a thrill of excitement ran through the computer world.

Here was the original personal computer manufacturer and the inventor of the mini-computer teaming up to mount a powerful challenge to the dominance of IBM.

John Sculley, Apple's chief executive, went as far as describing the pact as the "beginning of the data communications story of the decade."

But two years can be a long time in the computer business. When the fruits of their joint labour saw the light of day yesterday the thrill and the excitement has paled. Since the original announcement, interest has shifted palpably.

More fashionable these days as the primary route to interoperability is the push towards "open systems" based on Unix and standard microprocessors – a route which Digital is continuing to pursue.

By comparison the plans by Digital and Apple to make their two islands of proprietary computers work together in the sea of "Big Blue" now look somewhat outdated.

In addition, the 1988 announcement came at a time when IBM appeared unusually vulnerable in the "mid range" computer area. Since then, it has come out with a successful mid-range product, the AS/400.

Instead it is Digital and Apple that are in the doldrums. The US computer market is sluggish, with growth in the lower end of the personal computer market, and minicomputer sales, slow. Digital is in the throes of staff cutbacks and recently took a \$150m charge against earnings to cover a planned reduction in its workforce.

Apple, too, has not been

without its problems. There have been several top management changes over the past few months. Among those departing have been Jean Louis Cassé, former president of product development.

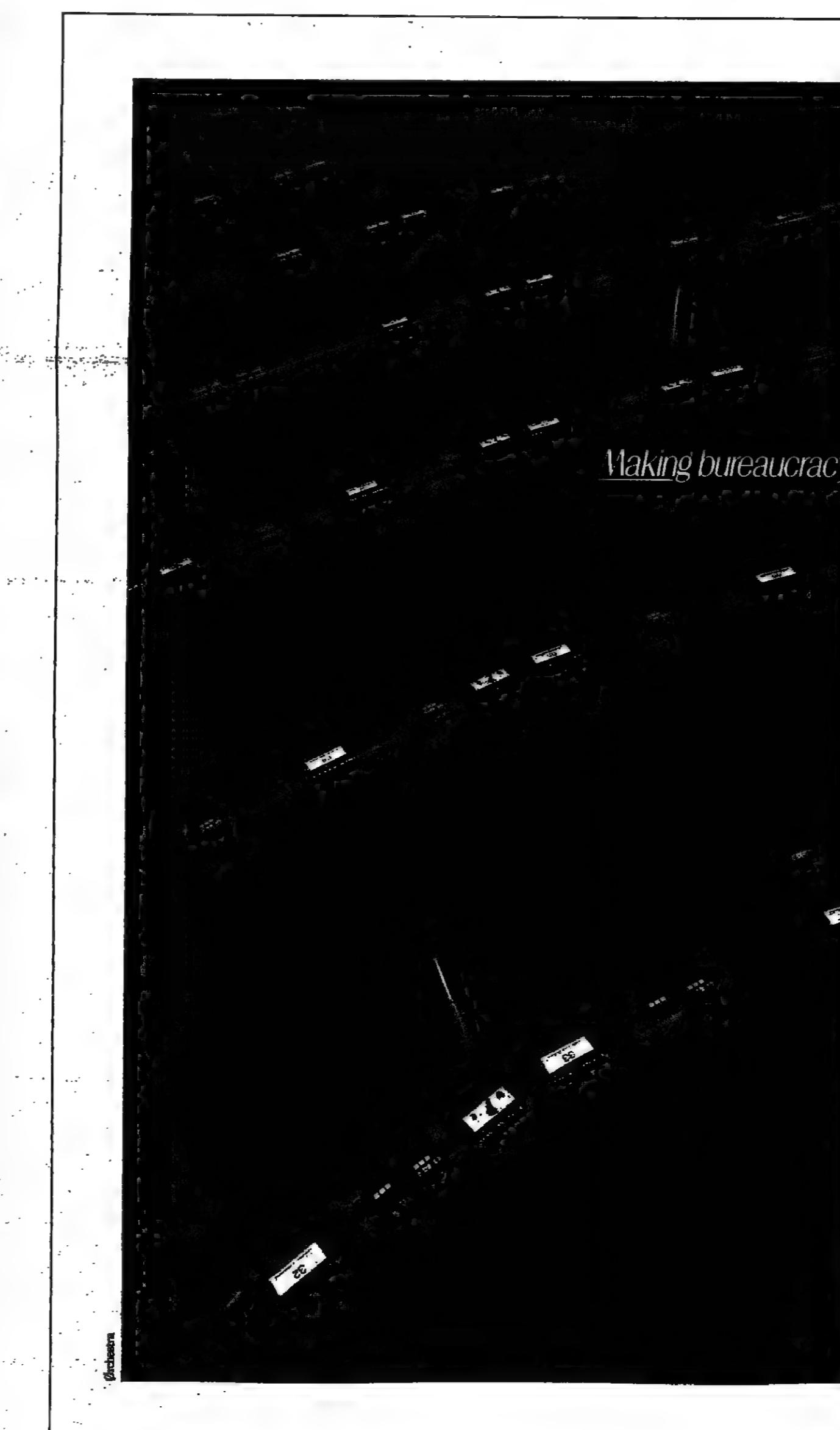
Apple's interest in the project also seems to have waned. The announcement yesterday was made by Digital – not Apple. And Digital will be selling the software known as Dec LanWorks, despite the tag of a joint project. Laili Nathwani, Digital's PC integration marketing manager in the UK, estimates that at least 50 per cent of the development work was done by Digital.

Behind the politics, however, yesterday's announcement of software to enable Apple computer users to link in with users of Digital's Vax systems will be good news for many a corporate computer user.

Digital estimates up to 40 per cent of sites which use Vax hardware also have users of the popular Apple Macintosh. As Nathwani put it: "Customers today and in the future will buy Apple Macintoshes because they fall in love with the things."

The software integrates AppleTalk networks into the Digital network, DecNet, enabling users to share files, printers and other services with users of Unix and VMS systems. Users of IBM PCs, running under the MS-DOS and OS/2 operating systems, can also share in the networks – Digital has already announced the means to allow PC users to link in with its systems.

The reason for the protracted development time was the need to ensure the two companies' product strategies were moving in the same direction, says Nathwani, as well as the need to keep the applications software vendors informed of the developments so they could write appropriate packages.



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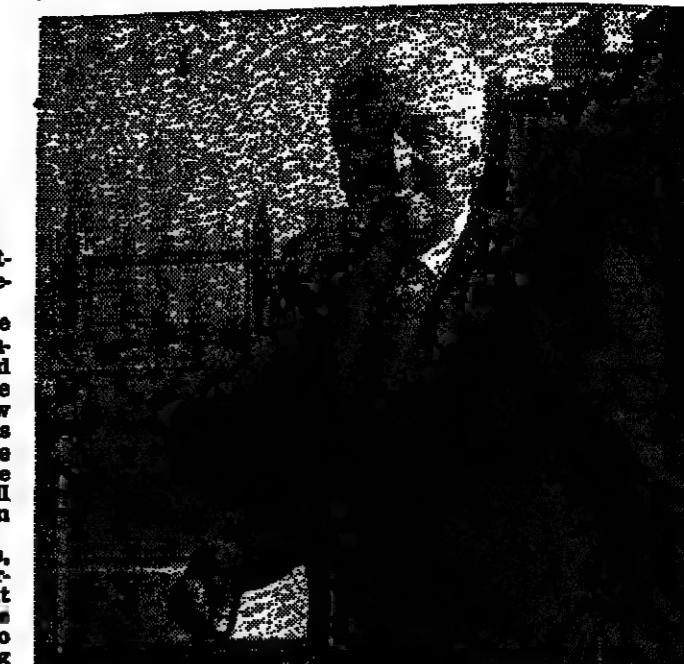
Knowledge applied

MANAGEMENT

Executive remuneration

Performance pays the big dividend

Simon Holberton examines the earnings package of TI's chairman



Christopher Lewinton: bonus potentially more than salary

When Christopher Lewinton, chairman and chief executive of the UK-based TI Group, stands before shareholders at Glaziers Hall in the City today, he will have an upbeat story to tell.

Under his leadership, the profits of TI, a diversified multinational engineering group, have powered ahead. The results of a three-year rationalisation and diversification programme have taken the company from the doldrums to one of the most highly-rated stocks in its sector.

On March 8, TI announced its profits for the 1989 year. Pre-tax earnings rose 31 per cent to £11.5m from £8.5m. A month later shareholders received TI's annual report. In the notes to the accounts the company disclosed that Lewinton's total remuneration, excluding pension contributions, had risen by 75 per cent to £715,087 in 1989 from £409,088 in 1988.

Furthermore, the annual report said that Lewinton was entitled to a separate bonus, related to the company's financial performance over the three years 1987-89, of approximately £746,500.

According to experts in the remuneration field, Lewinton's 1989 earnings place him well up in the list of the most highly paid executives in the UK today. They add, however, that there is nothing particularly unusual about the amount or the method by which he is rewarded.

They point out that there is an international market for senior executives at Lewinton's level and that they have to be

competitively remunerated. Also, as one noted, "Any big company that is in difficulties [as TI was] and wants to attract someone out of the ordinary is going to have to offer more than just a salary. They have to give him a chance to make real money."

But remuneration of senior executives is a growing public issue in the UK. The Prime Minister was annoyed by the pay rise recently received by Lord King, chairman of British Airways. The large pay increases that senior executives have been awarded, while individually relatively trivial in their impact on aggregate pay in the British economy, have also helped to undermine the force of arguments put by the Government that pay settlements on the shop floor should remain at or below the rate of retail price inflation.

But outside the political arena, at the managerial level, the question remains of how executive pay is set. What yardsticks are used for calculation? And, of crucial importance, what is being remunerated? In all this, the way Lewinton is paid is instructive.

Lewinton's remuneration package comes in four main parts: annual salary, annual bonus, two three-year performance-related bonuses, and

stock options. He also gets a chauffeur-driven car for work and TI provides him with a Jaguar or equivalent for his personal use. He has a "golden parachute" related to his salary and stock options in case TI is taken over. (The incentive benefits available to Lewinton are also applicable to TI's four other executive directors.)

As a US citizen who wanted to spend part of the year in the US, Lewinton negotiated a service agreement in mid-1986 with TI which split his remuneration between the UK and the US. In 1989, he was paid a salary of \$206,383 for his UK employment and \$225,000, for the US. (In December his UK salary was increased to \$230,000, effective from this January.)

Details about his annual bonus (£359,755 last year compared with £182,000 in 1988) do not have to be made public. But Denis Saunders, company secretary of TI, says Lewinton can earn a bonus if TI's profit before tax exceeds budget. An undislosed formula applies, but it appears that he is able to earn more than his salary in the form of an annual bonus.

The two three-year performance-related bonuses are a matter of public record. One, which relates to the growth in TI's share price, is attached to his service contract in the UK.

Lewinton is also entitled to

and the other, which relates to the growth in TI's earnings per share (EPS), is attached to his US service contract with TI United States Ltd. In both cases the formula is the same although the potential pay-out is substantially different.

The formula says that Lewinton will be entitled to a bonus if TI's share price or EPS increases by more than 10 per cent compound rate of growth from the beginning of 1987 until the end of 1992. For every percentage point of growth above 10 per cent and up to 25 per cent Lewinton can earn a bonus.

The maximum bonus Lewinton could have earned under the terms of his UK contract for growth in TI's share price was £187,000. This would have required TI's share price to double. It has not quite done that, but it has certainly risen significantly and Lewinton will receive about £150,000 for TI's share price performance over the past three years.

His maximum possible bonus under his US contract is \$90,000. To earn this, TI's EPS would have had to have grown by an annual growth of 25 per cent for three years. Over the period, compound growth in EPS averaged 28 per cent, so TI consequently awarded him the maximum benefit.

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share options. These are options to take up fully-paid TI shares not less than three and not more than 10 years after the date of being awarded them. The price of the shares on take-up is the price prevailing on the day before the award of the options, so, if the share price increases over the intervening period, he stands to make a profit. TI's accounts show that he has 233,000 options of which one third are exercisable.

Lewinton admits that if he were designing the same incentive package again he would leave out the link with the share price. Indeed, a new three-year incentive package is being put together by the remuneration committee of the TI board and this package will be based wholly on growth in EPS.

The sole focus on EPS is, Lewinton says, all about performance. He talks about "shareholder value" and the need to get management to direct its energies to increasing it. He says that over the past three years TI's shareholder value has risen by nearly £300m. This is the difference between TI's market capitalisation at the end of 1986 and now, adjusted for share issues.

"They didn't think we could do 25 per cent compound," he says. "They were puzzled by the link with the share price."

Company analysts and pay consultants all to a greater or lesser extent query a company's basis for senior executive remuneration on the share price. They say unscrupulous executives could manipulate the share price for their own short-term gain and that a company's share price could be

affected by purely market-related factors outside management's control.

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The sole focus on EPS is,

executive officer running a \$2bn turnover company could have expected to get 28 per cent of his pay in the form of a long-term incentive bonus; in 1988 that proportion had increased to 50 per cent.

John Stork, managing director of Korn/Ferry in the UK, says that in the US remuneration committees of large companies are beginning to introduce quasi-qualitative criteria as well as EPS performance into the determination of the chief executives' pay. Some of these include: the company's research and development efforts; its success in bringing

new products to market; the growth in its share of existing markets; and its success in making acquisitions work.

But Sir John Cuckney, deputy chairman of TI and chairman of its remuneration committee, demurs. Qualitative factors, such as success with R&D and in managing past takeovers, should be reflected in a company's EPS. "They should be, or it's hard to see how they benefit the shareholders," he says.

"I don't like to see any arrangement from which executives benefit without shareholders also benefiting."

The 14 members of Barclays Bank corporate retail department were surprised when their boss told them that he had hired an ex-Royal Navy inshore survey ship for the weekend and wanted to take them all sailing in the Channel, but they thought it sounded like a fun idea.

Last month they all trooped down to Gravesend to board the Jones Hanway, a 107ft ship run by the Marine Society, which is normally used for training sea cadets.

Derek Arden, the director of the retail department and responsible for its training and development, explained that the purpose of the trip was to build up team spirit. Normally he would send individuals away to be trained on separate courses for specific purposes such as learning about risk

assessment or personal development. But often these were internal courses and only involved mixing with employees of the same rank.

Because of the nature of their job — acting as "relationship" managers with Barclays' major clients in the retail industry — it was rare for the team to be in the same office together at the same time. This made it difficult to foster a team approach.

Derek Arden was therefore determined to take everyone — from director to secretary — away together. "We had never previously taken a whole team from top to bottom," he said.

The first objective was to have fun. But he also hoped to show the benefits of working together in a team environment and of understanding each other better."

Apart from learning about

navigation and steering on the ship's bridge, the team was required to perform a series of tests, or "evolutions," such as launching an inflatable dinghy, putting out a mock fire, weighing the anchor, dealing with a concussed crew member, and rescuing a man overboard.

Derek Arden and the department's assistant director, Barry Cole, deliberately did not take charge during these tests, thus allowing other members of the team to assert themselves and assume command. This enabled the directors to see how their colleagues performed in different circumstances; the experience drew out many personal characteristics and led

not his culinary skills.

The ship was run in a highly efficient and authoritarian manner by the Captain and three officers from the Royal Navy, and merchant marine. They had fair tea brought to them first thing in the morning, and from then on they marked the orders to all three species of Barclays rank.

Compared with the bank's core management style, the ship's regime was as bracing as

every else, cooking breakfast or being strapped into a stretcher and being manhandled around the boat as part of an exercise. Arden was certainly part of the team. And his colleagues admired his enthusiastic participation, if

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not his culinary skills.

As far as the two directors

were concerned, the expedition was a great success. They had learnt a lot about their colleagues and much about themselves. And all this was achieved, they said, for less than the cost of sending one person on a two-week financial course.

Apart from their struggles

with sea-sickness, the team

clearly enjoyed the experience

and welcomed the chance to try their hands at new skills.

For example, Jan Turner, the department's secretary, proved a dab hand at steering the ship

through the rough waters of Ramsgate harbour having never even driven a car.

"Everybody came in on Monday morning with a warm feeling for the team and everybody

appears to be more motivated. I can confidently say that we will see benefits coming through in terms of added co-operation. There will be a benefit to the bottom line — although it cannot be measured in pounds, shillings and pence," Arden says.

Although the department depends very much on the individual relationships built up between its members and their clients, some team work is involved in passing on contacts, sharing experiences, and sorting out back-room assistance, and it is in this area that Arden believes the benefits will be most clearly seen.

The team's unanimous verdict was that it was a "weak and well spent" although their wobbly legs on Monday morning persuaded them that next time they would prefer an expedition on terra firma.

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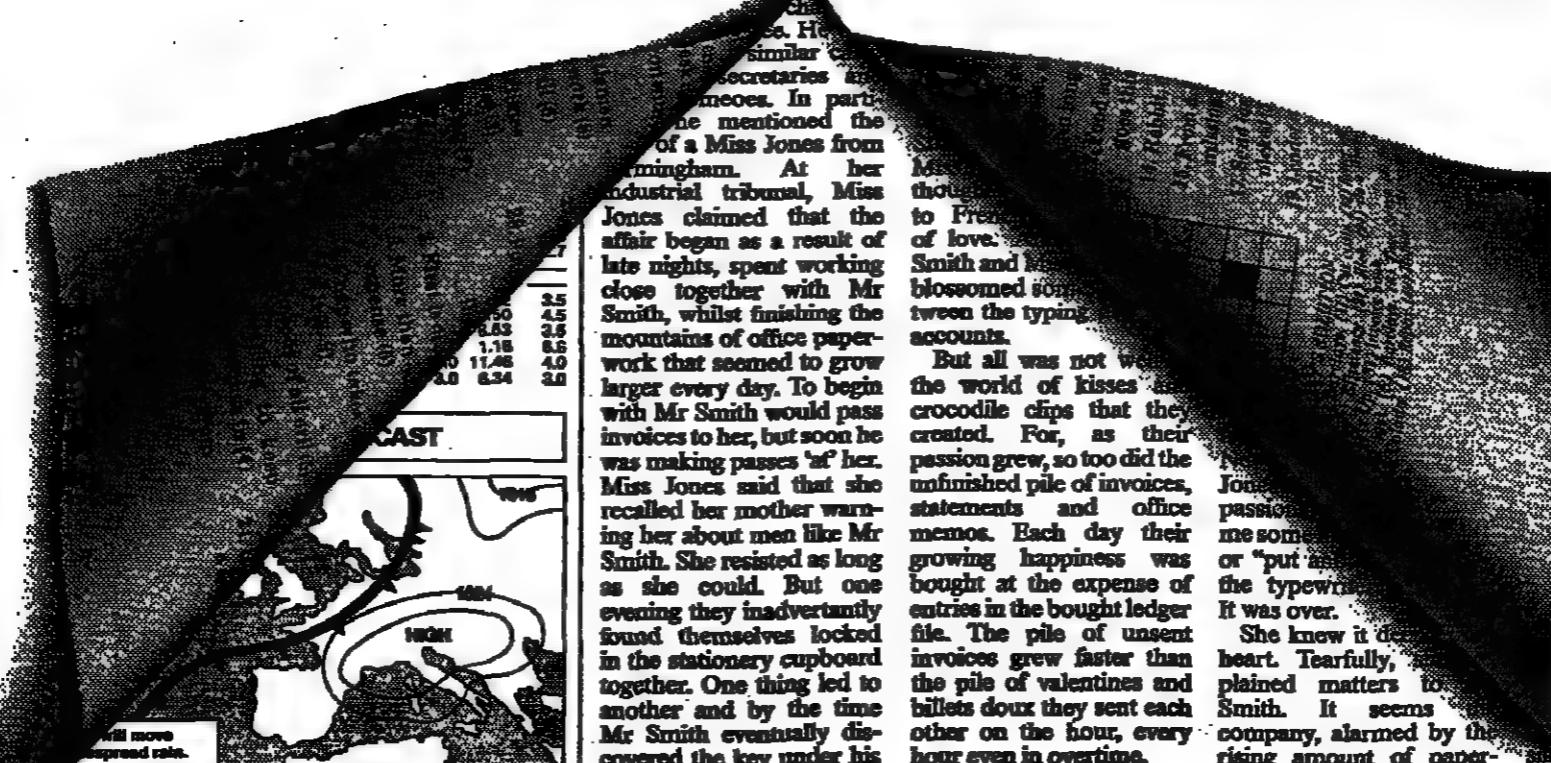
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Mr Smith thought he had found the love of his life. Miss Jones was a blossomed young woman between the typing accounts.

But all was not well in the world of kisses and crocodile clips that they created. For, as their passion grew, so too did the unfinished pile of invoices, statements and office memos. Each day their growing happiness was bought at the expense of entries in the bought ledger file. The pile of unsent invoices grew faster than the pile of valentines and billets doux they sent each other on the hour, every hour even in overtime.

She knew it'd break his heart. Tearfully, she explained matters to Mr Smith. It seems the company, alarmed by the rising amount of paper-

EXPORT FINANCE

The Financial Times proposes to publish this survey on:

4th June 1990

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FT LAW REPORTS

Saudi prince must pay judgment debt in court where case tried

MIDLAND INTERNATIONAL TRADE SERVICES LTD AND OTHERS v SUDAIRY AND OTHERS
Queen's Bench Division (Commercial Court); Mr Justice Hobhouse; April 11 1990

A DEFECTIVE affidavit sworn in support of an application for leave to serve proceedings out of the jurisdiction, does not necessarily invalidate leave; and where it fails to specify the particular subparagraph of the court rules under which leave was sought, the court may waive the irregularity if the nature of the claim is clear from the affidavit itself and the statement of claim.

And in giving summary judgment for enforcement of a foreign judgment, the court may include interest, though the foreign law would not permit interest on a judgment debt, at the court's discretion to award interest on a judgment debt is procedural, not substantive, and is therefore governed by the law of the court in this instance, England - where the case for summary judgment is tried.

Mr Justice Hobhouse so held when refusing an application by the defendant, Prince Ahmed Bin Turki Al Sudairy, to discharge a writ served on him out of the jurisdiction by the plaintiffs, Midland International Trade Services Ltd, Mid-

land International Trade Services (UK) Ltd, Eurodollar Credit Ltd, and other companies in the same group, and granting the plaintiffs' application for summary judgment on a claim for a judgment debt plus interest.

HIS Lordship said that under three contracts, two of which contained an English proper law and jurisdiction clause, the plaintiffs provided finance to a Saudi Arabian company.

They proceeded in Saudi Arabia to enforce Prince Ahmed's liability on promissory notes and guarantees under those contracts.

The Chamber for Settlement of Commercial Paper Disputes in Riyadh found that Prince Ahmed was bound by his signature on the promissory notes and guarantees.

It ordered him to pay SR3,888,111 to the second plaintiffs and SR14,045,201 to the third plaintiff. He appealed to the Minister of Commerce. The appeal was rejected.

The plaintiff had not been paid. The plaintiffs' efforts to enforce the Chamber's orders in Saudi Arabia had proved futile.

The available enforcement agencies were not effective against a person in Prince Ahmed's position.

The plaintiffs served proceedings on Prince Ahmed out of the jurisdiction.

By amended points of claim, the cause of action later arose

was for a judgment debt arising out of the Chamber's decision.

The affidavit relied on by the plaintiffs to obtain leave to serve out of the jurisdiction stated that Prince Ahmed had "failed to honour the judgment" and that they sought "to sue on the judgment".

In the present proceedings Prince Ahmed applied to discharge the orders giving leave to serve out of the jurisdiction.

By cross-summons the plaintiffs sought summary judgment under Order 14.

The plaintiffs had requested leave to serve out of the jurisdiction under Order 14.

The rule stated that leave might be granted if "(d) the claim . . . (ii) is governed by English law . . . (m) . . . is brought to enforce any judgment".

Under Order 11 rule 4(1) an application for leave under rule 10 must be supported by affidavit stating "(a) the grounds on which the application is made"

However, it was no more than an irregularity which did not invalidate leave or give a right to have the order discharged.

The court must have taken subparagraph (m) into account, though it was not expressly referred to in the affidavit.

The court clearly did not think it necessary that the plaintiffs should be required to

not support the order for leave by seeking now to rely on subparagraph (m).

The amended points of claim endorsed on the writ adequately pleaded a cause of action based on a judgment debt.

In *Metall und Rohstoff* [1989] 3 WLR 553,557 Lord Justice Slade said the Order 11 procedure was designed to ensure that court and defendant were "fully and clearly apprised as to the nature of the legal claim".

The documents in the present case satisfied those criteria. It followed that the application to discharge leave in respect of the claim for enforcement of judgment must fail.

The next question whether there should be Order 14 judgment against Prince Ahmed for enforcement of a foreign judgment. Only two defences were suggested.

The first was that the Chamber's decision was not a judgment of a court - it was merely a decision of some administrative tribunal.

The second was that Prince Ahmed's Saudi lawyer had submitted a case to the Grievance Board asking that the plaintiffs should submit accounts.

On the evidence Prince Ahmed had failed to show any credible case that the Chamber's decision did not give rise to a judgment debt which should be recognised by UK courts.

The same applied to the

plaintiff's supplementary affidavit referring to (m); it was prepared to waive the irregularity.

For the same reasons the present court also considered that the irregularity should be waived.

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The same applied to the

attempt to involve the Grievance Board.

On the evidence it could not succeed. It had all the hallmarks of being yet another attempt to avoid manifest disregard finally determined by a competent court in Saudi Arabia.

The Riyadh judgment was

unimpeached and must be recognised as a final decision of a court of competent jurisdiction giving rise to a judgment debt.

There was no reason why Order 14 judgment should not be entered.

The section's opening words were "subject to Rules of Court in proceedings . . . before the High Court". The power was an incident of procedure, not substantive law.

(3) The power was discretionary. It did not have the character of a substantive right.

Section 35A was procedural, not substantive. The view in *Dixey, rule 198* and *Milliganos* could not be supported, unless confined to contractual right to interest.

Order 14 judgment was given, together with interest.

For the plaintiff: Dominic Kenrick (Clyde & Co, Guildford). For Prince Ahmed: Michael Collier QC and Colin Challenger (Dunlopov-Rosen).

substantive were:

(1) There was no English law right to general damages by way of interest or otherwise for late payment of money (see *La Pintada* [1985] AC 164). The position was the same as in Saudi law.

There was no right to interest. Section 35A filled the gap. It was alternative to the substantive right, not a reduction of it.

(2) The section 35A power only related to legal proceedings. It did not alter the parties' contractual rights.

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Rachel Davies
Barrister

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ARTS

Boris Godunov

TELEVISION and RADIO 3

The joint television and radio transmission of Mussorgsky's opera from Leningrad on Saturday was an artistic event of the highest importance — at once a splendid and moving performance and an historical landmark. The staging used was the 1983 Covent Garden *Boris*, which had been the single operatic production of the great Russian film-maker Andrei Tarkovsky. Now, six years after Tarkovsky's death in exile, it was being borrowed for re-creation (under the Covent Garden director Stephen Lawless and Irina Brown) by the Kirov Theatre.

This was a powerful gesture of reconciliation, master-minded by the Kirov's superb leading conductor Valery Gergiev; in more than one sense, it brought the opera home. *Boris Godunov*, that "entire world embodied in music" (as Stanislav, the Petersburg writer on music, called it), is always an event in itself, every time it is revived. But its linked themes of the abuse of power and the fate of a nation can rarely have seemed as significant in the unfolding as they did during this performance, in the theatre where the work was first given.

Lines from *Boris's* monologue such as "The ruler of Russia, seated in absolute power, prays to the saints for consolidation — the boyars plan rebellion, there are conspiracies in Lithuania" developed a frisson of topicality; the opera's raw honesty and grandeur of viewpoint appeared once again to give a glimpse of an entire nation convulsed by the forces of change.

Tarkovsky's production, which creates a single theatrical space in which palace and hovel, monastery and public square, the "real" and the fantastic, can all be housed and integrated, looked magnificent on screen. It is, of course, a tragedy that his early death prevented the Tarkovsky *Boris* film that had been proposed by Abbado, the production's original conductor; but since the opera was filmed in the Kirov with a profound sense not only of Tarkovsky's particular purpose but of his own cinematic language, nothing of this *Boris's* peculiar eloquence was lost.

With all due respect paid to Covent Garden's own performance of it, which counted as one of the few Royal Opera highlights of the early 1980s, the gains here in communicative power, in verbal vigour, in chorus vitality, were startling. Kirov artists now familiar in Britain — Alexey Slobyanikov (an immensely subtle and finely sung Grigory), Alexander Morozov (a warm, nobly uttered Fyodor), Sergey Lebedev (the most electrifying Bangor imaginable) — found the "inward" Tarkovsky style without losing active stage magnetism. Olga Borodina's Marina introduced us to a young, ravishingly beautiful mezzo voice of whom we shall need to hear a lot more.

And to the title role (as in London in 1983) Robert Lloyd brought qualities of candour, directness of expression, psychological insight, musical diction that can be taken to represent this production's great and singular achievement. He did not best-fit the opera, in the Shostakovich-Chekhov manner, but took his place as its most important component part, to the greater glory of the production and the whole work. This Kirov-Covent Garden *Boris* will eventually be made available on record and video.

Max Loppert

TELEVISION

Forward into the past with Satellite

The 'Satellite Game' on BSB's Galaxy Club channel

The men from Granada fixed the BSB squalid beside the chimney late on Friday evening. From the ground, four storeys below, it looks remarkably small, and neater than the conventional serials cluttering the skyline. Now there are five remote controls to get lost between the cushions of the old green sofa: one for the original television, with its four terrestrial channels, one each for the two video recorders, one for the channels arriving via the Astra dish and the decoder which sits above the set, and the new one for BSB's five channels which necessitate yet another decoder, now stacked on top.

Since Astra's 16 channels include one in Dutch, five in German and four scrambled (which we do not necessarily mean when anyone can possibly keep up with, never mind paying for individual programmes, or films to be precise) there are now 15 English language channels coming into the house, four from the ground and 11 from space.

BSB's Unique Selling Point

is its ultra modern D-Mac technology, with stereo sound, hi-fi capability for the day when someone starts marketing a high-definition TV set, and individual addressability: they can "address" each customer's set via the satellite, sending you, say, special pay-per-view programmes or presumably, if the reason arose, depriving you of the service altogether.

So guess which services gives the clearest pictures? Right: the old terrestrial networks, BBC1, BBC2, ITV and Channel 4. And the second clearest? Right again: the Sky channels using the fluffy-duddy old Pal system off the low-power Astra satellite. So far high-power BSB gives us a perfectly watchable picture with considerable graininess and occasional electronic rain.

Furthermore BSB is proving to be the proverbial straw: we

now have so many signals running into the same outfit that we get "beat" if you try to watch BSB while recording BBC1 on a video recorder, the BBC2 picture breaks up. The helpful man at Granada reckons this can be solved with a special switch. We shall see.

And the programmes from

the new BSB channels? Well, first it should be said with some admiration that all five are up and running: The Movie Channel, The Sports Channel, The Power Station (rock music), Galaxy (general entertainment) and Now ("The channel for living" which means current affairs, chat, gardening, and so on).

True, it is almost impossible

for the ordinary customer to lay hands on a squalid, but if you do acquire one the pictures are easy enough to find.

Within minutes of the Granada men's departure the entire Dunkley family was gathered enthusiastically around the set, engrossed in the Galaxy Channel which promises to provide "undiluted entertainment with a distinctive edge and unique style."

And which distinctive and unique programme were we watching? Well, actually, a repeat of *Dad's Army*. Yes, the BBC comedy series. To be precise the episode in which Captain Mainwaring, having taken delivery of a naval gun, decides that the bandstand will have to go in order to provide a proper field of fire. It is one of the best of the lot, but we must have first watched it 20 years ago, and the BBC has repeated it at least twice since then.

Still, you cannot avoid first impressions, and with BSB the strongest feeling is that even

their own original series nearly

all look like more or less pale copies of other programmes. *Swing Shift* on The Power Station, for instance, looks strikingly indistinguishable from those over-exposed studio rag sessions about rock music which used to fill up Night Network. Many people might mistake Galaxy's *Challenge for University Challenge*, *Jools Holland's The Happening* could probably be swapped with *Saturday Night Live* without most viewers noticing.

Satellite Express presented by David Frost on the Now channel is like a cross between *This Is Your Life* and *Two Way Family Favourites* with fathers and sons, brothers and sisters using a satellite link to wave and weep across the rapidly shrinking east/west divide. At present BSB's news service looks like a primitive rip-and-read operation with no ambition to compete with proper news gatherers such as the BBC or ITN.

And *Jupiter Moon* is Galaxy's soap opera set in a space station which is so outstandingly bad — so much worse than *Neighbours* or *Emmerdale* — that it is almost impossible to drag yourself away. From Chantal's bust barely encased in a tight little cocktail dress (so handy on space ships) to the half "hi-tech" sets, from the sub *Mast Gordon* plots to the dialogue ("Melody I know

it is too early even to begin to guess whether BSB or Sky will prove the more popular, and whether both will manage to survive. Obviously the satellite channels devoted exclusively to rock, sport and movies have no predecessors in terrestrial television and cannot therefore be compared. But the more we see of new mixed entertainment channels, the more impressive the old terrestrial networks look in terms of quality, variety, originality, and above all value.

Among those who have grown up with the terrestrial networks without becoming passionate fans of sport, movies or rock, it may prove remarkably difficult to inculcate the conviction that they should now fork out several times as much money as ever before on television in order to acquire such treats as *Jupiter Moon*.

Christopher Dunkley

you're unhappy but please stop quoting Shakespeare at me — or is it John Lennon?" the whole thing is collectively dreadful.

Have I really found nothing that I liked? On the contrary, several goodies have turned up in the first few days. Saturday afternoon and evening on the Now Channel was an engrossing documentary, presented by Robert Hughes (who gave us *The Shock of The New*) about modern prints being made from the 18th century botanical studies collected by Joseph Banks. And, bought in presumably from somewhere, was the Royal Danish Ballet's version of *Turkey's Firebird*.

The Movie Channel looks promising, particularly better than its Sky counterpart. Had we had the time early on Sunday evening we would have watched the 1937 Bond film *The Long Daylight* and later on that night we did watch the recent movie version of the Prokofiev affair *Scandal*.

It was very much a grown-up event — the only major visitor was Henri Dutilleux who talked about his music and attended a performance of *Ainsi la nuit* by the Moyzes Quartet. Music by Boulez, Varèse and Milhaud was also included. The opening concert was to have been devoted to Gounod's rarely-heard cantata *Mors et Vice* but when it was decided that a tour to Paris by the National Theatre claimed priority over the scheduled soloist, a conventional orchestral programme of Debussy, Ravel and Berio was substituted.

With the exception of a break-neck, unpoetic account of the Ravel G major piano concerto by Boris Krylov, the concert was far from routine. Both the *Prelude à l'après-midi*

d'en Faune and the Symphonie fantastique showed off the quality of the Prague Symphony Orchestra's wild principals, who have an old-world, central European combination of technical assurance, tonal warmth and musicality. This would have given ample pleasure in itself — but it was placed in proper context by the conductor, Oliver Dohnanyi, who allowed each score to breathe idiomatically. His account of the Berlioz was full-blooded in the Romantic tradition, without histrionics. British audiences will be able to make their own judgment on Dohnanyi when he conducts the Slovak National Opera's production of *Faust* at the Edinburgh Festival in August and Opera North's *Carmen* next season.

The same orchestra excelled itself again three days later in *La Morte di San Sebastian*. One of the joys of any encounter with a Czech orchestra is the uniform firmness and glow of the lower strings, which here provided a ravishing base for Debussy's instrumentals.

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Andrew Clark

French music in Prague**The ballets of Roland Petit in Paris**

Roland Petit has been receiving a crescendo of somewhat belated recognition in his native Paris over the past month or two. First, the *Ballet National de Marseille* brought last summer's Belgian success *Le Double Amour* to the Théâtre des Champs-Elysées, then *Les Fées* formed the centrepiece of the Open Ballet school's annual show; finally, a triple bill of revivals triumphed at the Opéra in April.

Seeing again three of Petit's early nature ballets — *Les Fées* (1945), *Le Jeune Homme et la Mort* (1946) and *Cervantes* (1949), all staged with meticulous care makes it clear to understand why way-western, drab Paris and London were so captivated by the originality of the site, colour and colour of these works.

The site, delicate and fragile, of the three is undeniably *Les Fées*, Petit's first ballet, which weaves its web of magic with such seemingly simple materials. However, the evocative score by Henri Sauguet (played as probably never before at the school performances, by the Opera orchestra under Menahel Rosenthal's masterly direction) and the scenery and costumes by Christian Berard gave powerful aid to Petit's choreography for the group of travelling performers. Petit's guiding hand at rehearsals moulded the students (from

the top two classes of the school, 15 or 16 years old) into giving sensitive as well as cleanly danced portraits of the characters, despite the force of nostalgic memories of the original cast that we saw at the Adelphi Theatre in London in 1947.

None of the ballets given by the resident company at the Opéra had been performed there before, and they were all danced magnificently. The evening opened with an abbreviated and somewhat tattered version of Petit's Debussy ballet for the Marseille company. Now called *Simple Detours pour Sez Detours*, without scenario and to piano accompaniment, this served to remind audiences that Petit can choreograph just as effectively without a narrative or scenario to support the dancing. The sometimes playful, sometimes lyrical, prelude danced by Fanny Galda and Lionel Delmas was particularly satisfying.

Following Romoli, who danced excellently in the Debussy work, obviously enjoyed performing the role of the fat,

only vain and posturing Bacchus and

the closest I have seen to the

role's creator, Serge Pountjat. Virginie Kempf, Delmas (in the Teddy Rodolphé role) and Stéphanie Elizabé made an impeccable trio of brigands. It was obvious that all the dancers enjoyed performing this ballet, which leads one to hope that the Opera will programme more Petit works in the future.

Despite the great pleasure of seeing again Wakhevitch's magical Paris rooftop scene in the second part of *Le Jeune*

Homme et la Mort, the work was uncomfortably placed at the end of the programme. It is obstinately remains Jean Baroche's. But André Belaud succeeds amazingly well. She has the long, slim legs that are a first essential, and she succeeds in acquiring (with an inevitable bikini-like haircut) a credibly decadent sensuality that understandably demands and influences Laurent Hilaire's good-boy Don José. There are numerous splendid young male dancers at the Opéra, but Hilaire is unequalled among them, not only for his lightness and precision, but for his versatility and interpretative sensitivity.

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Freida Pitt

April 27-May 3

SALEROOM

Bunker Hunt boys to sell

Nelson Bunker Hunt and his brother William of Texas are notorious for their amazing bulk and their imaginative sales.

They are born by Mark Chatterton as Heartbreak, the woman-hater who falls for Bellinda as soon as Vanbrugh gets them in sight of one another, and Steve Weston as Constant, wearing the most enormous cuffs, who may be forgiven for trying to cockle Sir John Brute when Sir John is such a monster (and anyway, as he tells me in his first speech, is tired of marriage after two years of it).

David Neil gives Sir John a slight Cockney accent and a maddening guafaw; he never overplays the drag scenes, where (not for the first time) he is given a woman's dress to steal from the tailor, rather than a priest's robe.

The songs are left out, no loss for me, and Lady Brute's Corset has changed sex, otherwise the text is played more or less intact, and spoken with the right blend of 17th-century gallantry and modern conversational nature.

Important speeches are made from down on the forestage. Clive Kneller is Lady Fanfouill, whose behaviour is as comical as the slap that masks her charming features;

and of her Mademoiselle, for whom Tracy Sweetinburgh tenders her mischief in impec-

B.A. Young

perating dealer was the Waddington Galleries, which on a turnover of £22.1m (beaten only in size by Spink with sales of £24.2m) produced a return of capital of 42 per cent.

As far as many dealers go the research suggests "some companies do not appear to be in the business to make money."

Country house sales invariably do well and Christie's South Kensington's dispersal at Nostell Priory in Yorkshire was no exception. The two days brought in £36.051 with virtually everything sold. The total was almost twice the forecast. The best furniture in the house, by Chippendale, was sold, thanks to the National Heritage Fund, to the National Trust in 1986, and the money raised has enabled the inhabitants, the Wynn family, to keep the house going. There was some disquiet when they decided to raise more money by disposing of some of the remaining furnishings.

Top price was the £71,500 (top estimate £20,000) paid for two late Regency rosewood breakfast front side cabinets in the Greco-Roman style created for the auction houses around 1820 by Thomas Ward. An alabaster cinerary urn after the antique but of the 18th century, sold for £26,400 as against a top estimate of £25,000.

Antony Thorncroft

COMBAT STRESS**Nowadays, this Squadron Leader cries**

Squadron Leader R. G. S., DSO, DFC, was one of the first of the "few" Welshmen and the System the flies of London would bring him.

After the Battle of Britain, G. S. fought with Monty up through the Western Desert into Italy. Then his plane was hit by a German 20mm gun. He spent the rest of the war as a prisoner-of-war.

A brave man, a very brave man. Not the sort to bend his back, but yet he does so, when the war is not over and never will be, over.

We cannot work for these men without your help. The sheet is signed, or change a cent, or a letter, a letter.

"They've given more

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Wednesday May 2 1990

Balancing act for Mr Bush

GOOD NEWS is rare in the Middle East, and the release of two US hostages by pro-Iranian Lebanese kidnappers in the last 10 days is therefore all the more welcome.

At face value, it is also somewhat mysterious. Unlike his French and Belgian counterparts, President Bush has so far won the release of his citizens without any obvious concessions to kidnappers or their backers; he did not send Mr John Kelly of the State Department to Damascus as demanded by Mr Robert Polhill's captors, although he has thanked Iran and Syria and held out the possibility of improved ties with Tehran after all the hostages have been freed.

Hizbullah, the Lebanese organisation which now scarcely conceals its involvement with kidnappers, wants more than kind words from Mr Bush in return for a continued dribble of captives coming out of Lebanon. President Hashemi Rafsanjani of Iran needs political ammunition to convince his radical opponents at home that the release of western hostages is a worthwhile exercise. Syria wants credit too.

Still smarting

The problem is that Washington, still smarting from the Iran-Contra affair, may have gone as far as it can without breaking its promise not to negotiate with kidnappers. Already US officials have held indirect talks with their Iranian counterparts in Geneva, and discussions at the Iran-US claims tribunal in The Hague (established as part of the 1981 deal to free the 52 US Embassy hostages in Tehran) seem to be going remarkably well. Iranians say that Voice of America, the US radio network, has toned down its criticism of Iran in recent weeks. When, therefore, does a goodwill gesture become a concession?

Despite American hopes to the contrary, the outcome of the hostage crisis will appear to depend on the west's response, however disguised, to the kidnappers' demands, however revised. Some of the most important of these demands concern Israel. Hizbullah wants the west to put pressure on Israel to free an estimated 300 Lebanese and

Palestinian prisoners, including its own Sheikh Abd al Karim Obeid, seized by Israel last year. Iran, Syria, Hizbullah and the Arab world in general are also interested about Soviet immigration to Israel, the concomitant threat of further Jewish settlements in the occupied territories and the recent resolutions in the US Congress supporting Israel's claim to the whole of Jerusalem.

Israeli involvement

The involvement of Israel does not in itself block progress towards the release of hostages. Indeed Israel has never had qualms about dealing with kidnappers, and wants to use its captives as bargaining chips for the return of its missing servicemen in Lebanon. The dangers are that Lebanese factions will insist on regarding the Israelis as prisoners of war who cannot be equated with civilian hostages, and that Israel will press for political concessions from Washington in addition to the return of its soldiers. Such a network of demands and counter-demands could stall both the hostage discussions and the already glacial progress of the Middle East "peace process".

Middle Easterners argue that the west is unhealthily obsessed with its remaining 15 hostages; the world all but ignored the burning to death of 15 Lebanese — including 11 children — in a Beirut bus on the same day last month that Mr Polhill's release was decided by the Islamic Jihad for the Liberation of Palestine.

The liberation of western hostages, however, has significant implications for the Middle East, especially for Iran. With all the hostages free, Iran should eventually be able to restore relations with the US and Britain. It could then rebuild its economy with western help, leaving Iraq in the diplomatic doghouse. It has so far avoided because of its role as a counterweight to Iranian extremism.

Hostage-takers have gained very little from the kidnappings of the past decade, but the entire region has much to gain from an end to the crisis, whether or not Mr Bush is accused of being too soft on Iran, Syria and Hizbullah in his attempts to resolve it.

UK industry's open goal

A TOUR round the best British factories confirms that industry has changed over the last decade. More flexible working practices, among smaller workforces, using new technology, are becoming commonplace. Productivity has risen and quality improved. Stocks are more tightly controlled and sub-contracting has become more sophisticated. Many companies are more clearly focused on what they do best. Management is more professional and determined.

Yet the Confederation of British Industry's warning that high wage settlements, slowing productivity growth and rising unit costs will eat into profit margins in the coming year, suggests that some of the economy's weaknesses remain.

This is not a result of a lack of attention. The labour market has been subject to a battery of reforms, by Government and companies. The question is whether these have put British industry into a position to prevent a profit squeeze from tipping the economy into a recession.

The performance of profits over the coming year could determine whether the economy is brought to an abrupt halt. For companies look uncomfortably overstretched already.

Company liquidity is at the low point it reached during the last two recessions. Even if cash-financed takeovers came to a complete halt, the level of corporate borrowing would be running at record levels. The ratio of interest payments to after-tax income has risen by 10 percentage points in the last year, towards peaks recorded in the trough of the recessions of 1974 and 1980.

Soft landing

All looks bleak. But as long as profits do not collapse in the way they did before the last two recessions, the economy could yet land softly.

Industry now has a more comfortable profits cushion than in the 1970s. Leading British companies have internationalised their operations so they are less exposed to a slowdown in the UK. Earnings from overseas affiliates account for almost 40 per cent of the profits of the quoted sector. The opening of the UK to interna-

South Koreans rarely do anything by halves. Whether pouring garlic into the local cabbage delicacy of kimchee or running riot through downtown Seoul, notchting up the world's strongest economic growth or taking the stock market through the floor, Koreans give it all they have got.

Maximum fervour is now being applied to the art of being pessimistic — in marked contrast to 1988 when the successful staging of the Olympic Games engendered excessive optimism and a belief that the good times would last forever.

Pessimism, like success, has to be worked at. At a local branch of a Korean securities house last week, depressed investors staged a shamanistic ritual for the recovery of the stock market (which had just recorded its largest ever fall in points). Elsewhere in Seoul, investors demolished brokers' offices in protest at the market's decline. Housewives, discovering that increased dividends are not automatic, physically attacked their brokers when the invested housekeeping money failed to multiply into new designer dresses and other luxury consumer goods for which the Koreans are developing a voracious appetite.

These events are signs of a deeper crisis of confidence surrounding the economy. The stock market, the clearest indicator, has fallen by more than 30 per cent since its high point in April last year, and in the last week it has set two records for one day falls.

What seems strange is that such perceptions, and the virtual collapse of the market, should coincide with official forecasts of 7 per cent real economic growth. Even in South Korea, the economic miracle of the 1980s where double digit growth has been the norm, such a coincidence takes some explaining.

The most immediate reason for the anxiety is the re-emergence of industrial unrest. The bulldozers which smashed workers' barricades at Hyundai's shipyard last weekend, heralding a suppression of a three-day strike, have shattered the relatively peaceful industrial relations climate which had prevailed for this year.

Unrest has spread to other subsidiaries of the Hyundai Group, one of Korea's largest conglomerates and, more worryingly, employees in several other companies have also expressed intentions to launch sympathetic strikes. Industrial unrest has also hit the two national broadcasting networks, KBS, the state network, was raided by police on Monday night.

It is too early to predict with confidence whether the scale of disruption will extend to levels seen in previous years. Many analysts are holding to their original opinion that this year will be relatively peaceful on the industrial relations front. A general strike called yesterday by Chonmok, a radical labour group, failed to gather much support, giving support to this view.

In addition, the disturbances are of a different nature from the wave of disputes in recent years. This year, the strikes have largely been in response to government actions and a tougher official stance on labour unrest. The strike at Hyundai was triggered by the arrest of union leaders while the action at KBS was the result of the Government's appointment of a President deemed unacceptable by the workers.

The danger is that the Government's tougher line may add fuel to the fire. "The present trouble reflects government rather than union strength," says one labour analyst, "but that doesn't mean industrial relations will be more peaceful."

Large-scale, violent industrial disputes in South Korea tend to dominate the economic and general confidence in the country's business community. Last year's disputes wrought damage which lost the economy pro-

foundly.

Manufacturing companies in the traded sector bore much of the brunt of the recession of the early 1980s. Earnings generated from exports and overseas affiliates have helped internationalise manufacturing companies over the next year.

In contrast, the companies which are suffering most are heavily reliant on the UK market, particularly on housing, property and retail sales.

Profit squeeze

However the profit squeeze on manufacturing has probably been delayed rather than postponed. The response to this squeeze will be swifter and more professional than it was in 1980. But the signs are that British companies will merely do better what they have traditionally done.

Diplomatic correspondents sometimes fall into a similar category. They take their line from the Foreign Office, and anyone who gainsays it must be wrong. Lobby correspondents are fed by No 10 Downing Street, though to their credit they sometimes put up resistance.

The really underprivileged category, one always thought, was the football writer. Some of them are serious people, treating football almost as if it were poetry, yet obliged to use such phrases as: "It is reliably understood from sources close to Bobby Robson, the England manager . . .".

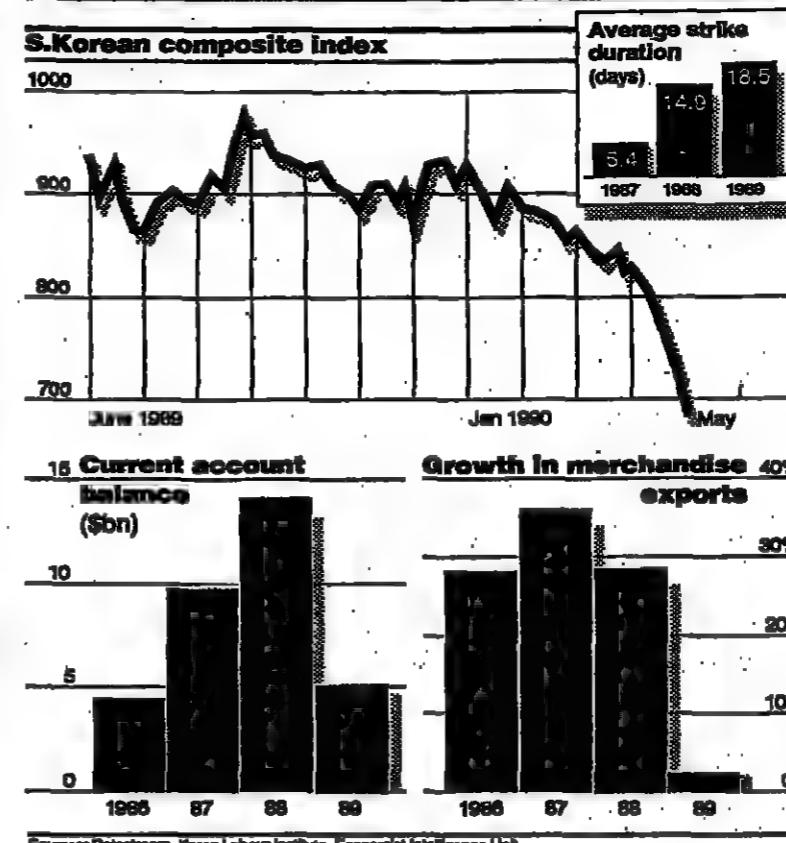
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All is now being rectified. The Football Writers' Association and the Football League have agreed on a strict code of practice which, they say, "will carry heavy penalties for offside behaviour".

There will now be formal post-match press conferences for an experimental 12-month period, all of them conducted in a "proper environment". A new complaints panel will be chaired by Denis Howell, the former Labour Minister of Sport, once known as Mr Rainmaker. The panel will

The Government's tough stance on strikes may precipitate the unrest it was intended to suppress. John Riddings reports

In South Korea, bumps follow boom



Sources: Datastream, Korea Labour Institute, Economist Intelligence Unit

remains unimpressed by this hoping to and from opposite economic policies with an increasing air of desperation.

For the moment, such contradictions do not present a serious challenge to the Government. The opposition has been too divided and the dissident groups too weak to capitalise on the issue and the Government enjoys a commanding parliamentary majority, following a merger between the ruling party and two opposition parties in January.

To make matters worse, the Government does not appear to have a clear policy line. One economic team, favouring liberal policies and a more equitable distribution of wealth, has been sacked from the Cabinet as scapegoats for the so-called "economic crisis". The new team has reverted to old policies supporting export growth, easing controls on restrictions on the chaebol and abandoning plans to force disclosure of the real identities of those conducting financial transactions instead of allowing them to hide behind false names. The public

remain unimpressed by this hoping to and from opposite economic policies with an increasing air of desperation.

Some of the chaebol appear oblivious to the clear danger of overcapacity in some industrial sectors. Two of the largest chaebol, for example, are expanding into petrochemicals in spite of the fact that there is already near-overcapacity.

But perhaps the biggest weakness remains in the field of industrial relations. Even if this year proves more peaceful than recent years, the strikes notwithstanding, it will not represent a permanent solution to the conflict between management and labour. The relationship between management and workers remains antagonistic, and the delicate process of consultation and bargaining is still in its infancy.

"Worker management relations are too closely linked to the economic cycle," says an official at the Federation of Korean Trade Unions, "and when the cycle moves as fast as it does in Korea then it leads to instability."

Such arguments are echoed by officials at the powerful Economic Planning Board. They claim that the rapid growth rates enjoyed during the late 1980s were the result of a special set of external factors which could not be expected to endure. More fundamentally, they say slower growth is inevitable as the economy restructuring to a more competitive, higher value-added industrial base.

It is only natural, the argument goes, that domestic demand should be playing an increased role as the econ-

The football lobby

■ In the old days, when industrial disputes were two pence, it used to be the labour correspondents who formed themselves into a cartel. They would have a line to trades union leaders, which would regularly appear in the newspapers. Sometimes they would have lines to the Department of Employment as well, and before that the Ministry of Labour. Sometimes it seemed that the department and the unions were in cahoots. Anyway, the rule was that we learned about industrial relations only from labour correspondents.

Nowadays, the football writer has probably been delayed rather than postponed. The response to this squeeze will be swifter and more professional than it was in 1980. But the signs are that British companies will merely do better what they have traditionally done.

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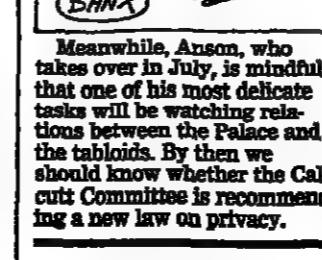
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OBSERVER



Meanwhile, Anson, who takes over in July, is mindful that one of his most delicate tasks will be re-establishing relations between the Palace and the tabloids. By then we should know whether the Cultural Committee is recommending a new law on privacy.

At Kleinwort Benson the other day, he was telling us how pleased everyone was that the merchant bank had managed to stay out of foreign hands and would predict that it would continue to do so. Like the monarchy, it is a very British institution.

Incidentally, the Foreign Office's grip on the Palace's public relations seems to be becoming a convention. Michael Shea, a previous press secretary to the Queen, was a Foreign Office man. So is the outgoing press secretary, Robin Janvrin. Oliver Everett, once one of the bright young men in the Foreign Office, went off to be private secretary to the Prince of Wales, then the Princess of Wales as well, and is now the librarian at Windsor Castle and the assistant keeper of the Queen's archives.

The most revealing evidence, however, is in figures for coverage of the Commons standing committees, which scrutinise legislation line by line.

In the period up to Easter, television cameras covered six out of 30 sittings of the controversial National Health Service and Community Care Bill. The Student Loans Bill — which had a tough ride

through the House of Lords and which, like health, covers a subject of some popular interest — was recorded only once out of 17 sittings.

The Broadcasting Bill was televised 18 times out of 38 sittings.

Geoffrey's

■ Lionel Lee, one of the great City bankers, died in hospital in Tel Aviv during Easter Sunday at the age of 76. He was one of those legendary figures who cut everyone's hair from the Governor of the Bank of England downwards. A friend who knew him in the war said that even then he was a cockney wide boy who knew everyone and would cut officers' hair for nothing. That friend advised Comptos to lend Lee the money to buy Geoffrey's Hair in the Royal Exchange around 1965. He was still cutting hair there until just before he died. All his friends are anxious for the City to know that a memorial service will be held at St Michael's, Cornhill at noon on May 23.

Heard Hurd

■ It is probably only coincidence, but every time you turn on a BBC news programme nowadays, you tend to hear the dulcet, utterly reasonable tones of Douglas Hurd, the Foreign Secretary. There he was again on the World at One yesterday, talking about the hostages in the Middle East. On Sunday it was the European Council in Dublin. This cannot have entered his mind, but if by chance there is an election for the Tory leadership relatively soon, he might even win on the first ballot.

Labour record

■ Overheated on Brighton beach at the weekend: "If Labour gets back in, it will be just like the 70s, mark my words. The first thing they'll do is go to MPI for a loan."

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The general ability to rely on audited accounts is fundamental to the conduct of commercial business," wrote Sir Derek Alm-Jones, chairman of Ferranti International, in his report to shareholders in November last year.

Many businesses would agree with this commonsense statement. But the extent to which they ought to rely on audited accounts has been called into question this year by a series of events which have left the UK's auditing profession somewhat in bad odour.

Some months after Sir Derek wrote to his shareholders, Ferranti delivered a writ to KPMG Peat Marwick McIntock, alleging that the accountancy firm had been negligent in its audit of International Signal & Control, a company bought by Ferranti for £220m.

The gist of Sir Derek's complaint was that ISC's accounts for the year before the takeover were wrong. And yet those figures, and the profits record they showed, provided the basis for Ferranti's decision to go ahead with the takeover.

The second blow to the standing of auditors was the House of Lords decision in a long running battle between Caparo Industries, the private holding company, and Touche Ross, the accountancy firm. Caparo won a takeover battle for Fidelity, a consumer electronics group, in 1984. It later claimed that Fidelity's accounts, which should have recorded a loss of £1.5m, had instead shown a profit of £1.5m.

The accountancy profession watched with bated breath as the case worked its way through the courts. At stake was an important principle: the extent of auditors' liabilities to those who base investment decisions on audited accounts.

In February, the House of Lords ruled that auditors do not have a duty of care to third party investors. At first accountants were gleeful: the decision sharply reduced the chance that auditors could successfully be sued by those who did rely on audited figures.

But soon gave way to consternation: the Caparo decision has forced many investors and finance directors to ask whether auditors fulfil any useful function at all. With audit fees under pressure already, the consequences could be dire for the accountancy profession.

The third blow to the standing of UK auditors came last month, when another chairman was rummaging on the costs of relying on audited accounts. This was Sir Peter

Figures that do not add up

Auditors are under increasing pressure, reports David Waller



Thompson of British & Commonwealth, who told shareholders about the company's \$415m acquisition of Atlantic Computer in 1986.

Sir Peter said that Atlantic's accounts for 1988 contained "material errors" and profits and assets for that year were overstated, with the result that prospects for future profits were "substantially diminished". Just how diminished became clear later when Atlantic was put into the hands of administrators.

The chairman of B&C and Ferranti are not the first businessmen to complain about auditors and audited accounts: the then Mr Arnold Weinstock, chairman of General Electric Company, did so in the late 1960s after his takeover of Associated Electrical Industries.

But this year's events have led to a perceptible widening of the so-called "expectation gap", a phrase used by accountants to describe the divide between their strict legal responsibilities and the expectations of the business public. The gap may well widen further as the UK economy slows and more corporate failures reveal the inade-

quacies of audited accounts.

By law, auditors are required to draw no more than express an opinion that accounts are "true and fair". They are not required to detect fraud.

The process of auditing involves checking a sample of a company's transactions and testing systems, not verifying the figures to two decimal places.

In practice, businessmen risk vast amounts of shareholders' money on the theory that audited figures give a strictly accurate picture of a company's financial health.

The accountants' response to the problems has been limited: they are turn back to a natural desire to limit their exposure to litigation, and a need to preserve their standing in the eyes of the business public.

The profession has extended the rules covering the reporting of fraud to regulatory authorities, and there are now moves afoot to extend the auditor's report so that it says more than that, in the auditor's opinion, the accounts are true and fair. The financial reporting environment will be tougher once the Financial Reporting Council replaces the Accounting Standards Committee.

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quacies of audited accounts.

These initiatives cannot hope to tackle the practical problems faced by managers when they bid for quoted companies. As Mr Martin Taylor, deputy chairman of Hanson, observes: "It is impossible to do other than rely on audited accounts. Once you start looking around for other kinds of information, you would immediately show your hand."

The difficulty is that under the Takeover Code, companies are not obliged to furnish would-be predators with information beyond that contained in the audited accounts. And in practice, even when the transaction is an agreed deal, between mutually consenting listed companies, there is a tendency to rely on audited accounts.

"In general, hostile bids are very dangerous," agrees Mr Richard Lapthorne, finance director of Comarkit. His procedure when executing an agreed bid is as follows: "I fix up a meeting with the audit partner just prior to closing, and tell him that we are relying on the figures he has audited. I ask him whether there is anything he'd like to tell me. Believe me, the news spreads like wildfire."

Even these tactics seem perfunctory when compared with the amount of investigative work companies are prepared to undertake when buying either private companies or the subsidiaries of public ones.

"Our job is to accumulate qualitative and quantitative information even before we make an approach," observes Mr Neville Bain, finance director of Cadbury Schweppes.

After the approach comes the formal "due diligence" process, when squads of accountants crawl over target company's books.

"Public company takeovers are highly speculative," says Mr Brandon Gough, senior partner of Coopers & Lybrand Deloitte, the UK's largest firm of accountants.

A chief executive, he says, should not buy a company on the basis of accounts alone. After all, Mr Gough asks, "what business does he have buying a business he doesn't understand?"

Mr Swraj Paul, chairman of Caparo, has some advice for the accountancy profession in return: he believes all accounts should carry a "health warning", saying that the auditors carry no liability for any loss arising from the use of the document.

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LETTERS

Norton backlash 'not xenophobic'

From Mr David L. Duffy

Sir, The failure of BTR's bid for Norton Company is being viewed by many in Britain as the triumph (or curse) of American xenophobia over capitalism and the free market.

Much has been made of the anti-British protests and of the burning of the Union Jack by Norton employees in Worcester, Massachusetts.

While the symbolism is hard to ignore, to characterise the response to BTR as a rekindling of revolutionary fervour, is to misinterpret what is a new environment in the US.

Americans are not anti-British or even anti-foreign. The British, the Japanese, the Germans, and others, own billions of dollars of US assets. Norton's white knight, Saint-Gobain, is French.

Americans can get a little edgy when foreigners buy a highly-visible Hollywood studio or a parcel of landmark New York real estate, but I seem to remember some fuss over here when the Kuwaitis took a 29 per cent stake in BP. On the other hand, there was

virtually no outcry in the States when Royal Dutch/Shell and HP respectively took full control of Shell Oil and Standard Oil.

The Norton defence can be seen as a backlash against the takeover craze of the 1980s: a move forward of principles other than quick financial gain: a growing consensus among policy-makers and the public alike that perhaps not every deal that can be financed should be done; that there are values other than shareholder value that ought to be considered.

The Norton case is only one example. Thirty-nine states have passed anti-takeover laws, the provisions of which range from requiring staggered boards of directors, to prohibiting potential acquirers from voting the shares they own in the target company, to forcing an aggressor to disgorge any profits realised from a run-up in the target company's share price during a bid.

Just as they are not anti-British, Americans are not blindly anti-takeover.

David Duffy,
Managing Director,
Opal Adams & Rinehart,
Chancery Lane, WC2

The author, an American, did public relations work for Norton during the BTR takeover bid.

Preparing tomorrow's workers

From Mr Geoffroy Houson

Sir, It is good that Professor Prais ("Oil the school system-machinery," April 25) should draw attention to the fact that the curricular changes in our schools being undertaken and planned are unlikely to improve the achievement and motivation of average and less-than-average pupils.

This surely has consequences for the production of a knowledgeable and trainable workforce.

The complexity of the proposed innovations is likely to decrease the time teachers can devote to their main task of preparing and providing good lessons. The job of teaching will then become even less attractive.

It is essential that a halt be called to further developments and implementation on current lines and that the whole purpose of reform be rethought.

The provision of good and appropriate national curricula must not be constrained by an ill-advised and untried assessment scheme.

Geoffrey Howson,
Professor of Mathematical Curriculum Studies,
University of Southampton

Moslem label no help to Kashmir's achievement

From Professor Mahmood Dede

Sir, The problem of Kashmir remains unsolved and will remain insoluble as long as people like yourself continue to refer to it as a "Moslem state".

Indeed as it is part of India, it is not a Moslem state in a Hindu state.

It was to resist the labelling of states after the religion of their majority population that India chose to be a secular state.

In these fundamentalist days, it is no easy task to be a secular state. But it will be a help if at least the formal achievement of this highly-desirable and, dare I say, rational political arrangement is acknowledged more fully.

Mahmood Dede,
Department of Economics,
The London School of Economics
and Political Science,
University of London,
Houghton Street, WC2

Investment trust association explains share selling

From Mr Philip Chappell

Sir, Mr O'Shea (Letters, April 25) warns against the dangers of "share pushing," which he believes will arise if investment trusts are able to promote their own shares under new proposals by the Securities and Investment Board. We cannot accept his criticism that SIB officials showed "frightening ignorance" about investment.

In fact it is Mr O'Shea who is displaying his ignorance of the very careful and deliberate conditions which the SIB report has proposed. The new rules would apply only to the marketing of investment trust savings schemes; not the "raw" investment trust shares.

These schemes, which do not give investment advice, are administered and promoted not by investment trust companies themselves, but by "authorised persons," as regulated by the Financial Services Act.

The intention is to allow greater access to investment trust shares by means of a product, the savings and investment scheme, which has already proved itself to be more cost-effective and of

greater benefit to the consumer than most other packaged equity products, such as unit trusts or unit-linked insurance schemes.

Mr O'Shea should be reminded that money invested in such packaged products similarly finds its way into the stock market. He should also remember that most investment trusts have at least three independent market-makers balancing the supply and demand for their shares, whereas unit trusts have only one market-maker, namely the manager.

What the SIB has rightly concerned itself with is the means by which stock market investment takes place. Its conclusion is that investment trust savings schemes are a product which should be available to the public on equal terms with equal restraint as other competing products. It will then be for the investor to decide which is the better investment.

Philip Chappell,
Adviser,
Association of Investment Trust Companies,
16 Finsbury Circus, EC2

Soviet Economic Reform

Challenge by the radicals

By Georgy Arbatov

What is happening to the changes proposed for Soviet markets, finance and labour? The Financial Times and other western media have been quick to respond to the question in this way: long-advertised radical reforms of the Soviet economy are to be delayed indefinitely. This conclusion is drawn from reports on the two-day meeting of Mikhail Gorbachev's Presidential Council which began on April 25 (for example, "Soviet public disillusioned to take its economic medicine," FT, April 25) and from interviews with some participants in the discussion.

The difficulty is that under the Takeover Code, companies are not obliged to furnish would-be predators with information beyond that contained in the audited accounts. And in practice, even when the transaction is an agreed deal, between mutually consenting listed companies, there is a tendency to rely on audited accounts.

"In general, hostile bids are very dangerous," agrees Mr Richard Lapthorne, finance director of Comarkit. His procedure when executing an agreed bid is as follows: "I fix up a meeting with the audit partner just prior to closing, and tell him that we are relying on the figures he has audited. I ask him whether there is anything he'd like to tell me. Believe me, the news spreads like wildfire."

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Mr Swraj Paul, chairman of Caparo, has some advice for the accountancy profession in return: he believes all accounts should carry a "health warning", saying that the auditors carry no liability for any loss arising from the use of the document.

But this year's events have led to a perceptible widening of the so-called "expectation gap", a phrase used by accountants to describe the divide between their strict legal responsibilities and the expectations of the business public. The gap may well widen further as the UK economy slows and more corporate failures reveal the inade-

a large part of bureaucracy secretly desired to see the reforms fail and be discredited. Since the economic situation in the country was changing for the worse, the need for a comprehensive and well-thought-out reform programme soon became manifest. In June 1989, economist Leonid Abalkin, newly-appointed First Deputy Prime Minister, headed the Commission on Economic Reform. His plans opened to public debate in the autumn of that year. But in December the Government presented to the Congress of People's Deputies (the Soviet parliament) a different plan.

I contributed to the council discussion and spoke twice. Western reports on the meeting may be right about some facts, but they are wrong about the meaning of what happened. One gets the impression from reading the FT, The New York Times and the Los Angeles Times that Mr Gorbachev and his cabinet were presented with a draft for radical reform which was then rejected under pressure from conservatives.

Debates on economic reform have been going on in the Soviet Union since the early 1980s when a Pravda article by economist Yevsey Liberman touched off a heated discussion. The Government first tried to implement the reform in 1985 because it was timid and inconsistent, and inconsistent with the reform failed.

In 1985 the debate resumed with a new heat. Work on new reform programmes began. Experts and politicians put forward ideas; some were bold and some timid, some clever, some stupid. Only a few pieces of those programmes found their way into policy. Attempts were made to give each programme independence. Co-operative enterprises were allowed (even though they soon generated fears). Foreign trade was liberalised, and then hamstrung again by fears. Leasing and family farms were introduced even though legislation was not specific enough to give them a chance of success.

Such haphazard attempts to introduce elements of market economics and free enterprise to the command economy brought about no more success than would an attempt to graft a vine onto a telegraph pole. This was especially true in that those were the conditions in which the new reform plan was born. The Council of Ministers then presented the plan to the Presidium of the Soviet Public - a crowd of economists promising all kinds of trouble for the man in the street, rather than prosperity, consumer goods, and opportunities to earn good incomes and live well.

The paradox of our situation is that we are talking of a country which is tremendously rich and quite different from one like Poland. The Soviet Union has great natural resources, first-class science and a huge, well-educated and skilled workforce. The Soviet economy has been deformed

thought that the reform should do more than just balance money and goods - which, it was supposed, would automatically create the market. The reform should also slash civil and military government spending.

I agree with Stanislav Shatalin and Nikolai Petrov who expressed indignation that the ideas of economic reform, and especially the market, have been turned into a kind of a bugaboo in the eyes of the Soviet public - a cloud of danger promising all kinds of trouble for the man in the street.

It is that the second price is much higher than the first.

I cannot understand those economists at home and abroad who intimidate people by the prospect of the market suffering which the market will supposedly cause them. I can see why our economic functionaries are doing it: they simply want to place the burden of the economic reform on others, and continue to manage the economy the old way, squandering the nation's wealth. But why should others swallow the bait?

The author is Director of the Soviet Academy of Sciences' Institute for US and Canadian Studies

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INSIDE

**Geneva focus
on oil prices**

The main aim of today's emergency session of Opec ministers in Geneva will be to prop up oil prices following a big drop since the end of March. It looks like ministers will focus on short-term efforts to take an excess of crude oil supplies out of the market, while leaving more difficult issues until their formal semi-annual ministerial conference in June. Some of Opec's principal objectives, however, appear well on the way to being reached. Steven Butler reports. Page 32

Thinking like a European

Entire books have been written about International Business Machines with mentioning Europe or IBM's European operations. Yet Europe is now critically important to world's biggest computer maker. The company's growth rates are higher in most European markets than in the US, eastern Europe is throwing up new opportunities, and IBM's lean European management style is emerging as a model for the whole group. What IBM can achieve in Europe, the argument goes, it can also achieve in the US - if it learns the right lessons. Alan Cane reports. Page 32

Tan backs out of purchase

The planned sale of Consumers Distributing, a Canadian catalogue retail chain, to Vincent Tan, the Malaysian investor, and his business partner International Semi-Tech Microelectronics of Toronto, has fallen through amid allegations of breach of contract. The chain's owner, Provigo, Canada's second largest food distributor, has denied claims that Consumers Distribution's financial condition proved worse than described when the deal was put together in November. Page 21

A difference of opinion

The role and performance of US credit rating agencies has again been thrust into the limelight. Last week Standard & Poor's downgraded around \$30bn of Citicorp's debt and preferred securities. The bank, America's largest, expressed its disappointment and Wall Street its confusion. For S & P's Citicorp rating is significantly different to that of Moody's Investors Service, its leading competitor. Janet Suah explains how the episode illustrates a number of characteristics of rating agency behaviour and its implications. Page 24

A second life for Lauritzen

Denmark's J. Lauritzen shipping-based group aims to raise about DKr700m (\$103.6m) through an issue on the Copenhagen Stock Exchange this month. The issue marks the group's comeback from a position perilously close to the financial graves after several large and injudicious investments in the early 1980s. A share split will cut the shares' face value from DKr1,000 to DKr20, making them more liquid and attractive to new investors. Page 20

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	21	Triton Europe	31

Chief price changes yesterday

NEW YORK (cont)	100	Jed	1200	+ 110
None	71 1/2 + 1%	Motor Prod	1620	+ 170
Boeing	154 + 4	Plc-Tech	840	+ 81
Canal	154 + 4	Yohzom Mat	1310	+ 100
Dodge	103 1/2 - 11	David Kaye	1120	- 70
Symbol Tech	8 - 5	Sky-Sand Cos	2200	- 320
Tektronix (cont)	17 1/2 - 5 1/2	Tata Cons	1540	- 50
AAdv Int'l	7180 + 740			
New York prices as at 12.30pm. Paris and Frankfurt closed.				
LONDON (cont)				
None		MSPC	495	+ 5
Ashley Grp	92 + 4	Perrow	681	+ 10
BOA	22 + 5	Philips	295	+ 10
Brent Water	220 + 10	Ult. Aerospace	295	+ 10
Brit. Driveline	121 + 4	Patent	295	+ 10
Brit. Int'l	121 + 4	Patent	295	+ 10
Brit Telecom	248 + 4	Patent	295	- 5
Clayton Progs	145 + 5	Perrow	145	- 15
Enterprise Oil	570 + 15	Prod Mat	545	- 5
Fairfax Books	752 + 16	LSM	361	- 12
Glaxo	762 + 16	Northumb	94	- 20
Hawkwood	154 + 16	Patent	8	- 14

By Richard Donkin in London and Peter Lieftinck in Abu Dhabi

THE Luxembourg-based Bank of Credit and Commerce International announced losses yesterday of \$95m in 1989 and confirmed that a majority share-ownership was now in the hands of the Government of Abu Dhabi.

The shift in ownership is expected to pave the way for radical restructuring of the troubled private bank, which may lead to its splitting its operations. Its UK operations are still under review by the Bank of England after two of its subsidiaries pleaded guilty in February to drug money laundering charges in the US.

Independent German airline collapses

By Paul Abrahams

GERMAN WINGS, the independent Munich-based airline, has filed for bankruptcy after part ownership discussions with other airlines broke down last week. All flights have been halted.

The airline had expected to announce that it had secured the partnership of a major European carrier last Friday. However, less than 24 hours before the announcement the press conference was cancelled.

At least four carriers were rumoured to be interested in German Wings. British Airways, Lufthansa, SAS, the Scandinavian airline, and Swissair are understood to have been in contact during the last four months.

Mr Peter Kimmel, the company's managing director, who owns 40 per cent of German Wings with his brother, Christian, said last month that he was hoping to sell a 30 per cent stake to help finance the airline's expansion.

However, the Kimmels said that after the failure of the partnership talks, Mr Franz Burda and Mr Frieder Burda, who own 24 per cent of German Wings, were unwilling to continue to provide start-up finance for the year-old operation. The remaining 15 per cent is owned by a consortium of German banks and the state of Bavaria.

The failure of German Wings highlights the problems of small start-up carriers in Europe. The airline lost DM50m (\$30m) last year on a turnover of DM70m.

The airline was carrying about 18,000 passengers a week, 72 per cent of whom were paying full fare. It needed to fill between 55 and 60 per cent of its seats to break even, but last month was achieving load factors of only 43 per cent.

Administrators were called in to Atlantic, the world's third largest computer leasing company, last month by British & Commonwealth Holdings, the hard-pressed UK financial ser-

vice group. B&C, which is to write off \$250m against its investment, paid \$416m for Atlantic in September 1988.

Meanwhile, B&C yesterday won a reprieve from the Law Debenture Trust Corporation, trustees for three banks of B&C bonds worth some \$613m.

B&C said that Law Debenture "took the formal step" on April 27 of certifying that events had occurred that were materially prejudicial to the interests of the bondholders, but that the trustees "do not presently intend" to call default on the bonds.

This stance would apply "so long as current arrangements designed to prevent preferences in favour of banking creditors are adhered to and it remains otherwise satisfied that the interests of its beneficiaries will not be further prejudiced."

Law Debenture's undertaking did not, however, constitute a legally binding commitment.

Atlantic's administrators stressed that it would be "several years" before the true extent of the company's liabilities could be quantified but that bank credit lines in terms of working capital were "of the order of \$16m."

The administrators added that they were trying to sell Atlantic's UK lease portfolio but admitted that "we don't think a simple sale... is necessarily going to be that easy to achieve." They estimated that up to 50 parties have expressed an interest in the portfolio.

Discussions with potential purchasers of companies within the Atlantic group are proceeding. The first sale - that of Wakefield, a computer maintenance specialist - has been completed. The collapse of Atlantic, Page 26

The bank made a \$224m operating profit after tax in 1989, but this was wiped out by a \$800m provision to which the bank agreed in line with the Bank of England matrix, the formula for third world debt right-offs.

BCCI said some \$165m of the provision related to third world debt. The bank also has certain commercial loans which it has not publicly identified. It's main country exposure has been Nigeria, where trade related debt was later converted into sovereign debt. Preliminary year-end figures released ahead of publication of its 1989 accounts show

that its assets have risen from \$20.5bn to \$22.5bn and it continues to maintain a high liquidity - \$12.3bn in liquid or near liquid assets, up from \$9.7bn in 1988. Customer deposits rose from \$15.6bn to \$18.4bn.

A proposal has been tabled to restructure BCCI's European banking business into a group which would be controlled from London, while BCCI's worldwide operations could be moved to Abu Dhabi. The bank said yesterday that it planned to remain in the US, where it has assets of \$380m, and said it was applying to have its licence in Florida restored after its renewal was refused earlier this year.

Chrysler reports \$71m net profit

By Martin Dickson in New York

CHRYSLER, the US motor manufacturer buffeted by a major restructuring and the depressed automobile market, yesterday announced it made a modest net income of \$71m in the first quarter of the year.

The figure compared with a loss of \$65m in the fourth quarter of last year, when the company took a \$57m restructuring charge, and a profit of \$55m in the first quarter of 1989. First-quarter earnings per share fell to 32 cents from \$1.50 a year ago.

However, the first-quarter figures were better than some analysts had feared and Chrysler's shares rose in trading on the New York Stock Exchange, to \$15.4, up 5% at lunchtime.

The US automobile market is extremely soft, with serious overcapacity, and Chrysler has been losing market share, partly because it has cut back unprofitable lines.

It sold 211,263 cars in the first quarter, giving it a 9.2 per cent share of the market, down from 10.6 in the first quarter of last year, while truck and minivan sales totalled \$28.216 for a 16.5 per cent share, compared with 15.6 per cent.

Sales of the mid-size Dodge spirit and Acclaim cars continued to climb, with combined sales of 48,384 units, against 26,109 in the first three months of last year. Sales of the market-leading Dodge Caravan, Plymouth Voyager and Chrysler Town & Country minivans were up 15 per cent.

Mr Lee Iacocca, Chrysler's chairman, said the company's \$1.5m cost-cutting programme would be a competitive advantage.

Atlantic Computer claims may total £1bn

By David Owen in London

CLAIMS against Atlantic Computers, the collapsed UK computer-leasing company, could total between £500m and £1bn (£1.5bn), according to the group's administrators.

Prospective returns for creditors were "far from good," with no early return likely, said Mr John Soden and Mr Peter Padmore, the joint administrators, of Price Waterhouse.

"We are 14 days into this exercise - I suspect it is going to run right through the 1990s," Mr Padmore said.

Administrators were called in to Atlantic, the world's third largest computer leasing company, last month by British & Commonwealth Holdings, the hard-pressed UK financial ser-

vices group. B&C, which is to write off \$250m against its investment, paid \$416m for Atlantic in September 1988.

B&C experienced a boardroom battle and management shake-up last September, in which control of the group was restored to the latest generation of the founding families. Mrs Elisabeth Salina Amorim, the 34-year-old granddaughter of one of the founders, became chairwoman and Mr Claude Goldbergh, a long-serving insider, as managing director.

Last year SGS posted a 24.6 per cent climb to \$155.3m in net consolidated earnings on a 15.8 per cent increase in turnover. Earnings per share were SF1344.

After the capital restructuring and assuming that all the company's non-voting bonds de jure are exchanged in the capital restructuring, 1989 earnings would increase to SF1287 per registered share and SF1,835 per bearer share.

Details, Page 20

SGS removes barriers to foreign ownership of shares

By William Dullinan in Geneva

SOCIETE GENERALE de Surveillance (SGS), the Swiss company which is the world leader in inspection services, yesterday removed all barriers to foreign ownership of its shares and offered to swap its existing non-voting stock for new bearer shares with voting rights.

<p

INTERNATIONAL COMPANIES AND FINANCE

Lauritzen seeks Dkr700m through B shares issue

IT WILL be no ordinary share issue but virtually a relaunch on the Copenhagen Stock Exchange when Denmark's J. Lauritzen shipping-based group sets out to raise about Dkr700m (\$109.6m) through an issue of 342,988 B shares this month.

Firstly, the issue will be accompanied by a share split, cutting the face value of the shares from Dkr1,000 to Dkr20, which will make the shares more liquid and attractive to many new investors, as Mr John Rønner, general manager of Danske Bank, which is the lead manager, told an investor presentation in Copenhagen.

However, secondly, the issue marks the group's comeback from a position perilously close to the financial grave after several large and injudicious investments in the early 1980s, a period when times were difficult enough for world shipping without self-inflicted problems.

The group's equity to assets ratio slipped to a low point of 13 per cent in 1985, when there was a pre-tax loss of Dkr425m. But after a large restructuring, which was helped by an improvement in conditions in the markets for shipping and offshore business, the group

made Dkr651m in 1989 on turnover of Dkr10,700m.

Equity capital has more than doubled to Dkr2,46bn since 1987 and the equity ratio is now a somewhat more respectable 22.5 per cent.

The share price has recovered from a low of Dkr140 in 1986 to a high of Dkr2,520 in March this year, or by 18 times from low to high.

Other important interests are the Salvo industrial and marine compressor and refrigeration manufacturing company, Aalborg Boilers, which is a world leader in the manufacture of marine boilers, and the Frederikshavn shipyard, known worldwide.

Mr Svend Dyrløv Madsen, group chief executive who has played a significant part in getting the group back on its feet since his appointment in 1985, said competitive reasons prevented him from divulging what the proceeds of the share issue would be used for, but they would not be required to finance investment decisions already taken.

Among these investments are four new and advanced refrigerators cargo vessels on order from Danyard. About half the issue of B shares will be reserved for international investors.

sized bulk carriers, 27 small gas carriers, five offshore drilling rigs and a handful of tankers.

DFDS is a large force in passenger and freight transport between the UK and north-west Europe and has an extensive and expanding land-based transport system in Europe as well.

THE BOARD OF Switzerland's Société Générale de Surveillance (SGS) proposed that all restrictions on the transfer of registered shares be lifted at the shareholders' meeting on June 27.

The registered stock would be bought and sold with no limit on the size of holdings and with no conditions on the nationality of shareholders, SGS said.

Restrictions on the transfer of registered shares were incompatible with the increasingly international character of equity markets, SGS added.

The moving bond of 207,000 have been issued, had been put out of balance with the 165,000 registered shares and did not meet investors' financial and legal requirements.

The board proposes to exchange six bonds of 207,000, which have no par value, for one new bearer share with a nominal value of SFr100. Each bearer share will carry the right to five dividends and one vote. Each registered share, nominal value SFr100, carries one vote.

The new bearer shares, of which a maximum of 56,168 will be issued, will be paid for from the company's special reserve. The company will also pay the Swiss withholding tax and stamp duty. As soon as possible, when market conditions are ripe, a share split will be effected to reduce the high market price of a single share. SGS's new capital structure would be more suitable for its growth, the board said.

Shareholders are being asked to approve an issue of 15,000 new registered shares at SFr100 par, which will be reserved for the management.

SGS to lift restrictions on size of holdings

By William Dulchorne in Geneva

From minnow to leading player

Peter Marsh and Enrique Tessieri on a growing Finnish conglomerate

A decade ago Neste, Finland's state-owned oil, chemicals and industrial company, was a sleepy conglomerate little known outside Scandinavia.

Today, largely on the back of a rapid expansion in petrochemicals that has cost the company FM55m (\$1.25m) since the mid-1980s, all this has changed.

Neste, the country's biggest industrial group, has moved from chemicals minnow to leading player in the \$120bn-a-year plastics sector. On Monday, Neste announced a 44 per cent rise in 1989 pre-tax profits to FM21m.

On the European stage it is the fourth largest plastics company after BASF of West Germany, Italy's Enimont and Atochem of France. In polyethylene - specific types of bulk plastic which include the widely used polyethylene and polypropylene - the group ranks fourth worldwide.

The turnover of Neste's chemicals division has risen from FM3.5bn in 1984 to FM9.5bn last year. The company wants to keep up the growth rate and double its chemicals revenues by the late 1990s, largely through new projects in the Far East and the US.

Chemicals has moved from accounting for one-tenth of Neste's sales in 1984 to nearly 30 per cent in 1989. Virtually all the rest of the revenues come from oil refining and trading, while Neste also operates small divisions concerned with shipping, gas supplies and composite materials.

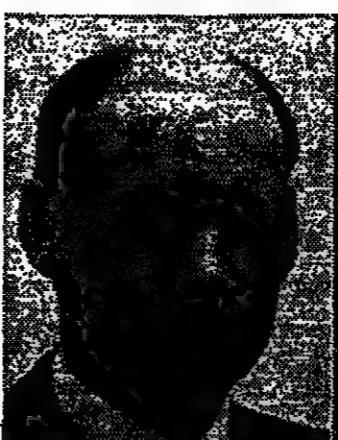
Neste has won respect for its single-minded approach to expansion. In the early 1980s to avoid an over-dependence on oil it evolved into an international industry, according to Mr John Philpot, director at Chem Systems, a London-based chemicals consultancy. "Only time will tell if during a downturn it is blown off course."

In Finland, meanwhile, Neste has been the subject of a debate over the monopolistic aspects of Neste's trading relationship with the Soviet Union, the country which supplies virtually all Finland's oil and gas.

Neste runs Finland's only two oil refineries, and under a trading agreement between Helsinki and Moscow imports oil at a price regulated by the two countries.

Neste has benefited from the arrangement not only through the ready-made supply of feedstock oil for its chemicals factories but through trading some of its oil on world markets.

In 1989, Neste's oil-trading division generated net



Juha Väistönen: board member responsible for chemicals

sales of FM15.5m, or almost half the company's total turnover.

Although Neste's monopoly over crude-oil imports within Finland, which has few energy supplies of its own, has undoubtedly helped the company's global growth, some analysts believe it may have hindered the development of dynamic business manner in competing energy businesses in Finland.

The possibilities of overcapacity appear particularly likely in polypropylene, a plastic in high demand in recent years. Neste would not be immune from any possible problems arising from overbuilding. "Up to now Neste has implemented its (expansion) strategy very effectively," said Mr John Philpot, director at Chem Systems, a London-based chemicals consultancy. "Only time will tell if during a downturn it is blown off course."

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The company has spent some FM100 in the past five years either buying or building petrochemical plants, in countries including Sweden, Portu-

gal and Belgium. It is investing another FM15m this year in Belgium, where it has a chemicals partnership with Petrofina, the Belgian oil group.

Mr Rantzen acknowledged the fears in the chemicals industry about overcapacity. But he said much of his company's expansion was likely to involve new plants to replace those closed down by other companies. "There is a potential threat (to profitability)," he said.

Neste is looking in particular at the US, the world's biggest chemicals market, as the arena for future growth. It is only a small player in the US in plastics, though it has six plants in the country for making resins for use as adhesives in the building industry and claims number two position in this field in the US, after Borden, a US producer.

This energetic expansion in chemicals has been presided over by Mr Jaska Ihamatti, the company's president. Mr Ihamatti, who took over the job in 1980, instituted a dynamic business manner in sharp contrast to Mr Uolevi Raade, his predecessor.

Mr Raade ran Neste from 1955 to 1980 with an authoritarian hand, insisting on a strict dress code for employees. He particularly disliked staff with beards.

In a wider context, as oil is the only commodity that firms are willing to port from the Soviet Union in large quantities, Neste is likely to play a big part for some years in Finnish-Soviet trade.

Under a long-term agreement between the Finns and the Soviet Union last ratified in 1989, energy supplies from the USSR are exchanged for Finnish manufactured goods.

The agreement is less important than a decade ago, as a result of the wider internationalisation of many Finnish businesses, but still underpins much of the country's economic life.

Neste is frequently the subject of debate in energy circles within Finland. While Neste has a monopoly over crude-oil imports, another company - Suomen Petrol, a subsidiary of the Soviet oil monopoly Sovznamexport - is permitted to bring in to Finland refined oil. Neste appears not to want to change this state of affairs.

PolyGram seeks 18% of market

POLYGRAM, the world's third biggest record and music company, is aiming at an 18 per cent share of the world market in 1991 after it completes the integration of recent acquisitions, Mr David Fine, chairman, said at the annual shareholders' meeting which was held in Amsterdam, earlier reports.

Last year, when it bought Island Records of the UK and A&M Records of the US, PolyGram's world market share was about 18 per cent.

Last year 20 per cent of PolyGram's equity was floated on the New York and Amsterdam stock exchanges by Phillips, the main shareholder.

Cyprus bank in island's largest ever share issue

By Andreas Hadjipapas in Nicosia

THE Bank of Cyprus Group of companies, the largest financial organisation on the divided Mediterranean island, boosted pre-tax profits by 33.6 per cent last year and announced the largest share issue ever made in Cyprus.

Pre-tax profits exceeded C£12.8m (about \$25.6m), due not only to the group's leading position in banking but also the good performance of member companies in insurance, investment banking, property development and tourism.

Mr Solon Triantafyllides, chairman, told the annual meeting that the results were very satisfactory, with total assets rising to nearly C£100m at the end of 1989.

The group also plans to open in New York shortly in the near future and upgrade its present representative office in Australia.

The board plans to raise

Stefanel profits fall

STEFANEL, the Italian sportswear maker, reported a 10 per cent consolidated net profit of Lira1.9bn (\$1.35m), down from Lira2.1bn in 1988 despite a rise in turnover to Lira7.4bn from Lira6.5bn, Reuters reports. The dividend for 1989 will be an unchanged Lira10 a share.

Yamaichi Italia S.p.A. opens May 2nd in Milano

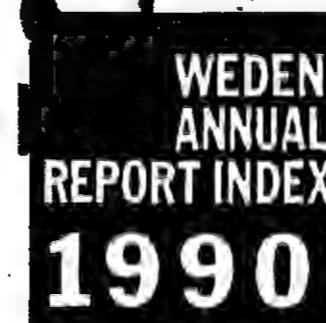
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Sales of SEK 7 billion are anticipated for 1990. In recent years, Group operations have been characterized by sharp growth in markets outside Sweden and sales to commercial customers have risen.

Invoiced sales 1989, totalled MSEK 6,401 (6,029)*. Profit after financial items totalled MSEK 159, and return on capital employed 13 percent (17).

The FFV Group is organized into five Business Groups, with sharply decentralized responsibility.

Business Group Ordnance develops, manufactures and markets military material such as infantry and underwater weapons and landmines. Invoiced sales: MSEK 1,846.

Business Group Aerotech is an internationally oriented, non-affiliated aviation maintenance company with units in Europe, the USA and the Far East. Invoiced sales: MSEK 2,866.

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SWEDEN ANNUAL REPORT INDEX 1990

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Invoiced sales: MSEK 1,300.

Business Group Holding is responsible for developing those Group companies which do not naturally relate to the Group's core businesses.

Invoiced sales: MSK 496

Business Group Development comprises those companies which supply the Group with joint technology. It also actively promotes continued internationalization.

Invoiced sales: MSEK 146.

*Corresponding figure 1988.

"The FFV Group's immediate future, especially 1990, seems highly promising. Operations will expand and we anticipate improved earnings for 1990".

Bo Södersten
President and Chief Executive Officer

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INTERNATIONAL COMPANIES AND FINANCE

Renong to acquire two investment companies

By Lim Siong Hoon
in Kuala Lumpur

RENONG, a small publicly-quoted loss-stricken property company, has announced one of Malaysia's largest acquisition deals. It is to buy Fleet Group and Hartibudi, two investment companies operated by the United Malays National Organisation (Umno), Malaysia's ruling party, for M\$1.23m (\$450m).

Once completed the acquisition would transform Renong into one of the country's three largest public quoted groups, with a market capitalisation of around M\$1.5bn. Its capital base now stands at M\$1.16m; its 55m shares were last traded at M\$2.45 a share.

The group has proposed a new issue of 1.23m shares at M\$1.00 each to pay for the acquisition, which will lift the group's total paid-in capital 12-fold to M\$1.54m.

The acquisition will give Renong control of eight publicly-quoted groups: Bank of Commerce, United Engineers (UE), Time Engineering, Cement Industries (Cima), TV3, Kinta Kellas, Hume Industries, and the New Straits Times. These groups provide investments in publishing, broadcasting, banks, construction, engineering and manufacturing.

The acquisition will group under a single roof all of Umno's investments.

The deal appears to be one of the last in the restructuring of Umno's commercial interests, with the sale of some holdings and the acquisition of others.

Umno's commercial interests have until now been served by Hartibudi and the Fleet Group. But some of the investments, particularly of Hartibudi's, have been jeopardised by a breakaway party faction under Mr Tengku Razaleigh Hamzah, the former Finance Minister.

Last year UE, a Hartibudi industrial group, bought Cima and provided Fleet with a 50 per cent stake in Plus, the lease holder of a privatised 500km toll expressway.

Renong's acquisition will involve share swap deals with Hartibudi and Fleet so that shareholders among the latter will have an eventual control of the former.

In this "reverse" takeover, Renong will buy all of Fleet's 55.7m shares for M\$750m and Hartibudi's equity for M\$245m. Separately, Renong is to buy a 2 per cent stake in UE for M\$10m, and acquire M\$150m in the latter's M\$100m notes held by four companies.

On completion, Fleet Holdings, Fleet Group's vendor, will obtain a 64 per cent shareholding in Renong. However, Fleet Holding will cut its stake to 25.5 per cent.

■ **MR JOHN RALPH**, chief executive of CRA, the Australian

Industrial group, said:

"Renong's acquisition of

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INTERNATIONAL COMPANIES AND FINANCE

Shareholders divided over AmGen takeover

By Roderick Oram in New York

THE future of American General, the fourth largest publicly-owned US insurer, hangs in the balance this morning as its shareholders gather for its annual meeting in Houston.

On one side is Torchmark, a far smaller competitor, which is urging shareholders to propose a \$6.5bn takeover and run American General along the lines which have made Torchmark highly successful through the 1980s.

On the other is the incumbent management who say shareholders will begin to reap the rewards of the company's painful restructuring if they stick with the present board.

Institutional shareholders who own some 68 per cent of American General's stock appear divided on the issues with neither side able to claim decisive support.

Today's meeting is supposed to be the showdown but shareholders may yet be denied the chance to choose sides because the legal and regulatory manoeuvrings which have marked the intense five-week fight were continuing right to the bitter end.

Neither side was sure yesterday afternoon whether Torchmark's five nominees would be eligible to run for American General's board.

On Monday, Tennessee's insurance regulators ordered Torchmark to stop soliciting proxies because it had failed to file some required documents.

Torchmark challenged the ruling in a Tennessee court yesterday but neither company was clear whether shareholders would be given the opportunity to vote on Torchmark's nominees.

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Hewlett-Packard to take 5% Actel stake

By Louise Kehoe in San Francisco

HEWLETT-Packard, the US electronic instruments group, has agreed to acquire a 5 per cent stake in Actel, a five-year-old Silicon Valley semiconductor company, as part of a technology alliance.

The companies will cooperate in developing, licensing and manufacturing chips.

Actel specialises in the design of field programmable gate arrays, logic devices that can be customised by users to perform selected functions in computer systems and electronic equipment.

Actel's technology is unique because it allows users to program field programmable gate arrays in a matter of hours and at a very low cost, at a designer's desk. Traditional techniques require weeks to program these functions.

Terms of the equity invest-

Chairman sees better financial performance

By Martin Dickson in New York

Torchmark, an Alabama-based insurer with \$5bn in assets, launched on March 26 a \$50 a share, \$6.5bn for American General which has some \$32bn in assets. It withdrew the offer two days later after American General's board said it would only consider the bid after the annual meeting.

As an alternative strategy, Torchmark said it would nominate five candidates for the six slots up for election on the 16-member board.

It would also ask shareholders to back a resolution calling on the board to consider takeover offers from Torchmark or third parties.

The most positive move by Torchmark, an aggressive

company, is the tripling of its share price in the past five years, reflecting the success of cost-cutting and aggressive management.

In contrast, American General's share price fell from its record high of 46% in 1986 to 23% in February before recovering during the Torchmark fight to 33% yesterday, in total a paltry 30 per cent gain in five years.

The company spent the early 1980s buying companies and the latter years shedding them. In 1982 and 1984 it made the two largest takeovers in the insurance industry for a total of \$2.7bn. It also paid \$685m in 1988 for a consumer loan subsidiary of Manufacturers Hanover.

But it had difficulty integrating the acquisitions. To improve its flagging performance it sold off property-casualty businesses for \$335m last year and spent more than \$1bn buying back its own stock.

Restructuring measures helped boost first-quarter net earnings by 10.2 per cent to \$107.1m but it is still well below the peak earning power of \$945m for the full year of 1988.

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INTERNATIONAL CAPITAL MARKETS

Tesco £100m bond buy-in enlivens lethargic trading

By Andrew Freeman

All sectors of the Eurobond market were extremely quiet yesterday as public holidays saw the shutdown of most trading operations. Activity is expected to remain quiet until the results of the US Treasury auction next week are known.

The only sector to show more than a flicker of life was the Eurosterling market, where the latest in a recent series of buy-ins was announced by Samuel Montagu on behalf of Tesco, the UK supermarket chain.

Montagu said it would be in the market until 4pm on Thursday to purchase all or any of the £100m 10% per cent bonds maturing in 2015. Tesco said tax and other considerations made the buy-in advantageous.

By 6pm yesterday Montagu reported a strong response to the offer. An official said

£68.9m had already been repurchased at the indicated spread of 130 basis points over the 9 per cent gilt-edged stock maturing 2008. At the time of the announcement the spread

INTERNATIONAL BONDS

implied a price of 277%.

The Tesco bonds were launched in November 1988 at a spread of 150 basis points over gilts. At the close of dealing on Monday the paper was trading around £748 at a spread of roughly 157 basis points.

Rival syndicate managers welcomed the transparency of the buy-in announcement, saying the way it had been handled meant that no group was disadvantaged.

The liquid markets division includes government and municipal bond and foreign-exchange trading.

Sun Life to extend global reach

By Bernard Simon in Toronto

SUN LIFE Assurance, Canada's largest life insurer, is seeking to expand its international operations in response to increasingly disruptive business conditions which it predicts will accompany Canadian financial services reform.

Mr John McNeil, chairman, told the annual meeting in Toronto yesterday, that with the high cost of starting operations abroad, the company would prefer acquisitions to joint ventures. It is believed to be especially interested in expanding in continental Europe and the Far East.

Mr McNeil said Canadian life insurers had the advantage of being relatively large with a broad international perspective of the insurance business.

Sun Life, with total assets under management of C\$65bn

(US\$46.5bn) at the end of last year, already has a substantial presence outside Canada. It is the second biggest group life assurance underwriter in Britain and owns the 14th largest mutual funds distributor in the US. The company also has a sizeable operation in the Philippines.

In Britain the company is close to completing a £200m (US\$322m) bank loan to finance its recently-formed mortgage arm, Sun Life of Canada Home Loans. The new venture is an effort to generate the estimated £200m to £300m of mortgage business which its insurance agents were referring to building societies each year.

Mr McNeil said financial service reforms in Canada aimed at broadening the functions of

various types of institution will probably lead to disruptive market conditions in the medium term. There will probably be irrational competition as new entrants charge inadequate prices in an attempt to gain market share.

Sun Life has broadened its base in the past year by acquiring a trust company specialist in term deposits and residential mortgages, and has taken a 30 per cent stake in one of the country's largest residential real estate brokers.

At Lohlaw, the big supermarket affiliate of the George Weston group, posted first-quarter profits of C\$1.6m or 14 cents a share against C\$1.2m or 14 cents a year earlier, on revenues up 10.6% to C\$1.8bn against C\$0.7bn.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Bond	Mat.	Mo.	Offr.	Chg.	Wk. wkt.	Yield	Closing price on May 1	Change on day 0	Avg. price change
Austria 9% '91	140	1990	100	100	0	0	9.0	9.56	-0.01	-0.02
B.F.C.E. 8% '94	175	1994	125	125	0	-0.1	9.56	9.56	-0.01	-0.02
B.F.C.E. 8% '95	175	1995	125	125	0	-0.1	9.56	9.56	-0.01	-0.02
Brit. Tel. Pl. 9% '98	250	1998	175	175	0	-0.1	9.60	9.60	-0.01	-0.02
Canada 9% '90	1000	1990	775	775	0	-0.1	9.42	9.42	-0.01	-0.02
E.A.C. 8% '95	200	1995	150	150	0	-0.1	9.73	9.73	-0.01	-0.02
Cr. London Fr. 8% '99	100	1999	95	95	0	-0.1	9.46	9.46	-0.01	-0.02
Credit National 7% '92	100	1992	95	95	0	-0.1	9.46	9.46	-0.01	-0.02
Credit National 9% '92	100	1992	95	95	0	-0.1	9.46	9.46	-0.01	-0.02
Credit National 9% '94	100	1994	95	95	0	-0.1	9.46	9.46	-0.01	-0.02
E.E.C. 7% '92	140	1992	95	95	0	-0.1	9.42	9.42	-0.01	-0.02
E.E.C. 10% '93	140	1993	101	101	0	-0.1	9.43	9.43	-0.01	-0.02
E.U. 8% '93	100	1993	101	101	0	-0.1	9.43	9.43	-0.01	-0.02
E.U. 10% '93	100	1993	101	101	0	-0.1	9.43	9.43	-0.01	-0.02
Eur. De France 9% '98	200	1998	150	150	0	-0.1	9.54	9.54	-0.01	-0.02
Euro.Credit Card Tr. 9% '95	750	1995	600	600	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 8% '95	200	1995	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '95	200	1995	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '96	200	1996	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '97	200	1997	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '98	200	1998	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '99	200	1999	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '00	200	2000	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '01	200	2001	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '02	200	2002	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '03	200	2003	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '04	200	2004	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '05	200	2005	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '06	200	2006	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '07	200	2007	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '08	200	2008	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '09	200	2009	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '10	200	2010	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '11	200	2011	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '12	200	2012	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '13	200	2013	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '14	200	2014	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '15	200	2015	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '16	200	2016	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '17	200	2017	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '18	200	2018	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '19	200	2019	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '20	200	2020	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '21	200	2021	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '22	200	2022	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '23	200	2023	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '24	200	2024	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '25	200	2025	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '26	200	2026	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '27	200	2027	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '28	200	2028	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '29	200	2029	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '30	200	2030	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '31	200	2031	150	150	0	-0.1	9.50	9.50	-0.01	-0.02
Fins. Fin. Co. 9% '32	200	2032	150	150						

INTERNATIONAL CAPITAL MARKETS

US purchasing data cast shadow over Treasuries

By Janet Bush in New York and Deborah Hargreaves in London

THE Treasury bond market took another hit yesterday after the publication of the latest report by US purchasing managers, a popular guide to economic activity, which pointed to a slight rebound in

GOVERNMENT BONDS

the manufacturing sector in April.

The bond market had posted gains of as much as ½ point before the report but fell sharply again. At mid-session, some long-dated maturities were about ¼ point lower and the benchmark long bond was quoted ½ point lower for a yield of 9.04 per cent.

The purchasing managers' index rose to 50.2 per cent in April – up from 48.8 per cent in March – topping the 50 per cent level above which the manufacturing economy is generally perceived to be expanding. The rise came after 11 consecutive months of decline and was above consensus estimates of an index of 48.9 per cent.

The report was seen as the bond market as a clear justification for the US Federal Reserve to tighten monetary conditions, although it is still unclear whether there is a consensus in favour of higher interest rates within the Fed's Open Market Committee.

Comments early yesterday by Mr John Lawrie, a Fed governor, that the central bank had done "pretty well" as an

BENCHMARK GOVERNMENT BONDS										
	Coupon	Red	Price	Change	Yield	Week	Month	Year	Moody's	S&P
UK Gilts	10.000	4.000	92-22	+0.01	13.83	13.52	13.39			
	10.000	4.000	92-12	+0.02	13.83	13.52	13.39			
	9.000	10.000	75-02	+10.00	11.96	11.67	11.43			
US Treasury *	5.000	02/00	96-12	-0.02	9.08	8.95	8.91			
	4.500	02/00	96-16	-1.02	9.03	8.95	8.90			
Japan No 110	4.000	01/90	95-09/18	-0.04	7.43	7.41	7.24			
No 2	5.700	01/90	95-7/87	-0.27	7.17	7.14	7.08			
Germany 7.750	02/00	93-2000	-	-0.01	8.80	8.61	8.58			
France Etat 9.000	02/95	88-2777	+0.001	9.29	10.01	10.12				
Canada 8.500	05/00	88-5000	-0.009	11.08	11.08	11.08				
Netherlands 7.750	01/00	91-9300	-	-0.02	9.00	8.98	8.94			
Australia 12.000	7/90	91-2228	+0.020	13.69	13.76	13.42				
London closing, denotes New York morning session Prices US, UK in £/m, others in decimal Technical Data/ATLAS Price Sources										

inflation fighter and that inflation growth was an aberration suggested there is a camp of opinion which is not particularly concerned about price pressures.

There is still some important economic evidence to come this week, notably Friday's April employment report which will be examined closely by the Fed. There is also a gathering of Group of Seven finance ministers and central bankers, scheduled for Monday in Washington. There has been talk of a co-ordinated interest rate rise in the Group of Three – the US, Japan and West Germany.

The news that British Rail unions had accepted a 9.9 per cent pay offer came too late to have any real effect on gilt, but could give the market a boost today. One trader described it as one of the first pieces of good news the market has had on the waves from for

Continent and in Japan were closed for holidays.

Gilt traders were encouraged by the firmness of sterling, with the Bank of England's trade-weighted index closing at 86.9 after a previous close of 86.6. But the modest improvement in the price of the long bond was not due to much activity outside the individual market-makers.

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Wednesday.

The UK market remains cautious in the run-up to local government elections on Thursday.

SEC examines foreign tender offers

THE Securities and Exchange Commission is considering ways to make it easier for US investors to take advantage of foreign tender offers, AFPI reports.

In a recent speech, Mr Richard Breeden, SEC chairman, said he had asked staff to prepare a release that would "explore the possibility of permitting foreign tender offers to be extended to US holders, wholly on the basis of home country disclosure and procedural requirements, in cases where the US ownership is merely incidental to the transaction."

The release is expected to propose ways the SEC can encourage foreign bidders to include US shareholders in multinational tender offers. Foreign bidders often chose to exclude US shareholders from tender offers as they do not want to pay the additional costs of complying with SEC regulations, Mr Breeden explained.

He said: "I view the right of a US shareholder to dispose of his shares, along with all other

holders in a multinational transaction, as one of the most important attributes of stock ownership."

"It should not be denied on the basis of nationality."

The release will ask for suggestions on what the US ownership threshold should be to justify relying on foreign regulations to protect US investors.

It will also ask whether a dollar threshold should be established for offers that are not subject to SEC regulations.

The action group is under pressure to reach agreement on a joint market and is due to

Rating agencies' performance put on watch

Janet Bush on a series of dilemmas facing the US credit assessment industry

The decision by Standard & Poor's, the US credit rating agency, to downgrade the past for being too late in making rating changes, they are trying to be more forward-looking – but this often opens them to criticism of being pre-emptive or short-term in their thinking.

Last week's announcement disappointed Citicorp and led to some confusion on Wall Street because of a significant discrepancy with Moody's Investors Service, S&P's leading competitor.

S&P lowered its long-term debt rating on the parent company to AA, but this is still a full notch above the equivalent rating by Moody's, put on watch for a possible downgrading two weeks ago. To add another perspective, Duff & Phelps, the Chicago-based agency, has maintained an AA-rating on Citicorp – equating to the new, lower rating put significantly higher rates for its commercial paper at its weekly auction.

The agencies face a series of dilemmas in a climate of intense scrutiny. Often charged in the past for being too late in making rating changes, they are trying to be more forward-looking – but this often opens them to criticism of being pre-emptive or short-term in their thinking.

They assert the "purity" of their analysis but are under intense competitive pressure.

If one agency moves a rating

the other inevitably feels under pressure to act as well. If an agency follows the lead of a competitor it is often criticised for being a "copy cat" – if it does not it is accused of failing to keep up with developments.

Most critically, the agencies have to balance their duty to investors by giving early warning of a deterioration of credit with potentially damaging consequences on financial markets and the issuers which pay their fees.

In the US, where ratings are so integrated into investor thinking that there is a direct correlation between a rating and the cost of money, for example in the commercial paper market, agency decisions are of central importance to companies.

In another variation between the agencies, S&P last week reaffirmed its rating on Citicorp's commercial paper while Moody's put it under review for a possible downgrading – following which Citicorp paid significantly higher rates for its commercial paper at its weekly auction.

Shearson Lehman Hutton,

the brokerage, received \$1.35m in fresh capital from American Express, its parent, in response to threats of its commercial paper being downgraded late last year. The company said it could not afford to pay any more for its day-to-day borrowing needs in the commercial paper market.

Against a background of rising defaults and bankruptcies and a marked deterioration in the creditworthiness of bonds, the responsibility of the rating agencies to make accurate and timely judgments has never been more formidable and they appear to have been making efforts to be more predictive.

Mr Kenneth Plunk, director of financial institutions research at Moody's, said: "The way you provide more prospective ratings and avoid short-term judgments is by improving the quality of your staff and we feel comfortable with what we have achieved."

Mr Richard Davis, president of money markets at Goldman Sachs, said: "Given the rapid deterioration of some credits due to their high levels of debt, the agencies have become a little quicker on the trigger." After a series of highly publicised defaults over the last year, the credibility of the agencies is on the line.

Some argue that efforts to perform under this scrutiny has led to some controversial decisions.

Mr Dan Domogruk, assistant to the chairman of Duff & Phelps' credit rating committee, a competitor of S&P's,

said: "Part of the problem is that the agencies are under pressure from the investment community to be more prospective, more timely. If the way they respond to that is to respond more quickly to news, the risk is that you get too short-term an analysis."

Mr Kenneth Plunk, director of financial institutions research at Moody's, said: "The way you provide more prospective ratings and avoid short-term judgments is by improving the quality of your staff and we feel comfortable with what we have achieved."

The agencies argue that they must make objective judgments on a credit to serve investors. "Our job is not to prevent or create market chaos," said Mr Leo O'Neill, president of S&P.

Despite perennial criticism by issuers, who pay the agencies a fee to rate them, and investors who use their decisions, there is broad agreement that they do a good job given the increasingly challenging circumstances.

On S&P's downgrade of Citibank, Mr Davis of Goldman Sachs remarked with some sympathy: "The change was very slight. It would never have made it to the front page of the newspapers if people weren't so worried about credit in general."

This is the first of two articles examining the role of the US rating agencies. The second appears tomorrow.

London derivatives merger misses deadline

By Deborah Hargreaves

THE ACTION group meeting to draw up a plan for the merger of the London International Financial Futures Exchange and the Trade Options Market has missed its first deadline by failing to decide by the end of April on promises for the joint market.

The agreement was signed by a group of banks led by Société Générale, Barclays Bank, Chase Investment Bank and the Royal Bank of Canada.

The financing was a condition to Rhône-Poulenc's takeover offer for Rorer, which expires on May 4.

The proceeds from the advances of the loan, which is an unsecured, multicurrency, revolving credit facility, will be used to finance and refinance the restructuring of Rhône-Poulenc's pharmaceutical business, to refinance certain debt, and for working capital.

The action group is under pressure to reach agreement on a joint market and is due to

draw up a plan by the end of June. If everything goes according to plan the two exchanges could become one by October, perhaps initially trading under one roof at different locations. The calls are understood to have covered all aspects of the two markets and how they can be combined.

The Bank of England, which is chairing the discussions, is believed to be keen to promote the development of derivatives in London. A group of market users which banded together to push for a merger is also trying to keep up pressure for a quick decision.

One of the central issues being discussed by the merger group is the membership structure on both exchanges. Liffe members obtain trading rights by buying shares in the exchange, while LIOM has no members of its own and the right to trade on the market

comes with Stock Exchange membership.

A way of meshing the two membership structures is to have under discussion and to add to the financing of the joint market.

Some market players say the lack of transparency in pricing large orders on the Stock Exchange can hinder activity in the options market – information on large trades is not released until the day after they are made. In addition, the exchanges need to encourage more retail participants by improving distribution of options and information on them.

One trader who uses both markets says: "We need more punters in there – if market makers are making steady money on private clients, they will be more willing to make a sharp price for an institution."

London's lack of success in options has been an issue that has tested members of both markets at the same time. Part of the problem has been in the structure of the Stock Exchange and options market.

Some market players say the lack of transparency in pricing large orders on the Stock Exchange can hinder activity in the options market – information on large trades is not released until the day after they are made.

The day was busy in the futures market. The FTSE 100 futures contract opened strongly at a premium of 31 and dealers reported good buying activity.

In Rolls-Royce, early on in the day and also brought about 200 of the June 200 calls.

The second futures trade was recorded in the Euro FTSE. A total of 1,060 contracts were traded, of which 1,710 were calls and 2,378 puts.

Hanson was the third futures trade as dealers reported good two-way business. A total of 2,750 contracts were traded, of which 8,272 puts and 8,272 calls were made.

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LONDON MARKET STATISTICS

	RISES	FALLS	Same
British Funds	67	6	12
Corporations, Dominions and Foreign Banks	322	175	96
Industrial	177	139	912
Financial and Properties	57	56	10
Oils	0	0	10
Plants	1	0	10
Mines	1	0	10
Others	37	63	123
Total	716	573	1,157

	CALS	PITS
All	670	55
Indust		

UK COMPANY NEWS

Ellis & Everard £29m cash call

By Jane Fuller

ELLIS & EVERARD, the chemicals distributor, is launching a £29m rights issue to fund the purchase of two US companies and provide a war-chest for further acquisitions.

The Bradford-based group, in which ICI has a 26.5 per cent stake, will spend a total of \$29.5m (£18m) on HVC, which has offices and distribution centres in Ohio and Kentucky, and Kramer, which operates in New Jersey and around New York.

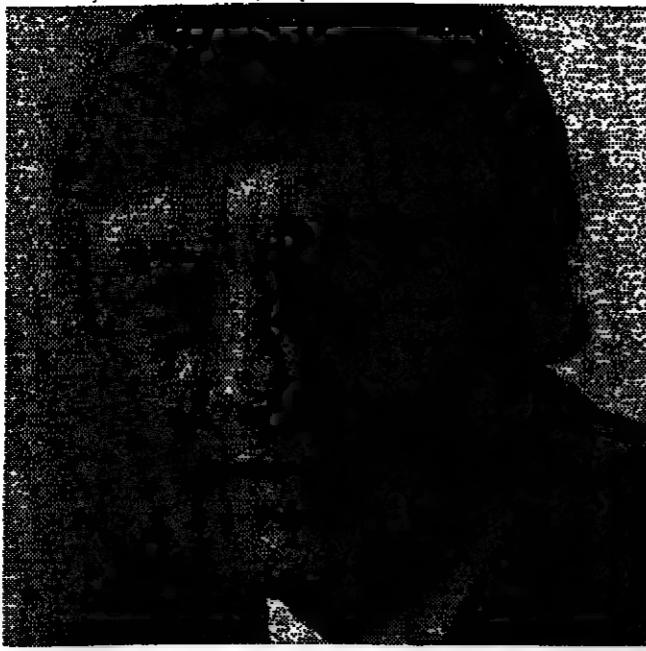
Mr Peter Wood, in his first day as sole managing director of the group, said the move fitted in with a policy of acquiring regional distributors east of a line running from Chicago to Houston.

The one-for-three rights issue is being priced at 152p per share, a 22.4 per cent discount to yesterday's opening price of 198p. The shares closed at 180p.

Accompanying the announcement was a pre-tax profit estimate for the year to April of £15m, compared with £11.8m last time.

Mr Wood said the past year's £29m sales were split about 55/45 between the UK and the US respectively. The HVC/Kramer acquisitions, plus recent UK buys, would drive up sales to about £38m this year and the balance would tip in favour of the US.

HVC, which is being acquired debt-free and with net assets of \$3.9m, made a profit of \$1.8m on sales of \$6.4m in 1989. It made more profit in the previous year, which Mr Wood said was the first year of a management buy-out. "Since then, the eyes went off the ball a bit." HVC's share of the acquisition bill is \$19.5m.



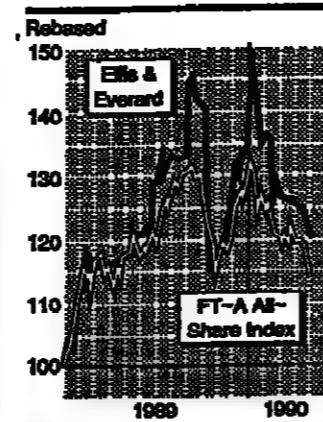
Trevor Humphries
Mr Mike Marshall has become chairman of Ellis & Everard, replacing Mr Simon Everard, a descendant of one of the founders, who becomes non-executive president. Mr Marshall was formerly deputy chairman and joint managing director with Mr Peter Wood, who is now sole holder of that post.

(212m).

Kramer, a family run company, had sales of \$35m and pre-tax-profit of \$1.8m in the year to October 31. Net assets are \$3.8m and the company has \$6m debt. The purchase totals \$10m (£6m).

Provisions totalling \$1.6m have been made against the potential costs of cleaning up sites under US environmental regulations.

With 51m of the rights issue proceeds remaining, the group would have a war-chest for fur-



ther acquisitions, particularly in continental Europe. The problem was finding something at the right price when "too many were chasing too few."

ICI has agreed to subscribe for the full 5.2m shares to which it was entitled and the rest has been underwritten by S.G. Warburg, De Zoete & Lewan, the broker.

• COMMENT

This may not be a propitious

time for a rights issue, but Ellis & Everard is as well placed as any to make a go of it. The share price has outperformed the all-share index since last autumn, as it did for most of the previous year. In January, after a 54 per cent increase in interim pre-tax profit, the price reached 239p – outdoing the previous year's pre-October peak. The issue has been conservatively priced, the acquisitions have exemplary logic and gearing will be reduced from the high 30s to about 15 per cent. However, the shift in balance towards the US, where margins tend to be lower than the UK, will be coupled with some slowing of profit growth caused by more difficult economic conditions.

The pre-tax forecast for this year is between 217m and 218m. In the short term the deal seems a safe bet, but it will take longer for significant earnings enhancement to work through. The intention is to increase the dividend by 11 per cent to 7p for 1990/91 and to at least hold that for this year.

Responding to concerns of the "green" lobby, Sir Denys claimed that the chemicals giant was already taking action. "We are doing something about it," he maintained. "We are spending £100m a year on research and development and new plants."

"We are doing it as fast as our people and our money skills will allow us," he said.

Sir Denys said that he hoped to find a commercial replacement for CFCs by the end of the century. "We believe that we are absolutely ahead of all the other chemical companies in the development of the replacement gas, 134A," he claimed. However, ICI, the UK's largest producer of CFCs, said it could not be the only company to stop production. "It has to be a worldwide phase-out," he remarked.

Sir Denys also denied any plans for a demerger of ICI's pharmaceutical division, claiming it was "an integral part of the group."

The final closing date is May 11.

ICI expects year to be reasonably satisfactory

IN THE wake of its announcement of better-than-expected first quarter figures on Monday, Imperial Chemical Industries told shareholders yesterday that it was looking for a "reasonably satisfactory year".

Speaking at the company's annual meeting, Sir Denys Henderson, ICI chairman, said that, at this stage, it was difficult to predict the outcome for the whole of 1990. He added: "Barriers to further sharp economic downturn, I believe, that the strength of our business portfolio should ensure that we have a reasonably satisfactory year." ICI, he said, would continue to watch its cost base, an echo of comments which he made last autumn.

The first quarter figures were described as "encouraging", given the relatively difficult economic conditions. Sir Denys noted that strong profit growth of the biosciences businesses, pharmaceuticals, agrochemicals and seeds.

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Ferranti chairman warns of substantial asset write-offs

By Michael Skapinker

MERIDIAN International, the newly-appointed chairman of Ferranti International, said yesterday that a review currently underway of stock values and major contracts would result in "very substantial" asset write-offs.

Mr Anderson also said that management consultants were carrying out a review of the electronics group's businesses.

The conclusions of the review will be available before the announcement of Ferranti's results in July, and will result in organisational changes aimed at making the company more responsive to its customers.

Incentives will also be introduced to extract a better performance from Ferranti employees.

Mr Anderson took over the chairmanship of Ferranti in February, following the resignation of Sir Derek Alm-Jones. Sir Derek stepped down after the discovery of an alleged £10m fraud against Ferranti involving IASC Technologies, its US subsidiary.

Mr Anderson told a Ferranti extraordinary general meeting that there would be both



Eugene Anderson: making substantial changes

defence systems group to the General Electric Company of the UK for £270m and the sale of Ferranti Italia to Finmeccanica, the Italian state-owned defence and energy equipment group, for £78m.

Mr Anderson indicated yesterday that he would make substantial changes in the running of the remaining businesses.

He is being assisted by Coopers and Lybrand Deloitte, the accountancy and managing consultancy firm, and by Outram Cullinan & Co, a strategy consultancy in which Coopers has a stake. Mr Anderson gave no further details of the changes he was considering.

He said that when a new strategy and recovery plan was in place, Ferranti would approach its bankers "to revise existing banking relationships and agreements to new ones better suited to Ferranti's current position."

There was some criticism from shareholders of Mr Anderson's £275,000 annual salary and his options on 9.35m Ferranti shares. However, the meeting approved the grant of his share options.

Camford defence riposte to Markheath

By Jane Fuller

CAMPFORD Engineering, the motor components group involved in a heated takeover battle with Markheath Securities, has enlisted in its defence the growth prospects of the UK car industry.

In a riposte to Markheath's final cash offer of 850p per share, it has embellished the glossy booklet with cuttings illustrating a confident prognosis for UK car production and with a forecast 1m increase in the annual number built over

the next decade.

Camford says that shareholders would see a reduction in dividend income if they were to invest in the motors sector. It also points to its share price, which at 330p is still above the offer price.

Pointing returned from previous sellers, Camford forecasts a 27 per cent increase in pre-tax profit to £6m-plus, a property valuation that puts pro forma net assets last September at 330p a share and a forecast

near-trebling of dividend income by September 1991.

Markheath, a property company and investment vehicle for an Australian conglomerate, has already either questioned or raised its eyebrows at some of the share purchases above its offer price, although Camford has stressed that no rules have been broken.

While dismissing the argument about dividend reduction in other motor stocks as irrelevant, he questioned whether

the proposed dividend policy was responsible because it would mean a lot of money leaving the company.

He claimed that the net assets per share figure was wrong because no account had been taken of relocation costs.

On the profit forecast, he said he had had no answer to a question about the writing back of provisions into trading profit.

The final closing date is May 11.

"ANOTHER RECORD YEAR"

"The first half of 1989 was marked by continuation of the buoyant conditions of the previous year and was assisted by very mild weather in Europe. A sharp reduction in demand in the United Kingdom during the second half year resulted from the Government's interest rate policy, but in other areas of the Group's operations a favourable trading environment contributed to another record year - the wide geographical spread of our activities gives us confidence for the future."

From the statement by the Chairman, Mr John Conder.



If you would like a copy of the 1989 Annual Report please write to The Secretary, RMC Group p.l.c., KMC House, Colindale Lane, Thorpe, Epsom, Surrey, KT20 0TD

SUMMARY OF GROUP RESULTS

	1989	1988
TURNOVER	£2570.7m	£2065.0m
PRE-TAX PROFIT	£248.0m	£205.9m
EARNINGS PER SHARE	68.5p	58.4p
DIVIDENDS PER SHARE	18.0p	14.5p

RMC > RMC GROUP p.l.c.

The RMC Group operates internationally in Austria, Belgium, France, Holland, Hungary, Israel, Portugal, Republic of Ireland, Spain, United Kingdom, USA and West Germany.

DIVIDENDS ANNOUNCED

	Current payment	Date of dividend	Total dividend	Total last year
Apollo Watch	5p	July 4	0.45	0.45
Ashley Group	Int. 0.025p	June 15	0.5	1.25
BMA Holdings	Int.	2	nil	3.5
BBA (Shares)	5.0p	July 1	5	4.5
Carco Control	Int.	July 6	0.1	nil
LOFS	Int.	July 2	0.5	0.1
Scotish Metal	Int.	2	3	7.4

Dividends shown pence per share net except where otherwise stated. *Dividend after allowing for scrip issue. **On capital increased by 10% and/or acquisition issues. ***Unquoted stock. ****Third market. *****Carries scrip option.

North Scotland Investment buy

By Vanessa Moulder

NORTH SCOTLAND INVESTMENT COMPANY is buying Wightman Holdings, for up to 8.5m shares at 27.5p per share and a 14.4 per cent stake in Wightman Industries for £400,000 in cash.

Wightman Holdings consists almost entirely of cash and gilt-edged securities, with total assets of £2.04m. Wightman, which has interests in the building supplies sector, has a net asset value of £2.77m.

The North of Scotland Investment Company is proposing to change its name to Abtrust Scotland Investment Company.

J Holt higher

JOHNSON HOLT reported turnover for 1989 of £15.15m (£14.41m pre-tax profit) of 24.6m (£4.6m). The tax charge was £1.7m (£1.38m). Earnings per share for the period of 96.5p (£9.54p). A final dividend of 18p (17p) is recommended pending a poll for the year of 260p (£25p).

The final closing date is May 11.

Owners Abroad

OWNERS ABROAD reported turnover for 1989 of £15.15m (£14.41m pre-tax profit) of 24.6m (£4.6m). The tax charge was £1.7m (£1.38m). Earnings per share for the period of 96.5p (£9.54p). A final dividend of 18p (17p) is recommended pending a poll for the year of 260p (£25p).

The final closing date is May 11.

NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of **BOSTON INTERNATIONAL INVESTMENT FUND, SICAV** shall be held at the Registered Office of the Company in Luxembourg, 41, Blvd Royal on May 10, 1990 at 2 p.m. for the purpose of considering the following agenda:

- To receive and adopt the Management Report of the Directors and the Report of the Authorized Auditor for the year ended December 31, 1989.
- To receive and adopt the Annual Accounts for the year ended December 31, 1989.
- To release the Directors and the Authorized Auditor in respect with the performance of their duties during the fiscal year.
- To decide the appropriation of the earnings.
- To appoint the Directors and the Authorized Auditor.
- To request any other business.

The resolutions shall be carried by a majority of those present or represented.

The shareholders on record at the date of the meeting are entitled to vote or give proxies.

Proxies should arrive at the Registered Office of the Company at least 48 hours before the meeting.

By order of the Board of Directors
Camille J. Pautus
Director

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UK COMPANY NEWS

Leasing contracts which failed to add up

David Owen investigates the collapse of Atlantic Computers and its effects on B&C

ON SEPTEMBER 29 1987, Mr John Foulston, forceful and charismatic chairman of Atlantic Computers and saviour of the Brands Hatch motor racing circuit, was killed in an accident at the Club Corner at Silverstone. He was 40 years old.

On the eve of Mr Foulston's accident, it emerged that British & Commonwealth Holdings, then a fast-growing financial services group headed by Mr John Gunn, had acquired 7.15 per cent of Singer & Friedlander Group, the merchant bank, a relatively modest investment by its standards at the time.

In the years that followed the companies the two men had shaped were to become disastrously entwined.

Last month, B&C called in administrators at Atlantic, which it acquired in 1988, wrote off £550m against its investment and asked for trading in its shares to be suspended.

The debacle has led to hurried meetings of financial regulators under the auspices of the Bank of England and it has caused problems for a cross-section of blue-chip companies in the UK and elsewhere.

As early as 1983, Atlantic's customers included the UK Atomic Energy Authority, Lloyd's, BAT Industries, Hanson Trust, ICI and Penguin Books. It was the world's third-largest computer leasing company when it collapsed.

That all could happen just 19 months after B&C paid £416m for Atlantic is remarkable. It is rendered all the more so by the fact that the industry was going through what some rivals describe as a relatively healthy period, in spite of intensifying competition from IBM.

"This is probably the best period that leasing companies have ever had," said Mr Stephen Mason, chairman of Capital Computers and a former Atlantic director. Capital has been involved in negotiations with the administrators to assume management of the Atlantic's lease portfolio.

The key to Atlantic's problems must be sought, therefore, not so much in the business environment as inside the company. Internal documents and interviews with individuals close to the company paint a picture of poorly-structured and profligate incentive programmes, bad customer relations and inept central management.

A former employee claimed that the 40 or so sales representatives earned a total of about £4m in commission payments last year with which to top up their £40,000 a year basic salaries.

"The best ones would have £200,000 a year plus in commissions," he added. The car park at the company's Staines head office resembled a successful dealership a German car manufacturer.

Sales people fulfilling 100 per cent of their annual quota qualified for membership of the Eagle Club and an expense-paid Mediterranean cruise with their spouses, said the former employee. The trip was cancelled this year.

Failure to correct operational shortcomings probably played a part in the com-

pany's demise. Yet neither these nor the surface complexities of computer leasing should distract from the underlying simplicity of the circumstances which brought down Atlantic.

Atlantic had reached a critical stage in its development with its once-explosive profits growth slowing down. Having soared from £1.84m to £21.35m between 1983 and 1985, pre-tax profit had climbed to only a restated £29.51m by 1987.

In addition it had been acquired by B&C, a neophyte in the computer leasing sector, which did not have the expertise to recognise the fragility of its new subsidiary's position. And, though Atlantic's accounting policies appear to have been perfectly legitimate, B&C appears to have been slow to grasp the full implications of the way they enabled Atlantic to extract such an impressive profits record.

Mr Gunn, B&C's chief executive, insisted at a press conference last month that Atlantic was investigated as thoroughly as possible before the acquisition. But the opinion that the company was built on sand was not uncommon at the time among those who followed the leasing industry.

Doubts had surfaced in the trade press. In May 1987, a long article entitled "Atlantic - your not so flexible leasing friend" in Computing magazine highlighted some of the concerns, particularly doubts over customer relations. The criticisms raised by the article were rebutted, more or less, point by point by Mr Mason.

The way in which B&C snapped up Atlantic had distinct parallels with the group's earlier attempt to take the commodities trading sector by storm with Kaine. That undertaking also ended in tears, in the wake of a disastrous misreading of the copper market in 1982.

The principal engine of Atlantic's growth had been Mr Foulston's brainchild, the Flexlease. It offered customers the ability to take advantage of advancing technology by upgrading their computers, yet which could, at least initially, be competitively priced.

Unfortunately, it also resulted in the creation of a mountain of contingent liabilities, which went unrecorded in the company's accounts.

On a typical Flexlease, a customer signed two documents, an orthodox finance lease with a six- or seven-year term committing it to make quarterly payments to a third party lessor, usually a bank and a separate agreement with Atlantic.

The lessee had the option to upgrade to new hardware after two or three years ("the flex"), provided that the upgrade was arranged by Atlantic and that the new machine was of equivalent or greater capital value than its predecessor.

The lessee could also walk away from the lease altogether after perhaps five years ("the walk"), leaving Atlantic to make good the payments due to the lessor for the remaining term of the finance lease. This one or two year commitment

after the exercise of a "walk" was known within the industry as "extended paper".

There are four aspects of the Flexlease which should be borne in mind.

• Atlantic took its profit up-front when the agreements were signed rather than over the entire period it was in effect. The profit was the difference between the cost of the leased equipment, anywhere between £250,000 and £15m, and the payment received from the lessor for the associated stream of lease payments.

• When a flex was exercised a new lease agreement would usually be drawn up, extending the period of the customer's commitment for a further term.

• The customer tended to have little control over the price it was charged following the implementation of a flex. Copies of Flexlease contracts obtained by the Financial Times pledge that the lease rates charged for the new hardware would be "based on" the original lease agreement.

The costs incurred by Atlantic in terminating the old agreement, less any residual payment received for the discarded equipment, were often factored into the new charge schedule.

Mr Brian Wainwright, finance director at Swan Housewares in Birmingham, said he was told there would be a 40 per cent increase in payments when he attempted to flex onto more powerful IBM equipment. "It was outrageous. I think they were a thoroughly disreputable bunch."

Partly because of such customer resistance, post-flex leases are sometimes said to have been structured so as to maintain the first few years of payments at pre-flex levels. Any increase was pushed into the later part of the new lease term.

A customer who continued to "flex" regularly need never reach the point where the increased payments began to be incurred. But clearly the sums outstanding, if imprudently treated, could mount alarmingly. "This in effect created a rolling lease with a bigger and bigger end that the customer never reached," said a former Atlantic director.

• The primary function of the "extended paper" period at the end of a typical Flexlease was to enhance front-end profits. Spreading payment calculations over six or seven years, compared with the three to four years of the type of operating leases offered by many competitors, left plenty of room for building in a generous profit margin while remaining competitive.

But this was only achieved at the cost of incurring a contingent liability relating to the portion of lease payments that Atlantic would be committed to pay if the customer exercised its "walk" option. As the former director pointed out, "there is absolutely no sane and logical reason" why any customer would do this, since it could almost certainly buy the same machine second-hand for considerably less than its remaining lease payments.

By the end of June 1988, the total of exceptional credits, had reached a startling £110.7m after deducting a considerable residual value.

As part of a recommended solution management advocated making a £50m provision against "Atlantic's liabilities worldwide at the walk points of its off balance sheet Flexlease portfolio". The charge, offset by £50m of exceptional credits, was to be taken as an exceptional item through the 1988 profit and loss account.

The recommended solution "Atlantic's management wrote, "represents a commercially honest answer for B&C to Atlantic's accounting problem in respect of walk liabilities which is both acceptable in formal auditing terms and meets the critical B&C requirements of protected earnings with minimal balance sheet implications."

Viewed in conjunction with Atlantic's five-year profit record, these figures would have given B&C an indication of how little money its expensively-acquired subsidiary had really made during that period. Even at the pre-tax level, cumulative profits for the five years to June 30 1988 amounted to only about £127.4m, or £1.6m more than the liabilities after deducting anticipated residual values.

In the words of Sir Peter Thompson, B&C's recently installed chairman: "You could strongly argue that the company had not made anything like the profits which it had reported over the years."

Contingent liabilities were not Atlantic's only problem. Life-sapping structural and managerial weaknesses were also apparent.

The reward system for representatives, both those involved in selling the original leases and those reselling used equipment, seems to have been predilection even by the standards of a well-paid industry. It also seems ill-advised, giving sales people incentives to clinch deals that were not necessarily in the company's best interests.

The minutes of an executive committee meeting of the board of directors of Atlantic Computers plc, which took place on January 30 1989 reported that in one of Atlantic's European operations "the main concern expressed by — was that all the business was being negotiated and carried out on behalf of the company for personal gain by the management."

The minutes of a similar meeting of the executive committee on March 8 say "a cash incentive had been devised for the brokers to turn inventory into cash . . .

The minutes reported that Atlantic had received oral confirmation that funds would be available from B&C to meet its liabilities. But in a letter dated April 15, B&C informed Atlantic that an "overriding facility referred to in our letter dated March 27 1990" and "any other facilities made available to you by ourselves or our subsidiaries" were withdrawn with immediate effect. This was one day before the administrators were summoned.

Further points highlighted by the Boston Consulting Group included the leasing



John Gunn of British & Commonwealth, (left) and John Foulston of Atlantic Computers: the two companies they shaped became disastrously entwined



company's "very poor reputation" in the UK and customers' growing sophistication in imposing "their own terms and conditions" on lease agreements.

B&C said, however, that "real opportunities for profit appear to come from the aggressive management of the equipment portfolio through the successful placing of second-hand equipment with customers".

Mr Michael Dudley, formerly of Comsat, a leasing group bought by Atlantic in 1987, agreed to assist the company on a consultancy basis from the beginning of 1990, advising specifically on the reselling of used equipment.

Mr Dudley had left the business, known before its acquisition as the most conservative of quoted UK computer leasing companies in its accounting at the time of its purchase by Atlantic. By September, he again served under the company. His letter of resignation, which he says was actually written in March, stated that he could not support the Flexlease policy or the way in which it was accounted for.

Further problems pinpointed by the former Atlantic director included tendencies both to make naive assumptions about competitors' business acumen and to underprice the company's products. "The internal belief at Atlantic was that you had to price a Flexlease about 12 per cent below an operating lease. By selling at that price, they were effectively selling below cost," he said.

In conclusion, the B&C-Atlantic debacle provides an object lesson in how one injudicious, inadequately researched investment decision can blight the prospects of both predator and prey. It is not inconceivable that Atlantic could have been salvaged had it been taken under the wing of a leasing expert capable of identifying the danger signals early and acting accordingly.

Atlantic may yet not survive the financial hit which it has taken as a result of its inability to fulfil this role. Presumably, the need to resolve problems elsewhere in the group arising from its heavy debt load was partly responsible for B&C's failure to accord Atlantic the level of attention it deserved.

More general lessons include:

• Caution: acquirers, particularly those seeking to enter unfamiliar territory, should do everything possible to understand not just the target sector but also the precise position and prospects of the target company. Later, they should structure financial goals and incentives so as to nudge the new subsidiary in the direction they wish it to head.

• Small, fast-growing companies, as Atlantic once was, should not be greedy. It would have been possible to structure the Flexlease to be profitable without creating the contingent liabilities that were to come back to haunt the company.

• Anyone poised to enter a contractual obligation should read the small print. The wording of the two agreements that customers would typically sign to enter a Flexlease was clever, but it contained enough information for them to identify areas of possible future concern.

Finally, the case has implications both for financial regulators and the accountancy profession. It might prompt regulators to reconsider the degree to which groups operating in sensitive financial markets should be free to expand into related, and unregulated, fields. And it could jolt accountants into undertaking a much-needed review of rules and standards for the leasing industry.

The momentum is building.

Lilley's strategy for the 1990s is clear. Through a network of strong regional companies and the employment of project management skills, it is developing three well-balanced and diversified construction activities capable of reacting to local and product market changes:-

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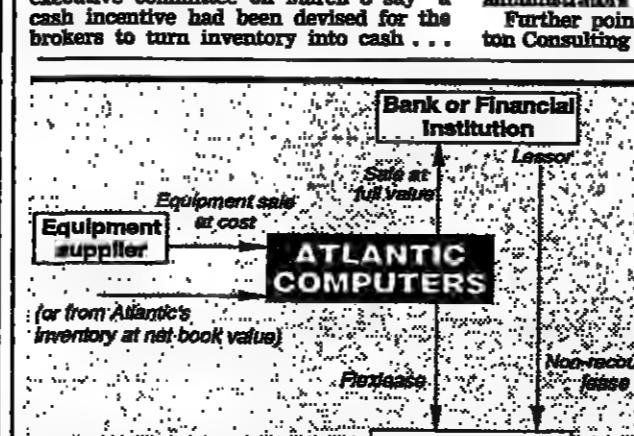
Our results show that we are succeeding.

Turnover	£294M	UP 44%
Profit before tax	£19.1M	UP 144%
Dividend	£2.50p	UP 67%
Work in hand	£350M	

LILLEY

THE MOMENTUM IS BUILDING

Lilley plc, 331, Charles Street, Glasgow G2 1QX
The Directors of Lilley plc accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts.



DOING THE FLEX

To illustrate how Atlantic's contingent liabilities snowballed, take this hypothetical - but typical - example. It assumes that a seven-year Flexlease has been written on a £1.25m computer and that Atlantic's front-end profit is £150,000.

• AT THE OUTSET: The total cost to the lessee excluding interest is £1.4m, or £200,000 a year for the term of the lease.

• AFTER THREE YEARS: The lessee decides to exercise its "flex" option and change its equipment. A total of £800,000 has been paid, with £800,000 left to pay. The new computer also costs £1.25m, or £1.4m including Atlantic's profit, and agreement is reached to restore the lease's seven-year term.

• AFTER THE FLEX: The lessee is now asked to pay £1.4m, less £100,000 gained from the sale of the old equipment, plus the £800,000 outstanding from the original lease. This amounts to £1.1m in all, or £300,000 a year - a 50 per cent increase. From the lessee's viewpoint, it appears that a steep increase in annual payments is being demanded for a computer that is no more costly than its predecessor. He is understandably upset.

• THE DEAL: In order to clinch the deal and its resulting

commission payment, the Atlantic sales representative therefore offers to allow the customer to continue paying at the £200,000 a year rate for the first three years of the new lease. This leaves the lessee needing to make £1.5m of payments in the last four years - or £375,000 a year. Should he again opt to "flex", however, as the sales representative might point out, a further opportunity to negotiate would arise, of which yet more future payments could be rolled into the back end of a new lease.

• THE SECOND FLEX: This is just what happens. For his third £1.25m machine, the lessee is asked to pay £1.5m over seven years. A somewhat higher annual payment for the front end of the lease is agreed.

• THE WALK: If the customer then decides to exercise his right to walk away from the contract after five years of the new lease, giving six months' notice as required, he would leave Atlantic liable to settle the payments for the last two years.

• THE BILL: In this example, annual payments for the five years have averaged just £250,000, leaving Atlantic with a liability of £1.25m + £1.25m = £2.5m. If the customer had "walked" after five years of his first contract, Atlantic's liability would have been just £400,000.



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Salomon Brothers

Outstanding staying power.

*Extracts from ICI Chairman Sir Denys Henderson's address
to the Annual General Meeting of Imperial Chemical Industries PLC
on May 1st 1990*

The 1989 results were a record, and we exceeded £1.5bn pre-tax profits for the first time. Pharmaceuticals and Agrochemicals both had an excellent year and Colours and Fine Chemicals, Specialty Chemicals and Polyurethanes also did well. But it was a challenging year, with two distinct phases. During the first half demand was at record levels. In the second half growth rates slowed, particularly in the housing, construction and automobile markets in the UK and in North America. Businesses primarily involved in these sectors, that is, Paints, and Industrial Products including Explosives, ended up pretty well level pegging with 1988, but with good profits nonetheless.

There were some disappointments. Films had a difficult time. The Fertilizer business managed to contain its losses but was not able to get back into profit in spite of rationalisation in Europe and the actions we have taken in the UK and Canada.

Overall, the 1989 results demonstrate the value of a carefully focussed, robust portfolio and we are now seeing the benefit of the many changes we have made in recent years.

Sharpening our competitive edge

Change will continue. We are focussing single mindedly on activities where we are, and will continue to be, world competitive — technically, commercially and territorially. In 1989 we made nearly 50 acquisitions and divestments. Among those being completed this year I would highlight the acquisition of the Atlas Powder Co. This will give the ICI Explosives business a strong presence in the United States, thus completing our comprehensive coverage of the world's major markets. We also increased capital expenditure to more than £1bn and continued to invest in new businesses, such as Seeds, Advanced Materials, Imagedata and Biological Products.

At the same time, we have maintained very satisfactory financial ratios and increased research expenditure to almost £640m. Our return on net assets puts us amongst the world's most profitable chemical companies, but we are still able to devote sufficient resource to ensure our innovative capability for the future.

All of which are convincing reasons for recommending a final dividend, which at 10% above the previous year will be the seventh consecutive annual increase.

Opportunities worldwide

We are living through a period of historic change. Events in Eastern Europe have moved with incredible rapidity and, if adequate political solutions are found, there will eventually be a massive additional market for our products.

ICI has employees and offices in virtually all the East European countries, and we are well positioned to grow our business.

We must also take action in Asia Pacific markets, where around 40% of chemicals expansion in the next decade will occur. Since 1986 we have approved investment of more than £100m in Japan and last year we approved investment of £200m for plants in Thailand and Taiwan, where growth prospects are also good.

There are thus three major trading blocs for ICI products. North America, where we are now powerfully established. Europe, where we are thoroughly entrenched and ready to take advantage of EEC and Eastern European potential. And Asia Pacific, where we are investing strongly.

ICI and the environment

I have been much concerned in recent years that we should achieve steady improvement in our health and safety at work, and in our environmental performance.

As far as safety is concerned the Group's performance has improved significantly. Accidents in 1989 were 25% down on 1988. Nevertheless there were three fatalities. Each has led to a most demanding search for means to prevent re-occurrence.

We must also seek a significant improvement in our environmental performance where there is enormous change in public expectations. I believe there is a real imperative for ICI to be "World Class" in an environmental sense as well as in its business performance. This is how we are going about it.

First, we have placed improving our environmental performance high on the management agenda, with results being regularly monitored by the Board. ICI people and their families live in the community, often close to our plants, and we all share environmental concerns.

Second, we are intent on reducing emissions from our existing plants, for example, with new waste recovery plants. The level of investment and the rate of improvement in these areas will increase. We are also working with our customers to help them solve their waste problems by, for example, re-cycling CFCs and plastics.

Over £1.5 billion profit in 1989

- A strong, balanced business portfolio
- Change will continue
- 5 Queen's Awards
- Leading edge of science
- Innovation in environmental technology
- Seeking significant improvement in environmental performance

Investing in Britain's future

Let me turn now to research, where in 1989 we increased our expenditure to about £640m. Over the last five years our research manpower has increased by 35% and we now have about 14,000 scientists and technologists. Their efforts are the principal source of innovation and the mainspring for our future growth.

It is also a very special UK asset. Our research represents 7% of manufacturing industry's R&D and science based companies like ICI are rare in this country. Two thirds of the UK's total civil R&D is carried out by only twenty companies who, in turn, are major exporters. If the UK is to continue to play a significant part in world trade, these resources have to be nurtured and applied internationally.

ICI research covers biological science and polymers and materials science from which the major growth areas of the 90s will spring and it has an academic funding programme which supports more than 50 University projects. Today's new products — drugs such as 'Diprivan' and 'Zoladex', and agrochemicals products such as 'Karate' and 'Force' — reflect investment made 5-10 years ago, when we began to increase the proportion of the Research budget which went into the biological sciences. We have stepped up our commitment to biotechnology — a powerful enabling technology for pharmaceuticals, plant breeding and agrochemicals.

This year's Queen's Awards are good evidence of ICI's inventiveness and our ability to convert it into valuable business. Besides the Award for the FM21 chlorine production cells, Awards for technological achievement have been made to ICI Colours and Fine Chemicals for a new class of polyester dyes; and to ICI Cellmark Diagnostics, jointly with the Lister Institute for Preventive Medicine, for discovery and development of genetic finger printing.

Awards for export achievement have been won by ICI Agrochemicals, which has doubled its exports in the last five years and to Cambridge Research Biochemicals, which was acquired by ICI in 1989.

Vision and change

ICI began life in 1926. Sixty three years on we are thriving, have grown into the UK's biggest manufacturing company and the super league of the world's chemical companies. This suggests outstanding staying power.

The first quarter results bear this out with profits before tax amounting to £414m — a considerable rebound from the depressed fourth quarter of 1989, but some £28m below the first quarter of 1989. Bearing in mind the more difficult economic conditions today by comparison with the early part of last year, this performance can be regarded as encouraging. Particularly noteworthy was the strong profit growth of the Bioscience businesses, Pharmaceuticals, Agrochemicals and Seeds, which achieved trading profits of £216m compared with £151m in the first quarter of 1989.

At this stage it is difficult to predict the outcome for the whole of 1990, but barring any further sharp economic downturn I believe that the strength of our business portfolio should ensure that we have a reasonably satisfactory year — and we shall continue to pay close attention to costs, as I urged in the autumn of last year.

The period ahead may be uncertain but I would emphasise that we are better prepared than at any time in our history both to seize opportunities and to embrace change. The strategic re-direction of the 80s has allowed us to enter the new decade in excellent shape, with much improved financial ratios, better productivity, stronger Research and Technology and a much more balanced, more international portfolio. We have the people too, men and women of all nationalities, who are the ultimate, enduring and vital competitive advantage of this Group.

I am convinced that the single factor which will ensure that ICI will continue to grow profitably worldwide, is the application with determination, consistency and farsightedness of those policies which are relevant to the times in which we live. It is our ability to anticipate change and adapt to it that has allowed ICI to flourish. We have exited the 80s with record profits and clear strategies which will carry us forward into the next century as one of Britain's very few genuinely international, science based, world competitive companies.



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FOR THOSE WITH A NEED TO BE FIRST

REUTERS

UK COMPANY NEWS

BAT's chairman gets 33% pay rise

By NIKKI TATE

MR PATRICK SHEEHY, chairman of BAT Industries, the tobacco-based conglomerate which last month finally saw off the bid threat from Sir James Goldsmith's Hoylake consortium, received a 33 per cent increase in his pay last year.

Mr Sheehy's total earnings rose from £452,255 to £591,813, according to the company's annual report, released yesterday.

The salary increase follows several other significant pay rises among top executives at some of Britain's largest companies. Earlier this week, for example, it was disclosed that Brian McGowan and Nigel Rudd, who head Williams Holdings, enjoyed a 50 per cent rise in 1989, and increases for top executives at Fisons, Reckitt & Colman, Unilever and Tesco - to name but a few - have exceeded 20 per cent.

However, Mr Sheehy's pay is still easily surpassed by the salaries of some of his counterparts at other large UK group; Lord Hanson and London's Tiny Rowland for example received well over £1m last year. Total directors' remuneration at BAT rose from £2.54m to £4.55m last year.

The Hoylake bid struggle received relatively brief mention in the report. Thanking shareholders for the backing they gave to the BAT restructuring proposals



Patrick Sheehy: thanked shareholders for the backing they gave

to the

NEWS DIGEST

LOFs 32% ahead to \$1.32m

LONDON & Overseas Freighters, the UK tanker company, increased pre-tax profits by 32 per cent, from \$1.65m to \$1.32m (£200m) in the year to March 31 1990. This marks another period of recovery for the group, which did not make an after-tax profit or pay a dividend between 1981 and 1988.

Apollo Watch advances 34%

The year 1989 has seen pre-tax profits of Apollo Watch. Pre-tax advances 34 per cent, from \$1.65m to \$1.32m.

These increases were partially offset by some non-recurring items, larger than expected increases in the vessels' biannual overhaul expenses and in corporate overheads.

Earnings per share rose from 4.5p to 6.5p and a dividend of 1p (1.6p) is recommended.

annual meeting, although the company indicated yesterday that purchasing may not be quite as brisk as it has been recently.

The report makes clear that Sir Mark Weinberg will not be standing for re-election. Sir Mark resigned as a director of BAT during the bid struggle because he was also represented on the board of one of the Rothschild companies, and thereby connected to Hoylake.

BAT, meanwhile, has made no provisions for the US court case brought against its Brown & Williamson subsidiary by Liggett group, and in which Liggett has been awarded significant damages.

BAT said yesterday that a judicial review of the decision was currently underway, and with appeals possible the process could be lengthy.

Also mentioned under contentious liabilities was the issue of Proposition 103, the California minimum wage reform initiative, in relation to Farmers Group, BAT's Los Angeles-based insurance subsidiary.

However, BAT notes that the state Supreme Court allowed insurers to make "a fair and reasonable rate of return" and says that in view of this it believes there will be no material revenue reductions to Farmers or the insurance exchanges which it manages.

Annual meetings were not included in the report itself, but the conglomerate confirmed yesterday that it will ask shareholders to repeat this authorisation at the annual meeting. The company has so far bought in around 4.8 per cent of its equity and is currently in a "close season".

The new powers, if approved, would allow BAT to buy in a further 10 per cent in the 12 months following the

annual meeting.

Part of the restructuring scheme involved BAT taking powers to buy in and cancel up to 10 per cent of its shares.

Notices of the forthcoming

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Notices of the forthcoming

**TENDER NOTICE
UK GOVERNMENT ECU TREASURY BILLS**

For tender on 8 May 1990

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 8 May 1990. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 10 May 1990 and will be in the following maturities:

ECU 300 million for maturity on 14 June 1990

ECU 300 million for maturity on 16 August 1990

ECU 400 million for maturity on 15 November 1990

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 8 May 1990. Payment for Bills allotted will be due on Thursday, 10 May 1990.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 10 May 1990 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyd's Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any part or any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 15 November 1990. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
1 May 1990

PUBLIC WORKS LOAN BOARD RATES

	Effective April 1990					
	Non-quota loans A	Non-quota loans B	Non-quota loans C	Non-quota loans D	Non-quota loans E	Non-quota loans F
1	14%	14%	14%	15%	15%	15%
Over 1 up to 2	14%	14%	14%	15%	15%	15%
Over 2 up to 3	14%	14%	14%	15%	15%	14%
Over 3 up to 4	14%	14%	14%	15%	15%	14%
Over 4 up to 5	14%	14%	14%	15%	15%	14%
Over 5 up to 6	14%	14%	14%	14%	14%	14%
Over 6 up to 7	14%	14%	14%	14%	14%	14%
Over 7 up to 8	14%	14%	14%	14%	14%	14%
Over 8 up to 9	14%	14%	14%	14%	14%	14%
Over 9 up to 10	14%	14%	14%	14%	14%	14%
Over 10 up to 15	14%	14%	14%	14%	14%	14%
Over 15 up to 25	14%	14%	14%	14%	14%	14%
Over 25	14%	14%	14%	14%	14%	14%

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. **Equal instalments of principal. ***Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). \$ With half-yearly payments of interest only.

INVITATION

The Board of Directors of TUNERGAM Co. Ltd. (TUNERGAM) invites you to the Annual General Meeting.

On 24 June, 1990, at 2 p.m. in the Board Room No. 111 of the company at the above address.

Agenda of the Annual General Meeting:

- Review of 1989 financial statement and budgetary decisions as agreed.
- Board of Directors' Report on the 1989 business year.
- Supervisory Board's Report on the 1989 business year.
- Approval of TUNERGAM 1990 business plan.
- Appointment of auditors of TUNERGAM (the election of auditors will not be eligible to deposit their shares prior to the election of the Supervisory Committee).
- Appointment of members of the Board of Directors.
- Appointment of members of the Supervisory Board.
- Other matters.

According to paragraph 13 of the Articles of Association only those shareholders entitled to vote on the general assembly of shareholders may be present at the meeting. According to paragraph 13 of the Articles of Association the shareholders may exercise their right of voting personally or by their authorised representatives and by proxy or by correspondence by mail.

The notice of the meeting and the agenda have been sent to the shareholders by registered post on 4 June, 1990 before 1.00 p.m. in Room No. 114 at the above address of the Company, where the members of the general assembly will receive the notification meeting them to vote.

Main office of the Balance Sheet:

Post office box: 4405/4407

Current account: 126004469

Creditors: 126005556

Total assets: 126005557

Capital and share capital: 126005558

Profit and loss account: 126005559

Total assets: 126005560

Net assets: 11152493

Total resources: 11152493

Received on 12 June 1990

European Leisure gets 34.33% acceptances

By John Thornhill

THE European Leisure group, the night club and theme pub group, received acceptances for 34.33 per cent of Midsummer Leisure's shares at the first close of its takeover offer and has extended its bid until May 11.

The all-share offer, which currently values Midsummer at about £27.5m, appeared to have run into the sand last month when Midsummer Leisure's board withdrew its recommendation following a heavy fall in the stock market and European Leisure's share price.

But Mr Michael Ward, EL's chairman, said yesterday that he was extremely encouraged by the high level of acceptances in the early days and was confident that the powerful financial and commercial logic of the merger.

"I think we will secure the company because of the soundness of our case," he said.

But Mr Adam Peart, Midsummer's chairman, said he was encouraged by the small level of new acceptances for EL's offer and still strongly advised shareholders to reject the

NEMGIA refusing to pay £91m in Australian claims

By Patrick Cockburn

THE National Employers Mutual General Insurance Association is refusing to pay £200m (£91m) in claims in Australia, while it asks creditors not to push it into a forced sale of assets.

Nevertheless, Mr David Grimell and Mr Richard Hungerford, the accountancy firm, have been appointed provisional liquidators of NEMGIA's business in New South Wales, the state where the company did 60 per cent of its business.

Mr Stanley Hallowell, managing director of NEMGIA, said yesterday: "Our lawyers have advised us that we would do well not to send any more money to Australia." He said he would not dispute reports that outstanding claims total £300m.

NEMGIA was until recently one of the largest writers of employers' liability in the UK. Its failure to meet policyholders' claims in Australia would be a further blow to the reputation of the London insurance market already hit by the problems of London United Investments and its underwriting agent H.S. Weavers.

Mr Hallowell said that NEMGIA was asking creditors to sanction an arrangement which would "facilitate an orderly sale of assets rather

than hold a fire sale." The assets in question mainly consist of remaining NEMGIA subsidiaries and shares in other insurance companies.

Nevertheless, Mr David Grimell and Mr Richard Hungerford, the accountancy firm, have been appointed provisional liquidators of NEMGIA's business in New South Wales, the state where the company did 60 per cent of its business.

An option being examined by brokers, led by Sedgwick Group and Marsh & McLennan, is to use the 1976 Act.

This Act was originally designed to protect non-business policyholders in the event of the insolvency of an insurance company by meeting at least 90 per cent of claims through a levy, amounting to not more than one per cent of premium income, on the rest of the UK insurance industry.

Although companies are not protected under the Act, much of the business handled by Weavers was the collective liability insurance of partnership of lawyers, accountants and doctors in the US. Brokers believe that these may qualify for protection as partnerships are covered by the Act.

H.S. Weavers, formerly the largest underwriting agency for US liability business in London, are examining the possibility of using the Policyholders Protection Act of 1976 to meet claims.

Weavers has taken no new business and a draft report by consulting actuaries Tillington revealed that six London United Investments' subsidiaries needed to top up reserves by £70m to £100m to meet future claims.

An option being examined by brokers, led by Sedgwick Group and Marsh & McLennan, is to use the 1976 Act.

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COMMODITIES AND AGRICULTURE

Opec president calls for big production cuts

By Steven Butler

THE ORGANISATION OF PETROLEUM EXPORTING COUNTRIES should cut between 1m and 1.5m barrels a day from current production in order to stabilise oil prices, according to Mr Sadek Boussena, the Algerian minister serving as Opec president.

He was speaking in Geneva yesterday as the thirteen Opec oil ministers gathered for their emergency session aimed at propping up oil prices following a big drop since the end of March.

Reports coming from delegates to the meeting indicate that the ministers will be focusing on short term efforts to take an excess of crude oil supplies out of the market. The difficult issues - the Opec reference price, quota allocations, and production ceiling - will be saved until the formal semi-annual ministerial conference set for late June.

However, some of the principal objectives of the meeting appear well on the way to being reached.

Although oil prices are still below the Opec minimum reference price of \$18 a barrel, they had risen off the floor of \$15 last month. Brent crude oil for June delivery yesterday



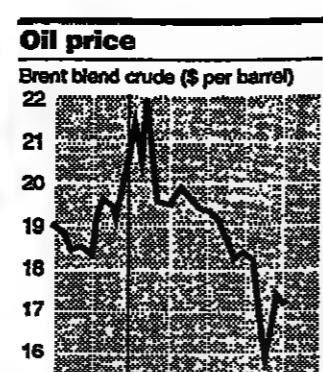
Sadek Boussena: talks to prop up prices

closed up 0.5 cents at \$17.325.

Opec production is also already coming off the peaks hit in March. From a high of about 24m barrels a day, Opec production is thought to fall to about 23.5m b/d. Some analysts believe it will continue to fall regardless of any action taken at the Geneva meeting.

"It is already happening by force of the market," says Mr Joseph Stanislaw, of Cambridge Energy Research Association.

Mr Stanislaw says that weak oil prices, full storage tanks, and difficulties in marketing



there is widespread expectation that the meeting will be short, produce a show of unity, while announcing production cutbacks of a million or more barrels a day.

Saudi Arabia, Kuwait and the United Arab Emirates are all producing significantly above their quota. Libya, Nigeria, and Venezuela are over-producing to a lesser extent.

Early hopes that Opec would agree across the board 5 per cent cut from all members now appear unrealistic. Some members, such as Iran and Iraq are already producing below quota. On the other hand, countries such as Kuwait, have questioned why some countries produce quotas are set far below production capacity, while others are unable to produce their full quota.

These conflicts are unlikely to be addressed seriously at today's meeting, but the ground could well be set for June's meeting. It is still unclear how the final compromise will be worded to fudge over these differences this week, or whether it will add strength to forces already at work in the market.

"It will be good for oil prices,

but I don't think they will rally significantly," said Mr Stephen Turner, an analyst at Smith New Court. "My guess is that oil prices will stay in the dollar drum for two to three months from here."

Refining margins have remained very attractive, reflecting the continuing relative strength of refined product prices. Maintenance work has shut down a number of US refineries, which are capable of processing heavy, sour, or high sulphur crudes. When these refineries start up shortly, in preparation for the summer driving season, the huge surplus on the market of heavy, sour sulphur, crudes should begin to reduce.

One issue much talked about as late as March appears to have been pushed firmly off the agenda: lifting the Opec reference price above \$18 a barrel for a basket of Opec crudes.

Indeed the collapse of oil prices soon after the March meeting of Opec ministers looked very much like a signal to OPEC and other big Gulf producers to undermine moves in that direction. They could well suffice again, however, depending on the strength of oil prices running up to the June meeting.

Productivity in farming increases against the odds

By Bridget Bloom

THE UK'S FARMERS have succeeded over the past 10 years in increasing their productivity per head by nearly 40 per cent - in spite of unpredictable weather patterns and equally unpredictable prices.

According to figures published yesterday by the Ministry of Agriculture, output per head in agriculture rose by 4.8 per cent last year. Over the decade since 1980, the rise has been 36.5 per cent or an average of just over 3.5 per cent a year.

The figures, which are derived from combining the changes in volume of the agriculture industry's gross output and input appear in the new report on farm incomes in the UK.

An increase in productivity and efficiency does not necessarily mean an increase in physical output: the rises over the last decade appear to have come about more because of a reduction in inputs than because of an increase in physical output, which has remained constant at around £1.3bn since the mid-1980s.

However, they are clearly important in signalling that in spite of decreases in net farm income over the period, the UK's farmers are continuing to produce more efficiently.

The figures also have implications for the continuing European Community effort, through the so-called stabilisers and other reforms of the Common Agricultural Policy to control farm surpluses. This is particularly significant because it seems probable that other member states are showing similar patterns to that of the UK.

The UK report says that the agriculture industry's gross output is forecast to have risen by 6.5 per cent between 1988 and 1990, mainly as a result of increasing prices of some commodities.

The increase in the cost of gross input is set at 3.6 per cent with a 1.4 per cent reduction in the amount of physical inputs (such as fertilisers for seeds) being offset by a 5.3 per cent overall increase in their prices.

However, in addition to its forecast of a 4.8 per cent increase in productivity last

Prospects improve for ventures between USSR and the West

By Steven Butler

THE OUTLOOK for oil and gas joint ventures between Western companies and the Soviet Union's Ministry of Geology has brightened considerably following a conference in Moscow last week which clarified two critical issues.

It now appears likely that ventures will proceed without direct involvement by the Soviet Ministry of Oil and Gas along lines that are similar to production sharing agreements common in many countries.

The Ministry of Geology has been marketing packages of seismic and geologic data from six large areas through an exclusive contract with Jebco Seismic, a company which packages and sells geological data. About 20 oil companies have purchased the data packages, which are seen as a ticket to trading in the Soviet Union.

The conference was sponsored by Jebco and the Ministry. Mr Ian Edwards, Jebco general manager, said the meeting had cleared up several issues which had been of concern to the oil industry.

Although Jebco and the Ministry of Geology had said that oil developments could proceed without involvement by the Ministry of Oil and Gas, this appeared to have been confirmed for the first time by the Ministry controlled the Soviet oil infrastructure which joint ventures may have to tap into.



Participants at the meeting said this was an encouraging sign. However, oil companies are still seeking clear confirmation from the ministry, and said they would be unlikely to sign an agreement unless the Oil and Gas Ministry approved it. This was because this ministry controlled the Soviet oil infrastructure which joint ventures may have to tap into.

Likewise, oil companies were interested in the structure of agreements which were discussed in model form.

"It is encouraging to see that they are thinking in the right direction," said one participant. He added however that oil companies were proceeding cautiously: "There is no advantage in being the first across the line, because the first guy across the line will just find where the minefields are."

The Soviet Union has some of the most prospective oil basins in the world. Jebco has just reached agreement to market geological data for the entire Western Siberian basin, which currently produces over 7m barrels of oil a day.

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Oman spends £300m to develop onshore field

By Victor Mallet

PETROLEUM Development Oman (PDO), the Omani state-controlled hydrocarbons company, announced yesterday that it was proceeding with a \$500m (£304m) project to develop the remote onshore Lekhwaia field in northern Oman.

The main design and construction contract, the largest on offer in Oman for many years, is expected to be awarded to one of four leading international engineering groups by the middle of this year, according to a PDO statement carried by the Omani news agency.

Lekhwaia's production

should increase to more than 100,000 barrels a day by 1994, from 24,000 b/d at present. The development requires drilling 126 new production wells and 47 water injection wells between 1991 and 1995.

PDO said the development would produce some 4m cubic metres a day of gas; part of the gas will be used to help lift Lekhwaia's oil and the remainder will be sent by pipeline for gas injection at Fahud and as feedstock for the Omani Government gas plant.

Oman's proven oil reserves stand at 4.3bn barrels. Production is expected to rise to 700,000 b/d by the year's end.

MINOR METALS PRICES

Prices from Metal Bulletin (last week).

ANTIMONY: European free market, min. 96.50 per cent, \$ per tonne, in warehouse, 1,740-1,790 (same)

BISMUTH: European free market, min. 98.50 per cent, \$ per lb, tonnes lots in warehouse, 1,150-1,220 (320-340).

SELENIUM: European free market, min. 99.50 per cent, \$ per kg, in warehouse, 5.50-6.00 (same)

TUNGSTEN ORE: European free market, standard min. 85 per cent, \$ per tonne unit (10 kg) WO, cif. 40-42 (30-37).

VANADIUM: European free market, min. 98 per cent, \$ per lb, UO, cif. 4.10-4.20 (same).

MERCURY: European free market, min. 99.95 per cent, \$ per lb, UO, 9.00 (same).

URANIUM: N Mexico exchange value, \$ per lb, UO, 9.00 (same).

per 76 lb flask, in warehouse, 215-225 (220-225).

MOLYBDENUM: European free market, drummed, molybdo oxide 99.5-99.80 (48 Mo, in warehouse, 1,150-1,220 (320-340)).

LEAD: Special High Grade (\$ per tonne)

Cash 1770.5 1750.0 1770/1780 1760/1770

3 months 1800.0 1760/1770 1780/1790 1770/1780

Lead (C per tonne)

Cash 492-494 490-492 491-492 493-494

3 months 492-494 490-492 491-492 493-494

Ring turnover 1,084 tonnes

LONDON STOCK EXCHANGE

Cautious recovery in blue chip stocks

A SOUND performance from the futures market yesterday helped UK equities continue their favourable response to the profit figures from ICI announced in the previous session. Turnover was unimpressive, however, and the market ended well below the day's best after Wall Street made a slow start to the new trading session.

An early premium of 30 points on the FT-SE June futures contract provided the impetus for the underlying Footsie stocks, and the gain on the index itself was quickly extended to more than 22 points, taking it to 2,120 and strengthening hopes that 2,100

Account Opening Dates		
First Day	Apr 20	May 14
Opening Indication	May 10	May 24
Last Disclosure	Apr 27	May 11
Account Date	May 8	May 21
Next Day	May 21	Jun 4

*New day endings may take place from 10.30 am two business days earlier

is proving a defensive area. Also helping was the firmer tone of sterling and UK bonds.

The chairman's statement yesterday at the annual meeting of ICI was well received by equity analysts, who regard the company as a sound indicator of the fortunes of UK plc, following its trading diver-

cations over the past decade. The favourable response to ICI's profit figures on Monday has encouraged hopes that the equity market may now, at last, be approaching the low of the present trading cycle.

While still very nervous ahead of the outcome of tomorrow's local elections in the UK, as well as of the inflation date due at the end of next week, the London market maintained its confidence yesterday until Wall Street showed signs of difficulty in holding on to its early gains.

UK stocks were losing impetus by the end of the day and the final reading showed a net

loss of 14.5 points. Sees volume of 370.6m shares compared with 325.5m on Monday. Traders described business as generally poor and featureless, although some said there were signs of cautious buying from investment institutions.

Equity strategists took a cautious view of the day's developments. The effective withdrawal from London marketing of Prudential-Bache, the US-based securities firm, was not entirely unexpected but again emphasised the strains inside the UK stock market.

British Aerospace was unsettled briefly by the news that DAF, the Dutch truckmaker in

which the UK aerospace group has a stake, had revised its forecast to predict a loss for the first half of this year. Signs of renewed buying of Rolls-Royce shares set dealers searching again for the identity of last week's mystery buyer when some 5m shares were traded.

The market's reliance on the FT-SE futures contract, which maintained its premium throughout the session, left traders doubtful of the outlook for today's trading. Much will depend on the overnight performance of Wall Street and also on the implications of the curtailed Golden Week trading on the Tokyo stock market.

Initiative regained by Glaxo

THE UPWARD momentum of last month was regained by Glaxo after further details were announced of the potential AIDS treatment drug developed by IAP BioChem, a Canadian company. Glaxo would market the drug.

Mr Ian White at Rileswort Benson said that the drug had a realistic chance of being effective and that it might be on the market by 1993 or even earlier. He also suggested that sentiment in the stock had been helped, among other things, by the prospect of a presentation by IAP on May 11 and a big R & D meeting to be held by Glaxo on May 30. Both are in London.

However, Mr Ian Moore at UBS Phillips & Drew took a more sceptical line. He said that the Canadian drug would not be on the market before 1994 and that he was not prepared to estimate potential earnings at such an early stage in testing. Studies with human subjects start in the autumn.

Mr Moore suggested instead that Glaxo's rise yesterday had been at least partly the result of ICI's better-than-expected first-quarter figures the previous day. They showed the company's pharmaceutical operations in a particularly good light.

Glaxo climbed to 765p at one point before settling at 762p, a rise of 16 on the day. Volume was an unexceptional 1.2m shares.

Ultramar volatile

Ultramar dipped sharply in early trade as one securities house interpreted the shambolic by Tosco, a US company, of its efforts to sell a California refinery as harmful to the value of Ultramar's Wilmington refinery in the same US state.

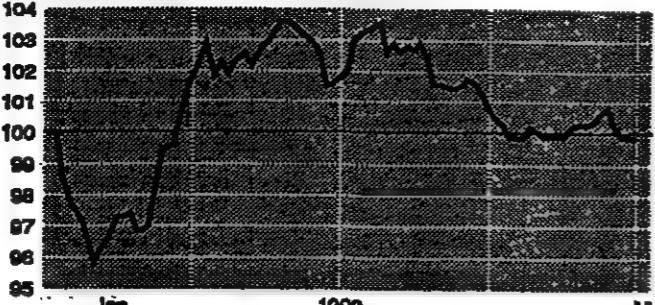
Analysts elsewhere were quick to point out the differences between the two operations and advised their clients to buy Ultramar shares. They said that the newer Wilmington plant was less likely to incur costs to cope with possible environmental laws, and that the Tosco refinery's obligations to Alaskan crude would put off potential mid-western buyers.

Smith New Court, a strong supporter of Ultramar shares, said that "comparisons between the Tosco refinery and Ultramar's Wilmington refinery are simplistic".

Ultramar recovered from a low of 245p to close near the day's peak at 254p, a net rise of

Oil & Gas

FT-A Index relative to the FT-A All-Share Index



first weeks of April were "substantially" below expectations, and thus an improvement in results was unlikely before the second half of 1990.

Most of the fall was attributed to marking down by marketmakers who thought BAe's stake in DAF was still around the 40 per cent level, at which it stood before a reduction last year. Bargain hunters later helped the shares recover some of the lost ground and they eventually closed 6 down to 518p.

An analyst said: "It was well known that BAe was keen to sell its remaining stake in Daf, but that now looks unlikely. First-half results will look dull unless the company realises another sale."

The banking sector, badly hit recently by downgradings by brokerage firms, and by the threats to their loan portfolios highlighted last week by the chairman of Midland Bank, rallied with the market.

There were several exceptions to the trend, however, notably Allied Irish Banks, which shed a further 6 to 239p on criticism of the £162m rights issue being made to help fund the \$17m bid for Baltimore Bancorp, of the US. The cloud caused by the rights move overhung Bank of Ireland, which also closed at 239p, recording a fresh fall of 8.

The UK high street banks looked better, than for some days, helped by the future-led buying which boosted all the Footsie stocks. At 231p, Midland recovered a few pence of their recent substantial setback while Barclays (510p), Lloyds (255p), Natwest (205p) and TSB (245p) were also firm.

Also moving higher were Royal Bank of Scotland (155p), with the half-year figures due close 2 up at 230p.

British Aerospace was the other feature among engineering and aerospace stocks. The share fell 15 to 505p in mid-afternoon on the news of profit warning from DAF, the Dutch group in which it holds a 16 per cent stake. DAF said the results for March and the

NEW HIGHS AND LOWS FOR 1990

NEW HIGH (1) BRITISH PETROLEUM (STOOGES) (2) ELECTRICALS (2) FOODS (1) INDUSTRIAL (1) PROPERTY (1) PETROLEUM (1) REVENUE (1) NEW LOW (1) BRITISH CHAMBER OF TRADES (1) CHEMICALS (4) STORER (7) ELECTRICALS (1) FOODS (1) INDUSTRIAL (2) PETROLEUM (1) TRANSPORT (4) TRIMET (4) WATER (5) OILS (1) OVERSEAS TRADERS (6) MINES (1) TRIMARSH (1)

APPOINTMENTS

Chairman of United Transport

■ Mr Richard Darrow has been appointed executive chairman of UNITED TRANSPORT EUROPE, succeeding Mr Guy Fenn-Smith who has retired.

■ Mr Alan Jones is to be managing director of Welsh Water Enterprises, a WALES WATER subsidiary, Birmingham. He was managing director of the Welsh Venture Capital Fund.

■ Mr John G. Walker, Mr Alan Hartle, and Mr John Harvey have been appointed to the board of SYSTEMS CONNECTIONS GROUP, which is merging with Formscan.

■ Mr David Medcalf has been appointed chief executive of GLASS GLOVER GROUP, Doncaster. He was deputy chief executive - finance and personnel.

■ UK PETROLEUM INDUSTRY ASSOCIATION has re-elected Mr D. Clayton (Esso) as chairman.

■ LAWSON MARDON GROUP has appointed Mr Alan W. Patmore as divisional financial director, flexible packaging division, Europe. Mr A.W.

Wellon has been appointed deputy managing director, sales and marketing, LMC Smith Brothers. Mr Wellon was managing director, Costes Lorries.

■ NATIONAL & PROVINCIAL BUILDING SOCIETY has appointed Mr Paul Williams as IT development manager, financial and information services.

■ Mr P.W. Brooks, assistant general manager sales and marketing, and Mr J.D. Trotter, secretary, have been appointed to the board of WESLEYAN ASSURANCE SOCIETY, Birmingham.

■ Mr T.S. Hibbitt, vice chairman and chief executive of Sheppards Moneybrokers, a wholly-owned subsidiary of CATER ALAN HOLDINGS, has been appointed to the board.

■ Mr Clifford Perkins has been appointed group treasurer and tax manager of THE RANK ORGANISATION. He was vice president and head of tax at J.P. Morgan. Ms Rosalie McCarthy has been promoted to treasurer from assistant group treasurer, succeeding Mr Stephen Smith, who becomes corporate finance executive.

■ THE CO-OPERATIVE WHOLESALE SOCIETY has appointed Mr Campbell Weir as general manager food marketing. He was general manager Co-op Brand, and now becomes responsible for buying and marketing all food products, including Co-op Brand. Mr Richard Mullock becomes general manager, food buying, reporting to Mr Weir. Mr Mullock takes over packaged grocery buying, as

well as fresh food buying which he previously handled.

■ GARTON ENGINEERING has appointed Mr John Frederick Sedgley as finance director.

■ Mr John Towler has been appointed director and general manager of GRANADA BUSINESS SERVICES. He was sales and marketing manager.

■ Mr John Walmsley has been appointed director of personnel gas business, at NATIONAL GAS MANAGEMENT. He was assistant director, industrial relations.

■ BELLING & CO has appointed Mr Michael Stewart (above) as financial director. He was financial director with Thorn Security.

■ Mr Mike Galley has been appointed managing director of AMPHENOL, Whitchurch. He was with BICC Cables.

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FINANCIAL TIMES STOCK INDICES									
May 1	April 30	April 27	April 26	April 25	Year Ago	1990 High	1990 Low	Since Completion	Low
General Securities	74.51	74.73	74.32	74.81	74.94	86.63	64.20	74.13	127.4
Fixed Interest	84.97	85.80	84.72	84.48	84.57	97.07	82.91	85.80	105.4
Ordinary Shares	103.5	105.0	105.0	107.61	108.5	173.0	102.3	103.5	149.4
Gold Miners	219.0	221.5	218.2	223.1	216.9	378.5	218.2	234.7	43.5
FT-SE 100 Shares	217.8	218.4	210.8	213.5	214.1	210.3	204.7	210.3	208.8
									(31/7/75)

Ord. Div. Yield	5.44	5.48	5.47	5.41	5.39	4.46	5.20	5.20	4.18
Gearing Val % (full)	12.15	12.28	12.12	12.09	10.90				
P/E Ratio (P/E) (x)	9.63	9.67	9.68	9.68	11.08				
SEAO 4.45pm	18.815	21.821	20.023	21.449	21.036	25.423			
Equity Turnover (m)	-	-	607.88	602.44	704.44	804.85			
Equity Bargain	-	-	121.04	25.55	21.448	20.347			
Shares Traded (m)	-	-	282.0	45.01	44.2	323.7			

FT-SE 100 Shares	217.8	218.4	210.8	213.5	214.1	210.3	204.7	210.3	208.8

BANKS, HP & LEASIN

BUILDING, TIMBER, ROADS -

ELECTRICALS – Contd

ENGINEERING – Contd

INDUSTRIALS (Miscel.)—Contd

INDUSTRIALS (Miscel.)—Contd

BANKS, HP & LEASING										BUILDING, TIMBER, ROADS - Contd										ELECTRICALS - Contd										ENGINEERING - Contd										INDUSTRIALS (Miscel.) - Contd										INDUSTRIALS (Miscel.) - Contd.									
No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	No	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E
219	ANZ SAL	219	-	44c	1.4	9.1	7.8	7.8		1996	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	1996	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	1996	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E	1996	Stock	Price	+ or -	Div	Net	Cw	Grs	VFM	P/E										
172	Astoria National 10p.	156	-	5.7	4.9	9.1	7.8	7.8		Stock	Price	-	110	Stock	Price	-	110	Stock	Price	-	29	U.S. Industries 10p..v	60	-	42	Stock	Price	-	30	1.813	5.2	1996	Stock	Price	-	518	503 Security Services	518	-	2.91	4.1	9.8	3.4		1996	Stock	Price	-	518	503 Security Services	518	-	2.91	4.1	9.8	3.4			
225	Alfred Irish Ord.	229	-	6045c	3.3	4.3	11.8	11.8		Stock	Price	-	2262	Stock	Price	-	2262	Stock	Price	-	52	425 U.S. Foods Prog. 5p..v	75	-	75	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1		1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1			
121	Algerian F.I.T.O.	121	-	2025c	3.3	4.3	10.5	10.5		Stock	Price	-	2263	Stock	Price	-	2263	Stock	Price	-	52	426 A. & B. Corp. 5p..v	75	-	75	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
77	Anglo Irish	77	-	1817c	2.7	3.7	10.5	10.5		Stock	Price	-	171	Stock	Price	-	171	Stock	Price	-	52	427 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
68	Antarctica F.I.T.O.	68	-	2.3	2.3	9.8	10.5	10.5		Stock	Price	-	98	Stock	Price	-	98	Stock	Price	-	52	428 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
227	Ascaso Cl F.I.T.O.	227	-	1021c	2.1	2.1	10.5	10.5		Stock	Price	-	276	Stock	Price	-	276	Stock	Price	-	52	429 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
124	Banca de Santander	124	-	177.9	2.0	4.0	10.5	10.5		Stock	Price	-	310	Stock	Price	-	310	Stock	Price	-	52	430 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
228	Banca Italiana Viz.	228	-	1021c	2.1	2.1	10.5	10.5		Stock	Price	-	276	Stock	Price	-	276	Stock	Price	-	52	431 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
227	Banca Metal Srl	227	-	1021c	2.1	2.1	10.5	10.5		Stock	Price	-	276	Stock	Price	-	276	Stock	Price	-	52	432 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
118	Banca Unicredit	118	-	1021c	2.1	2.1	10.5	10.5		Stock	Price	-	276	Stock	Price	-	276	Stock	Price	-	52	433 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
320	Bank Leumi (I.L.)	320	-	4.35	0.6	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	434 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
104	Bank Scotland	104	-	9.4%	1.4	7.7	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	435 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
83	Bank of N. Irland P.t.	83	-	9.4%	1.4	7.7	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	436 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
44	Bank of Wales	44	-	2.8	2.8	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	437 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
473	Barclay's	473	-	2.7	2.7	5.0	5.0	5.0		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	438 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
14	Barclays 20p.	14	-	1.1	1.1	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	439 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
310	Barclays Bank	310	-	110	110	4.8	8.4	8.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	440 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
373	Castrol Alter E1	373	-	2.15	2.15	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	441 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
144	Chancery	144	-	1.7	1.7	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	442 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
173	Commerzbank DM 10.	173	-	1.87	1.87	6.4	6.4	6.4		Stock	Price	-	514	Stock	Price	-	514	Stock	Price	-	52	443 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
82	Dad Icel KBS Y50.	82	-	10.16%	8.0	0.3	5.2	5.2		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	444 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
121	Deutsch. Bk DM 50.	121	-	2.27	2.27	1.9	1.9	1.9		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	445 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
117	Deutsche Bk 10p.	117	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	446 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
143	Deutsche Bk 50p..v	143	-	4.21	4.21	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	447 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
143	Deutsche Bk 10p.	143	-	4.21	4.21	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	448 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
223	Deutsche Bk 50p..v	223	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	449 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
123	Deutsche Bk 10p.	123	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	450 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
123	Deutsche Bk 50p..v	123	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	451 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
123	Deutsche Bk 10p.	123	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	452 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	1996	Stock	Price	-	109	476 Select Apartments	109	-	9.5	2.3	3.7	14.1																
123	Deutsche Bk 50p..v	123	-	1.1	1.1	5.0	5.0	5.0		Stock	Price	-	216	Stock	Price	-	216	Stock	Price	-	52	453 Vickers 50p..v	231	-	231	Stock	Price	-	110	1.813	5.2	199																											

DRAPEY AND STORES

BUILDING, TIMBER, ROADS

World of Leather 100-1
Hyperion Gate, Cheltenham

ENGINEERING

25th October 2013

INDUSTRIALS (Miscel.)						
145AAF IND. 7½%	100	500.0	1.0	1.0		
325AAH	100	711.05	2.5	4.4		
152ABG GRP 3%	100	100.5	3.7	4.0		
2127Z ADT 50 (1)	172.5	0.018				

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound firmer

THE DOLLAR and sterling had a slightly firmer undertone on the foreign exchanges yesterday, but trading was quiet with many financial centres closed for May Day. Traders looking for confirmation that US economic growth is increasing could find comfort in a rise in the National Association of Purchasing Management index to 50.2 per cent from 48.8 per cent in March. A figure of over 50 per cent suggests expansion in the economy and, according to analysts, yesterday's data indicate that the manufacturing sector has grown slightly after declining for the previous 11 months.

In its half yearly economic forecast the general view of members of NAPM is that a US recession is unlikely this year. There is hope of modest growth despite the threat of rising costs, high interest rates and a sluggish economy at present. The survey did not fail to dispel some speculation about a possible tightening of the Federal Reserve's monetary stance, but there was little impact on the dollar.

At the London close the dollar had risen to DM1.6750 from DM1.6765; to FF13.5300 from FF13.5325; to \$1.4545 from \$1.4545; and to Y158.80 from Y158.80. On Bank of England figures the dollar's

index was unchanged at 83.4. Sterling gained a little ground, supported by a squeeze on short positions as liquidity tightened on the London money market at the beginning of this week, but the outlook for the currency remains uncertain according to traders.

The next test for the pound is likely to be tomorrow's local government elections in Britain, but large losses for the ruling Conservative Party are probably already built in to sterling's value. This suggests there may be room for a rally if the Government can find some comfort in the result.

In London sterling rose 10 points to \$1.6405. It also advanced to DM2.7550 from DM2.7525; to FF13.2450 from FF13.2350; and to £20.50 from £19.25. According to the Bank of England the pound's index rose 0.3 to 83.9.

The D-Mark drifted aimlessly

in quiet trading with many European centres, including Frankfurt, closed for May Day. At the London close the D-Mark had firmed slightly to L732.75 from L732.65 against the Italian lira but had eased to FF13.3540 from FF13.3555 in terms of the French franc. This was little changed at Y94.55 against the yen.

The Australian dollar weakened against its US counterpart after further intervention by the Reserve Bank of Australia. The central bank intervened to sell the Australian dollar at around 74.80 US cents, and the local currency closed in Sydney at 74.85 cents. Later in London it fell to 74.60 cents from 75.00 cents on Monday.

Figures on page 11 for French financial futures (MATIF) under the heading of Financial Futures and Options are for Monday April 30. Paris markets were closed yesterday for May Day.

EURO-CURRENCY INTEREST RATES

May 1	Short term	7 Days	One Month	Three Months	Six Months	One Year
Sterling	15-14%	15-14%	15-15%	15-15%	15-15%	15-15%
US Dollar	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Can. Dollar	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Swiss Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
French Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
German Mark	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Italian Lira	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Belgian Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Spanish Peseta	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Portuguese Escudo	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Austrian Schilling	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Swiss Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Italian Lira	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Yen	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
DM	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Canadian Dollar	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
French Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Belgian Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Spanish Peseta	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Portuguese Escudo	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Austrian Schilling	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Swiss Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Italian Lira	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Yen	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
DM	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Canadian Dollar	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
French Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Belgian Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Spanish Peseta	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Portuguese Escudo	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Austrian Schilling	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Swiss Franc	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Italian Lira	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
Yen	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%
DM	15-15%	15-15%	15-15%	15-15%	15-15%	15-15%

Long-term Eurobonds two years 9.5%; per cent; three years 9.5%; per cent; four years 9.5%; per cent; five years 9.5%; per cent.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX	
May 1	May 1
May 1	Percent
8.20	-0.05
8.00	-0.05
7.80	-0.05
7.60	-0.05
7.40	-0.05
7.20	-0.05
7.00	-0.05
6.80	-0.05
6.60	-0.05
6.40	-0.05

CURRENCY RATES

May 1	Bank	Spot/ Forward	European Central Bank	Commercial	May 1 Forward
Sterling	1.0704/13	1.0704/13	1.0704/13	1.0704/13	1.0704/13
US Dollar	1.3202/07	1.3202/07	1.3202/07	1.3202/07	1.3202/07
Canadian Dollar	1.3212/13	1.3212/13	1.3212/13	1.3212/13	1.3212/13
Swiss Franc	1.1672/75	1.1672/75	1.1672/75	1.1672/75	1.1672/75
French Franc	1.0327/35	1.0327/35	1.0327/35	1.0327/35	1.0327/35
German Mark	1.0327/35	1.0327/35	1.0327/35	1.0327/35	1.0327/35
Italian Lira	1.1750/55	1.1750/55	1.1750/55	1.1750/55	1.1750/55
Yen	1.2520/25	1.2520/25	1.2520/25	1.2520/25	1.2520/25
DM	1.2520/25	1.2520/25	1.2520/25	1.2520/25	1.2520/25
Canadian Dollar	1.3202/07	1.3202/07	1.3202/07	1.3202/07	1.3202/07
Swiss Franc	1.1672/75	1.1672/75	1.1672/75	1.1672/75	1.1672/75
French Franc	1.0327/35	1.0327/35	1.0327/35	1.0327/35	1.0327/35
German Mark	1.0327/35	1.0327/35	1.0327/35	1.0327/35	1.0327/35
Italian Lira	1.1750/55	1.1750/55	1.1750/55	1.1750/55	1.1750/55
Yen	1.2520/25	1.2520/25	1.2520/25	1.2520/25	1.2520/25
DM	1.2520/25	1.2520/25	1.2520/25	1.2520/25	1.2520/25

DOLLAR SPOT- FORWARD AGAINST THE POUND

May 1	Day's open	Close	One month	% change	Three months	% change	Six months	% change	One year	% change
US Dollar	1.4235/45	1.4235/45	1.4235/45	0.00/-0.00	1.4235/45	0.00/-0.00	1.4235/45	0.00/-0.00	1.4235/45	0.00/-0.00
Canadian Dollar	1.0945/55	1.0945/55	1.0945/55	0.00/-0.00	1.0945/55	0.00/-0.00	1.0945/55	0.00/-0.00	1.0945/55	0.00/-0.00
Swiss Franc	1.1672/75	1.1672/75	1.1672/75	0.00/-0.00	1.1672/75	0.00/-0.00	1.1672/75	0.00/-0.00	1.1672/75	0.00/-0.00
French Franc	1.0327/35	1.0327/35	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00
German Mark	1.0327/35	1.0327/35	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00	1.0327/35	0.00/-0.00
Italian Lira	1.1750/55	1.1750/55	1.1750/55	0.00/-0.00	1.1750/55	0.00/-0.00	1.1750/55	0.00/-0.00	1.1750/55	0.00/-0.00
Yen	1.2520/25	1.2520/25	1.2520/25	0.00/-0.00	1.2520/25	0.00/-0.00	1.2520/25	0.00/-0.00	1.2520/25	0.00/-0.00
DM	1.2520/25	1.2520/25	1.2520/25	0.00/-0.00	1.2520/25	0.00/-0.00	1.2520/25			

WORLD STOCK MARKETS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices May 1

Continued on Page 43

NYSE COMPOSITE PRICES

**12 Month
High Low Stock Div. Yld.E 1000 High Low
Continued from previous Page**

461	54%	USLIFE	1.46	42	8
91	51%	UWF	.92	11	1
173	17%	UNICO	1.44	72	9
231	25%	UNICO	92.51	95	1
231	34%	UNICO	pr.1.77	82	1
251	29	VFC	Cp	V-V-V	
	2	VFC	2.0	55	12
134	13%	Vestal	.29	13	17
134	13%	Vestra	.29	13	17
231	28%	Vetera	3.44	31	15
221	34%	Vetera	3.53	37	21
251	33%	Vetra	.59	35	17
251	8	Vikings	.79	7.5	
61	61%	VIMT	1.20	17	
121	11.5	VIGM	1.57	7.5	
61	61%	VIGM	1.38	16	33
84	4	Virco	.70	70	
201	19.5	Varian	2.0	11	19
31	2	Varity	.10	8	
231	16%	Varity	1.20	6.7	
141	12.5	Vassie	1.20	63	11
51	7	Vasten	.29	1	
801	79.2	VesEP	pfp.72	83	
871	78.7	VesEP	pfp.46	83	
134	13%	Vickey	.10	12	
501	31	Vicuz	1.80	5.1	5
1772	81	Vidafri	1.10	24	
221	22	Vivra	n		
231	44%	Voss	n		
48	41.4	Vudim	1.20	27	14
				-W-W-W	
251	18%	WCOR	1.40	7.0	10
151	7.5	WMS			
241	21%	WPL	H 1.74	7.7	12
	54	Wobbs	1.7	7	
121	11	Wobbs	.30	16	15
121	79	Wobco			
111	87	Wobec			
241	24%	Wobey	.29	16	15
501	37.5	Wobig	.50	18	15
311	23.4	WobIS	.46	18	13
71	25	WobCat	.22	8.3	13
1284	86.5	WobCov		2.17	
61	61%	WobCov			
251	63	WobCov			
221	24%	WobCo	2.04	7.2	22
251	21.4	WobCo	1.08	8.1	24
211	25	WobP	.4	17	15
311	27	WobP	.29	8.7	11
372	23	Wobse	1.2	12	
274	14.5	Wokin	.49	8.2	8
111	41	Woom	1.12	2.3	7
121	71	WobD	.50	8	8
211	24	Wodgin			
321	28.2	WofR	1.95	6.2	31
151	81	Wohr	1.40	8.7	7
372	27.4	Wohls	1.20	2.1	15
48	23.4	Wohm	1.12	4.14	
372	54.5	Wohlf	3.60	5.3	8
7	37	Wendy	24	43	23
221	77.1	Wess	.40	22	14
57	28.1	WEPpe	1.00	1.1	16
351	12.4	Wetze	9.00	1.7	17
121	55	WICNA			
121	8	WegGR		12	
211	78.1	Welt	1.00	8.0	
21	21	Wunice			
231	35	Wln	pIA		
16	21.4	Wln	pIB		
771	58.1	Wonge	2.00	3.9	11
211	17.7	Wops	1.75	11.	
251	24.5	Wops	pfp.64	5.5	
221	21.1	Worco	1	4.5	7
311	21.5	Woyne	1.20	45	82
411	24	Woyer	pfp.02	7.8	
471	24	WYBTT	1	26	
121	7.5	Wyphe			
221	22	Wyphe	1.10	2.5	11
121	12.5	Wyphe	1.10	5.5	5
372	21.5	Wyphe	1.05	0.5	18
121	7.5	Wyphe	n	5	
221	25	Wyphe			
251	25	Wyphe			
211	25	Wyphe			
311	25	Wyphe			
411	25	Wyphe			
471	25	Wyphe			
121	25	Wyphe			
221	25	Wyphe			
251	25	Wyphe			
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Sales figures are unofficial. Yearly highs and lows reflect the previous 12 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the last declaration.

a-dividend arrears, b-annual rate of dividend plus dividend, c-liquidating dividend, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividends in Canadian funds, subject to 15% non-residence tax, i-dividends declared after split-up or stock dividend, j-hold dividend year, omitted, deferred, or no action taken at least dividend meeting, l-dividend declared or paid this year, as accumulated since last dividend, m-dividends in arrears, n-new issue in the past 5 years, o-the high-low range begins with the start of trading on the next day delivery, P/E price-earnings ratio, r-dividends declared or paid in preceding 12 months, plus stock dividends, s-stock split. Dividends begin with date of split; sl-same-day dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high in trading history, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-when issued, wr-worthless, x-ex-dividend or ex-rights, xdc-ex-distribution, xsw-without warrants, y-ex-dividends and sales total, yd-yield, z-ses in full.

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NASDAQ NATIONAL MARKET

Spm prices May 1

AMERICA

Dow regains early highs after dipping on data

Wall Street

A DOWNTURN in the Treasury bond market after a stronger than expected report from US purchasing managers pulled equities off their morning highs yesterday but they clawed back by mid-session, writes Janet Bush in New York.

At 2pm, the Dow Jones Industrial Average was quoted 15.78 down to 2,672.52 after gains of more than 15 points in the first half hour of trading but then dipping to the day's low of 2,653.63 after release of the data. Volume was moderate with 82m shares changing hands by mid-session. The Dow had closed on Monday 11.71 points higher at 2,656.76.

The early buying was a continuation of the late rally on Monday which had been encouraged by a strong showing by technology stocks, particularly IBM, some stability in bond futures prices and some end-month buying by index funds.

However, the rebound was stopped in its tracks by another fall in the Treasury market.

Bonds had stood as much as 1% point higher in early trading but then dipped back quite sharply to leave the benchmark long bond around 9 point lower at mid-session to yield 9.04 per cent.

Treasuries reacted negatively to the publication of the latest report for April from US purchasing managers which showed an expansion in the manufacturing sector of the economy. The purchasing managers' index rose to 50.3 per cent, above the 50 per cent level which suggests growth in

manufacturing.

The gain in April came after 11 consecutive monthly declines in the index of manufacturing activity and was seen in the bond market as supporting any tendency within the US Federal Reserve to tighten monetary policy.

The attitude of the Fed towards inflationary pressures is not clear. Mr John Lawlor, one of the Fed's governors, said yesterday that he thought that the central bank had been pretty successful in fighting inflation.

On Monday, Mr Alan Greenspan, Fed chairman, said that he saw somewhere between modest and moderate growth in factory output over the coming year. The bond market appeared to be encouraged by this remark which some argued suggested that the Fed was not leaning clearly towards a tightening. Others did not draw that conclusion.

Among featured issues yesterday was Boeing, which added 1% to \$71.12 after reporting late on Monday that its operating earnings had jumped 87 per cent in the first quarter compared with a year earlier and announced a three-for-two stock split.

International Business Machines, which jumped 1% on Monday after the company said that it expected a substantially improved second quarter this year, was 94 point lower at \$184.24.

Chrysler gained 8% to \$15.42 after reporting net income of 22 cents a share compared with \$1.50 a share a year earlier. This was still better than

Domtar fell 6% to \$31.12. The company's first quarter net fell to 19 cents a share from 26 cents.

Canada

TORONTO stocks steadied at slightly lower levels in lacklustre trade after the US April purchasing managers report, at the highest level in a year, sparked fears of a rise in interest rates. The composite index lost 3.1 to 3,837.8 on volume of 8.3m shares. Declines led advances 231 to 229.

Oil shares were quiet despite OPEC meetings to cut oil output. Smaller oil companies bounced back from depressed prices in recent weeks. Canada NorthWest rose 15 cents to C\$21.00, Turbo Resources gained two cents to 41 cents and Ranger Oil firms CSY to C\$7.00.

COPENHAGEN slipped in light trading as most local investors took a half day's break for Labour Day. The bourse index eased 1.64 to 355.94. Shipping shares pulled the market down in early trade, but finished above their year-end level. AP Moeller's DS Svendborg B ended DKr1,500 down at DKr1,589,000 after falling to DKr1,536,000 earlier.

EUROPE

Record cash call knocks Dublin for second day

IRELAND FELL again yesterday, taking its two-day loss to 4.8 per cent. Most other bourses, with the exception of the Netherlands and Denmark, were closed for May Day.

DUBLIN dropped 1.8 per cent, following its 2.7 per cent loss on Monday which followed the largest ever funding call by an Irish public company. The ISEQ index fell 29.27 to 1,583.66 yesterday after losing 45.26 on Monday, while the financial index dropped 45.23 or 2.7 per cent to 1,687.43. Turnover was said to have been heavier than in recent weeks.

Allied Irish Banks (AIB), the country's biggest bank, said on Monday that it was seeking I162m through a rights issue to finance its \$217m (E156m) takeover bid for the Bank of Baltimore in the US. AIB fell I10.20 to I22.35 yesterday and the other big bank, Bank of Ireland, lost I10.20 to I22.35.

One analyst said that the market had overreacted to the rights issue news and the decline was likely to be short term. "The biggest losers are the stocks that have outperformed the market recently. Investors would not have sold these shares without the AIB rights issue."

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German union and local profit worries obscure Dutch outlook

Europe's would-be financial gateway is drifting, writes Laura Raun

BY RIGHTS, the Amsterdam stock market should be booming. Dutch economic growth is robust, inflation is low, 1990 corporate earnings were impressive and German unity is expected to provide a further positive sale of its fertiliser business.

Symbol Technologies fell 9%

to \$3 after reporting first quarter net income of one cent a share from 28 cents a share in recent weeks.

Centel, the telephone and communications company, added 8% to \$30 after the brokerage house, Smith, Barney, raised its investment rating on the stock to a buy from hold.

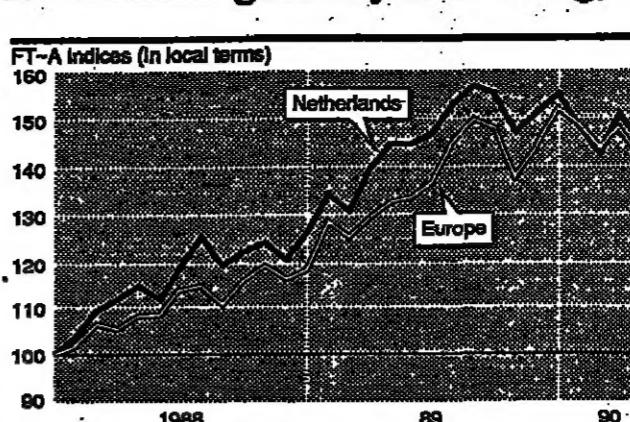
The more cyclical companies might see profits decline from Monday's holiday to be confronted yesterday with an unexpected bad earnings statement from DAF, the truck manufacturer. DAF was suspended at FI32.50, unchanged from Friday's close, before reporting that it expected to post a FI20m to FI30m loss in the first half of 1990 following a FI7.5m profit in the same period last year.

The statement came as a shock to London brokers and fund managers because, at a presentation in London on April 18, the CBS General All Shares Index, including internationals more affected by foreign investment interest and the dollar/guilder exchange rate, has slipped by 5.6 per cent. However, its local counterpart, the CBS General/Local Index, has held its ground; companies more dependent on the Dutch economy are expected to benefit from German economic growth, which will stick in exports from the Netherlands.

This year Amsterdam has lagged behind the German bourses, which advanced on the prospect of a commercial bank bailout in Western Europe before they returned some on monetary and economic front.

The generally lacklustre performance of the Dutch market is blamed on rising interest rates, which have been influenced by fears of accelerating German inflation. Higher interest rates have made Dutch bond yields more attractive than equity yields, keeping a lid on share prices.

Most analysts expect more darkness before the dawn. For one thing, Dutch corporate profits in the first half of 1990 are climbing more slowly, or actually falling compared with last year. Earnings growth will plunge to 3 per cent this year



DUTCH INVESTORS, analysts and traders came back from Monday's holiday to be confronted yesterday with an unexpected bad earnings statement from DAF, the truck manufacturer. DAF was suspended at FI32.50, unchanged from Friday's close, before reporting that it expected to post a FI20m to FI30m loss in the first half of 1990 following a FI7.5m profit in the same period last year.

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Most analysts expect more darkness before the dawn. For one thing, Dutch corporate profits in the first half of 1990 are climbing more slowly, or actually falling compared with last year. Earnings growth will plunge to 3 per cent this year

according to many analysts.

"Over the longer term I'm optimistic about the [Dutch] market because Germany will provide a positive impulse," says Mr Jan van der Harst, an analyst with Amsterdam-based Rabobank.

The stock market has been encouraged by signs that Dutch institutions are beginning to stabilize, which could perhaps herald a decline. Looking further ahead, profits of Dutch companies are expected to climb by between 7 and 10 per cent in 1991.

The Amsterdam Stock Exchange, meanwhile, is introducing another sweeping set of reforms following a gradual modernisation in recent years. The reforms are part of a broadly based initiative by the financial community to make Amsterdam a "Financial Gateway" to "Continental Europe." The most important

steps are as follows:

- Evening trading hours will be extended on June 1;
- stamp duty of 0.12 per cent will be abolished on July 1;
- minimum securities commissions will be abolished on July 1;

- the introduction of an open order book for Dutch government bonds;
- all securities trades with foreign institutions will have to be reported to the stock exchange; and

- corporate anti-takeover defences will be curbed.

Evening trading takes place now in the top five international stocks — Royal Dutch/Shell, Unilever, Philips, Akzo and KLM Royal Dutch Airlines. But the stock exchange intends to expand that list to cover another 19 Dutch companies, such as Amro, Unilever, DAF and DSM. The bourse believes there is sufficient demand from foreign investors, particularly Americans, and from Dutch institutional investors, who may want to adjust positions overnight.

On July 1 the stamp duty will be scrapped to try to recoup business lost to London, where as much as half of all trading in Dutch government bonds takes place. Removal of the duty will lower transaction costs compared with London, but critics wonder whether Amsterdam's jobber system, involving the specialist even in block trades, can ever match London prices.

Introducing an "open order" book for foreign trading is still planned this year in spite of delays. Market makers will be able to compete with jobbers in providing quotes, creating a hybrid market of centralised auction and direct dealing.

For the first time stock exchange members will also be required to report all trades done with foreign institutions, including their overseas branches, to the central floor. Transparency and volume are expected to improve.

How effective the reforms will be in pulling business back to Amsterdam remains to be seen. Mr Wim Duisenberg, president of the Dutch Central Bank, admitted last week that efforts over the past year to recoup business have failed.

ASIA PACIFIC

Nikkei firms in thin holiday trade

Tokyo

A HOLIDAY atmosphere dominated Tokyo yesterday after Monday's closure and share prices ended firmer after moving in a narrow range in very thin trading, writes Michael Nakamoto in Tokyo.

There was very little activity on the first of only two trading days this week because of the Golden Week holidays. The stock market saw volume shrink to 240m shares, half Friday's total of 480m.

The Nikkei average moved in a much narrower range than investors had become accustomed to, fluctuating between a high of 29,691.58 and a low of 29,519.25 before closing 10.63 higher at 29,689.83. Advancing issues just outnumbered declining ones by 467 to 427 and a further 20 issues were unchanged. The broad-based Topix index saw a modest rise of 8.32 to 2,314.78 and, in London trading, the ISE/Nikkei 50 index rose 1.79 to 1,709.25.

It was widely expected that the market will remain fairly quiet until after the string of holidays. Investors also preferred to wait for Friday's release of US employment data for April and next week's US treasury bond auctions, before making new commitments. In addition, although market sentiment has improved since the year began, there were still lingering fears of another increase in the official discount rate.

After a sluggish start to trading, which took share prices lower by the morning close, the market was supported by small-lot buying in high technology issues, particularly electronics, which many investors

expect to be market leaders after the holidays.

Among the favoured issues was TDK, the maker of magnetic tape, which rose to the third slot on the volumes list with 6.4m shares, on a surge of buying interest. It gained Y180 to Y7,060. Sony was also actively traded and increased by Y190 to Y8,650. Pioneer, which has attracted interest on the strength of its buoyant laser disc business, advanced Y10 to Y6,650.

Meanwhile, investors seeking bargains picked up blue-chip electronic such as Hitachi and NEC, which are at relatively attractive levels. Hitachi rose 1.5% to Y1,600 and NEC rose Y20 to Y2,140, both in active trading.

Nippon Mining topped the volumes list with 15m shares and gained Y15 to Y1,000. The resources company, which has oil interests, continued to attract buying on talk of a Middle Eastern country looking at the prospect of buying a Japanese oil refinery.

Investors stayed in pursuit of Isuzu, the automobile maker, on reports that it has developed a blood testing machine which can test for AIDS and the hepatitis B-type virus. Isuzu was second in volume with 12.9m shares and rose Y20 to Y1,120.

Interest in special situations gave the OSCE average in Osaka a modest boost of 9.85 to 32,46.69. Trading was thin with turnover falling to 24.8m shares from 36.9m on Friday.

Roundup

SOUTH KOREA bounced back yesterday after its 4.4 per cent fall on Monday, and Australia and New Zealand also rose

after protracted weakness.

Taiwan, however, took another tumble. Several markets, including Singapore and Malaysia, were closed for holidays.

SEOUL swung upwards, after the previous day's record plunge, on the news that the Government had changed its stance and was intervening in the market.

The composite index gained 29.75, or 4.8 per cent, to 718.45 in spite of a fall in the domestic stock market, which advanced on a protest at the recent police action at the Hyundai Heavy Industries plant and other concerns hit by industrial action. Turnover more than doubled to 15.6m won from Monday's 5.4m won.

Elders IXL recovered 7 cents to A\$1.75, after falling to a morning low of A\$1.68, buoyed by newspaper reports that Harle Holdings, Elders' troubled parent, was trying to negotiate an injection of capital from its shareholders, BEP, which has a large investment in Harle, rallied 1.5 cents to A\$1.90.

Gold stocks sank further as bullion prices weakened. ACM Gold fell 6 cents to A\$11.7 and Emperor dropped 5 cents to A\$1.30. But more diversified miners fared as the Australian dollar fell.

NEW ZEALAND edged higher in thin turnover following a drop in the domestic dollar, after a four-session decline which had wiped 4.6 per cent off the Barclays index and pushed the market to a two-year low. Brokers said the recovery was a technical rebound because the fundamentals were unchanged.

TAIWAN fell sharply on international and domestic political worries. Relations between China and Taipei appear to have worsened after Chinese criticism of Taiwanese support for a radio ship, designed to broadcast pro-democracy propaganda to the mainland.

In addition, Taiwan's Cabinet is expected to resign by the middle of the month, and a new Cabinet to be announced after the inauguration of President Lee Teng-hui on May 20.

The weighted index dropped 557.44, or 6 per cent, to 8,734.93, the year's low. Volume was 1.12m shares worth NT\$97.2m.

AUSTRALIA rose for the first time in seven sessions as leading stocks gained after recent losses. But the recovery

was half-hearted and many smaller stocks continued to dip.

The All Ordinaries index rose 6.1 to 1,446.6 and turnover fell to 7.9m shares valued at A\$150m from Monday's 7.1m shares valued at A\$125m.

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